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NATIONAL NEWSPAPER OF THE YEAR

SATURDAY 27 MAY / SUNDAY 28 MAY 2023

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FT WEEKEND MAGAZINE

## Hunt backs case for more rate rises

◆ Chancellor weighs recession risk ◆ Push to bring down inflation ◆ Gilt yields top 4.5%

LUCE FISHER AND VALENTINA ROMET

Jeremy Hunt has backed further interest rate rises to bring prices under control as figures showed only Argentina and South Sudan experienced bigger increases than the UK in underlying inflation last month.

The chancellor signalled his support for rate rises after a week when core inflation, which excludes energy and food, hit its highest level since March 1992. Asked if he would be comfortable if further rate rises precipitate a recession, he said: "Yes, because in the end, the inflation is a source of instability."

April's rise in annual core inflation —

from 6.2 per cent to 6.8 per cent — was the third biggest jump after Argentina and South Sudan in 55 countries tracked by the Financial Times, based on Eikon data. In 24 of the countries, core inflation fell or remained unchanged.

Ruth Gregory, economist at Capital Economics, said Britain's high inflation reflected wage growth and labour shortages, she attributed the shortfall in labour supply partly to Brexit and to long NHS waiting lists, which she associated with long-term sickness.

Gregory added that she expected the fall in core inflation to "take longer in the UK" than elsewhere.

Susannah Streeter, analyst at asset

manager Hargreaves Lansdown, said there was a risk of "a vicious circle" of higher wages leading to higher costs.

In contrast with the UK, core inflation in the US fell from 5.6 per cent to 5.5 per cent. Even so, the IMF's head Kristalina Georgieva yesterday said US interest rates would need to remain "higher for longer" to bring inflation under control. She said there was still "high uncertainty" over the US economy.

Hunt told Sky News: "It is not a trade-off between tackling inflation and recession. In the end, the only path to sustainable growth is to bring down inflation." He added that to encourage growth, the government had to "support the



Households are paying more at the shops only Argentina and South Sudan had bigger increases in underlying inflation last month

Bank of England in the difficult decision that they take."

UK government borrowing costs have already risen in response to this week's inflation data, in which the headline rate fell from March's 30.1 per cent to 8.7 per cent — still well above the BoE's forecast.

The yield on two-year gilts, which are sensitive to rate expectations, jumped 0.6 percentage points to more than 4.5 per cent, its highest since then prime minister Liz Truss's "mini" Budget sowed chaos in markets. Markets now expect the BoE to raise interest rates to 5.5 per cent by the end of the year.

Heleen Barnard page 12

## Time to go electric? Guide to buying a new car

FT MONEY



## Ex-spy chief Jeremy Fleming Lunch with the FT

LIFE & ARTS



## Gardening fashion Must-have green accessories

HTSI



## Martin Amis: the ultimate stylist Janan Ganesh

LIFE & ARTS



## Festival spirit Cannes ends with a flourish

Dancer Aoi Yamada poses for the *Perfect Days* photo shoot at the 76th Cannes Film Festival on the Côte d'Azur in the south of France, which wraps up today. German director Wim Wenders' Japanese-language arthouse movie, which is a contender for the festival's top prize, is the story of an itinerant Tokyo public lavatory cleaner that is an ode to life's little pleasures.

Celebrities including Queen Latifah and Heidi Klum escaped the crowded festival on Thursday night for an Aids research fundraising event at a secluded Antibes hotel, where a table for 12 cost \$500,000.

Cannes film festival Life & Arts



Photo: PIERRE DE MONTAGNE/REUTERS



## UK-listed groups top flight risk league as NY beckons

London-listed companies have a stronger business case for relocating to New York than groups elsewhere in Europe. An FT-computed ranking found that while only a fifth of the survey's 111 groups were from London, they made up half of the top 10. London's exchange is more vulnerable to losing companies than Amsterdam, Paris and Frankfurt as better economic growth forecasts and a larger investor pool bolster the case for a move to the US. *Bright lights* ▶ page 16

## Welsh arts champion poised to be BBC acting chair after Sharp's troubled exit

GEORGE PARKER AND DANIEL THOMAS

Ministers will seek to avoid controversy next week by appointing a leading figure in the Welsh arts as acting chair of the BBC, following the departure of Richard Sharp.

Dame Elan Closs Stephens is expected to be given the nod as interim BBC chair by culture secretary Lucy Frazer, according to people briefed on the matter, and is likely to serve in the role for many months, during a crucial time for the public service broadcaster.

Frazer is said by colleagues to be determined to hold a thorough search for a permanent replacement for Sharp, who quit as BBC chair last month after becoming embroiled in a row over a loan to former prime minister Boris Johnson.

Sharp, a Conservative party donor

and former Goldman Sachs mentor of Rishi Sunak, became a contentious figure at the helm of the BBC but Closs Stephens is unlikely to be controversial. Closs Stephens, a non-executive director on the BBC board who acts as member for Wales, is a career academic and champion of the Welsh arts. She helped forge Aberystwyth University's focus on communications and the creative industries and has chaired the Welsh-language broadcaster S4C.

People close to the appointment process said Closs Stephens was a "safe pair of hands" — with one describing her as "hugely experienced, hugely respected, but also not seen as wanting to take on the role full time". A BBC insider said: "Elan is well liked, highly respected and understands the BBC."

Closs Stephens's expected appointment comes with the backing of the cor-

poration's board, according to people close to the decision-making process.

The board can recommend a preferred candidate to ministers to consider but the final decision lies with the culture secretary, given the BBC chair is a government appointment. The Department for Digital, Culture, Media and Sport confirmed it was in the process of appointing an acting BBC chair.

Frazer is expected to back the nomination of Closs Stephens next week, said one senior government insider.

Damon Buffini, deputy BBC chair, is seen as a leading candidate to replace Sharp in the long run, though the process to appoint a permanent successor has not yet formally begun.

Closs Stephens's appointment comes as the corporation plots its next steps to compete in a market increasingly dominated by large US technology groups.

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## World Markets

STOCK MARKETS				CLOSURES				GOVERNMENT BONDS			
	May 26	Prev	Chg	May 26	Prev	Chg	May 26	May 26	Prev	Chg	May 26
S&P 500	4199.48	4191.28	1.07	S&E	1.071	1.073	0.002	US 2 yr	4.52	4.46	0.15
Nasdaq Composite	5264.86	5268.09	1.86	S&E	1.230	1.234	0.004	US 10 yr	3.93	3.78	0.08
Dow Jones Ind	33841.22	33764.05	0.04	US	0.980	0.973	0.007	US 30 yr	3.58	3.58	0.00
FTSE 100	1623.41	1607.24	1.21	UK	140.48	139.76	0.72	UK 2 yr	4.07	4.03	0.04
Stoxx Europe 50	4199.86	4194.84	1.83	EUR	175.38	177.47	-2.09	EUR 10 yr	4.46	4.51	-0.06
FTSE 250	7627.39	7518.07	0.74	JPY	0.971	0.971	0.000	JPY 10 yr	4.00	4.00	0.00
FTSE All-Share	4192.54	4178.33	0.59	GBP	0.971	0.971	0.000	GBP 10 yr	4.07	4.07	0.00
CAC 40	7213.18	7222.27	1.24	CHF	0.971	0.971	0.000	CHF 10 yr	3.42	3.42	0.00
German Dax	16881.67	16769.89	1.20	Bitcoin	28823.30	28476.35	1.33	JPY 30 yr	7.25	7.25	0.00
Nikkei	39813.13	39801.13	0.37	Ethereum	1852.36	1888.01	1.48	GBP 30 yr	7.10	7.10	0.00
Hong Kong	16140.82	16155.83	-1.61	Commodities				GBP 10 yr	7.04	7.04	0.00
ASX 200	7788.80	7788.82	0.02	Oil WTI	72.14	71.93	0.09	GBP 30 yr	7.07	7.07	0.00
MSCI EM	64.01	63.99	0.01	Gold	1940.25	1940.05	1.09				
MSCI ACWI	641.80	641.81	-0.10								
FT World 500	5264.82	5264.34	0.08								
FT World 5000	41753.52	41695.81	0.05								

Prices are listed for the week  
Data provided by Bloomberg



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## NATIONAL

## Labour shortage

## Fishing vessels allowed more foreign crew

Industry given leeway as trawler operators struggle to attract local workers

## MADELINE SPEED

Ministers have quietly agreed to allow more overseas workers to join the UK fishing industry, as the sector struggles with labour shortages and post-Brexit export regulations.

Share fishermen, trawler skippers and deckhands on large vessels are to be added to the shortage occupation list, a scheme that allows UK employers to pay overseas workers about 60 per cent of the usual wage in certain industries. Ministers in March agreed more over-

seas workers could join the construction industry. Other sectors including retail and hospitality are lobbying to be added to the list.

Ministers have accepted the need to continue to allow skilled overseas workers into the UK in spite of a Tory backlash over high net migration. The total hit a record 606,000 in 2022, equivalent to the population of Sheffield.

The opening of the UK's doors to more overseas fishing crew is a tacit recognition that Brexit has not generated the boom in the sector promised by Boris Johnson and other Leave campaigners at the time of the 2016 referendum.

Johnson was accused of "selling out" the industry in a negotiation with the EU on fishing rights that formed part of

a trade agreement in 2020, despite his insistence that as a result of the deal Britain would be able to "catch and eat prodigious quantities of extra fish".

"Promises were made that did not materialise," said Mike Cohen, chief executive of the National Federation of Fishermen's Organisations, which represents workers in England, Wales and Northern Ireland. "We still don't act like an independent state as other coastal states do. France holds the vast majority of the cod quota in the Channel."

Tight profit margins have forced skippers of fishing vessels to hold down wages and few British workers want to work in cramped and tough conditions. "The fishing industry isn't perceived to be the best place to work," said Aodh

Martin, director of operations at Sealish, a public body that supports the seafood industry. "There is an increasing reliance on foreign labour."

About 50 per cent of the UK's fishing crew are from overseas, according to Sealish. They are typically recruited from the Philippines or Ghana, nations with a strong seafaring tradition.

"We would like to be recruiting local people but it's difficult to find sufficient labour," said Cohen.

While the sector has welcomed the addition of fishing crew to the shortage occupation list, obstacles remain to resolving labour shortages.

Alistair Carmichael, Liberal Democrat MP for Orkney and Shetland, said immigration minister Robert Jenrick's

refusal to lower the standard of English required rendered the move "absolutely meaningless for the fishing industry".

Jenrick said on Tuesday that "looser rules for hiring workers in the fisheries sector from abroad was part of a comprehensive package of support" to ensure the industry could "fully benefit from the fish in UK waters".

In 2021, the government announced a £100m UK seafood fund to support the industry after access to its key EU markets was thrown into chaos by new checks and paperwork. Moving seafood from the UK to the EU used to take one to two days, but now took two to three, said Martin. "That is a very big issue when you're trying to export highly valuable live shellfish, for example."

## Travel disruption

## BA axes 160 flights ahead of holiday weekend

## ROBERT WRIGHT

British Airways passengers are facing a weekend of severe travel disruption after a "technical issue" forced the UK flag carrier to cancel around 160 flights yesterday and Thursday, while many more were badly delayed.

The problems, mainly with short-haul flights to and from the airline's London Heathrow hub, came as passengers prepared to get away for the coming half-term holiday week for many schools. Cancellations yesterday evening suggested some disruption would continue into today as aircraft and flight crews were wrongly positioned overseas.

A person familiar with the airline's operations said 30 flights from Heathrow were cancelled yesterday, leading to the scrapping of 60 round trips. Another 20 arrivals at Heathrow were cancelled because outbound flights on Thursday had not been operated.

The disruptions came after around 80 flights were also scrapped on Thursday. Some flights were delayed because computer problems prevented passengers from checking in online at home and instead had to queue at the airport.

BA's website asked passengers to check their flight status before heading to the airport. "We're aware of a technical issue, which we have been working hard to fix," the website said.

The cancellations are the latest of several episodes when IT failures have forced British Airways to make multiple cancellations.

The airline also suffered mass flight cancellations in February and March last year because of computer problems. In common with many European airlines, it suffered severe operational problems last summer as it struggled to handle a spike in travel following the coronavirus pandemic.

This week's disruption comes on top of the latest strike action by some Heathrow security staff belonging to the Unite trade union. Yesterday was the second of three consecutive days of action by the staff. Heathrow has insisted the action, which it described as unnecessary, had no effect on the airport's operations, which it attacked as smooth.

British Airways said it had apologised to passengers whose flights had been affected and that it would be working to rebook an alternative flight with BA or another carrier, or seek a refund. The airline normally operates about 850 flights daily.

The carrier, part of International Airlines Group, indicated it had focused cancellations on routes with multiple daily flights to ensure passengers had alternatives. It insisted yesterday's problems were the residual results of a problem it encountered on Thursday.

BA said: "While the vast majority of our flights continue to operate today, we have cancelled some of our short-haul flights from Heathrow due to the knock-on effect of a technical issue that we experienced yesterday."

Like many other European airline groups, IAG has been anticipating summer travel levels at or above those seen in 2019 before the pandemic slashed air travel demand. The group raised its full-year profit forecast on May 5 in response to the resurgence in demand for travel as well as a drop in fuel costs.

John Gapper page 11

## Population. Social change

## Migration just another 'broken promise' in Essex

Attitudes to immigrants have softened but anger is growing at politicians' failure to deliver

## WILLIAM WALLIS — GRAYS, ESSEX

Seventy-five years after the Empire Windrush offloaded the first wave of Caribbean migrants at Tilbury docks on the Thames, many old white residents of nearby Essex towns remain conflicted about immigration.

But the caricature of the Brexit-voting xenophobe yearning for Britain to shut its borders and lapping up rhetoric from rightwing Conservatives denouncing refugees is largely misplaced.

Since the 2016 referendum, when more than half the population surveyed thought immigration was one of the most important issues facing the country, attitudes have softened markedly across the UK.

Only 15 per cent of people polled by Ipsos this year felt the same. That trend is reflected in the district of Thurrock, in which Tilbury sits and where 72.5 per cent of voters supported Brexit.

Reaction in the area to Thursday's news that net migration to the UK reached an all-time high of 606,000 last year, despite repeated Conservative pledges to bring it down, was nuanced.

"I am not against migration. I've seen the Romans it's the amount it is – it's only a little country," said Bernie Parsons, a former merchant seaman who voted for both Brexit in 2016 and the Conservatives in 2019.

People locally have grown angry with the party for failing to deliver on its promises – including on migration – and disillusioned with Brexit because it has not made the UK more prosperous.

"I have friends who voted for it and now think it was a big con," said Alan Harmer, a social worker and Labour supporter in the town of Grays. Residents also expressed alarm at the rate at which services were declining and the cost of living rising. That anxiety is compounded by the sense among older people, who grew up in the area when it was almost uniformly white, that if the population keeps expanding because of immigration things will get worse still.

"People are getting pissed off with it. There's not enough doctors, schools,



Bernie Parsons, above, from a balcony overlooking Tilbury docks. The amount of migration concerned him while Linda Dove, below, complained of being let down by Brexit.

Who's going to build the houses?" asked Parsons, from a balcony overlooking Tilbury docks.

But on legal migration, his thinking was in line with what the post-Brexit rules were set up to do: replace free movement of people from Europe with a system that favours skilled migrants wherever they come from. "We need professional people. Nurses, doctors, engineers," Parsons said.

Back in 2016, the promise made by

Boris Johnson and other rightwing politicians that Brexit would enable Britain to "take back control of our borders" was undoubtedly a factor in Thurrock being one of the top five leave-voting districts in the country. Peter, a 55-year-old warehouse worker who declined to give his name, was among those who supported Brexit and Johnson partly as a result of that pledge. "I will never vote Conservative again," he said.

But migration was just one of several issues fueling his anger. "The NHS is overrun. The Tories have bankrupted the council. Thurrock – there's too many people. The immigrants keep coming. On top of that they take people from London and chuck them here," he said, referring to the provision of social housing as overspill from the capital.

He did not think the Labour party would do much better and was unsure who to vote for at the next election. The migration figures have triggered infighting in the Tory party, and led to Rishi Sunak, the prime minister, making more promises to cut the numbers.

Jackie Doyle Price, the Conservative

MP for Thurrock, refused to join the frenzy. "The stories about immigration and Brexit are all about broken promises. People are disillusioned because it looks like the government hasn't got a grip," she said.

Some residents think migration is partly responsible for the housing crisis, she added, but they also understand the need for migrant labour.

"The answer is to build more houses. And get on with it," she said. "All these things are a failure to tackle the big policy challenges of the day."

On the government's priority to stop irregular migration across the Channel, she said that "The Home Office can sort itself out without demonising people who are genuinely fleeing persecution". Labour representatives in the area declined to comment – a sign of nerves perhaps in a bellwether constituency they held in the past, but where they did not make expected inroads in recent

"The answer is to build more houses. Politicians should stop playing to the gallery and get on with it"

local polls. But some younger voters were more supportive of the opposition and optimistic about migration levels.

Rageel Udin, a 55-year-old cyber security development manager representative of the district's changing demographics, said the country needed more people of working age. The debate on migration, he said, was "a distraction from the bigger issues".

"It's easy to get people riled up about others taking their jobs. In general fear and anger are primary emotions that speak louder than reason and facts," he said. Maiming 15 years of Conservative rule for most of Thurrock's problems.

Linda Dove, a retired undertaker, was less hopeful about the alternatives, sharing with many of her generation a sense of being let down.

"They promised us that if we came out of the EU our prospects would be better. It hasn't materialised. They promised tighter borders. That's gone by the wayside too," she said.

"They promised us everything when we went into the EU and they promised us everything when we came out. Neither worked."



Political fix in her debut show, Whitehall editor Lucy Fisher discusses immigration and Brexit with Stephen Bush and Robert Shrimley

## April figures

## Retail rebounds as sales rise at higher rate than expected

## VALENTINA ROMEO

British retail sales grew more than expected in April, rebounding after bad weather hit spending in March and helped by higher government benefits.

The quantity of goods bought in Britain rose 0.5 per cent between March and April, in part reversing the sharp contraction in the previous month, according to data published yesterday by the Office for National Statistics.

This was higher than the 0.3 per cent growth forecast by economists polled by Reuters, but the March rate was revised to a self-regulation regime under the FT Editorial Code of Practice: www.ft.com/ethics

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Newspapers support recycling The recycled paper content of UK newspapers in 2008 was 40.2%

rose 1.7 per cent in April following a fall of 3 per cent in the previous month. Food stores' sales volumes edged up 0.7 per cent after dropping in March, but remained 2.7 per cent below their pre-coronavirus February 2020 levels.

Meanwhile, automotive fuel stores' sales volumes fell 2.3 per cent in April, following a small rise in the previous month, which the ONS partially attributed to industrial action affecting public transport in March.

Ashley Webb, UK economist at Capital Economics, said while some of the expansion in sales could have been

because of a rebound from the weather in April, the boost to household incomes from the larger than usual rises in the state pension, welfare payments and minimum wage in early April probably "played a part too".

In April, government benefits payments for millions of households increased in line with the 10.1 per cent inflation rate of September 2022, supporting household finances.

Martin Beck, chief economist adviser to the EY Item Club, said that the UK's retail performance "tallies with an improving outlook for consumer spend-

ing", with the job market proving resilient and consumer sentiment starting to recover.

Retail sales volumes were down 3 per cent compared with April last year, even if shoppers spent 4.7 per cent more, laying bare the impact of sticky high inflation on household finances.

ONS inflation fell less than expected to 8.7 per cent in April, with food inflation remaining close to its 45-year high at 19.1 per cent. That has raised market expectations for further interest rate rises from the Bank of England, which means higher mortgage payments for millions of households.

Aled Pritchett, head of retail and consumer goods at Lloyds Bank, said that despite challenges persisting, "retailers will hope three bank holidays, warmer weather and recovering confidence could be the catalyst they need to boost sales in May".

With falling energy costs and easing inflation, the recovery should extend throughout the quarter, according to Gabriel Dikens, economist at Pantheon Macroeconomics. "Retail sales should continue to pick up in Q3, as real disposable incomes begin to recover."



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## NATIONAL

# Coventry and Luton have eyes on financial prize in promotion battle

Clubs that fell on hard times compete for rich rewards of the English Premier League

SAMUEL AGIRI

Coventry City and Luton Town will make an unlikely duo when they compete for one of the biggest prizes in world sport this afternoon. The two football clubs have put themselves in with a chance of clinching the last promotion spot to the English Premier League on constrained budgets.

The winner of the sold-out play-off final in front of 90,000 fans at Wembley Stadium will join Burnley and Sheffield United in promotion from the Championship, the second tier of the English game, to become part of 20 teams playing in the richest league in football.

It has been a remarkable journey on the cheap with both sides defying the odds against richer rivals. As recently as 2018, the two clubs were playing each other in League Two, the bottom rung of the English professional game. As recently as 2014, Luton were playing non-league football.

The financial rewards that await the winner are tantalising. A single season in the Premier League would result in a revenue uplift of at least £170m over three seasons, roughly 10 times what Luton generated last year.

"It is the greatest day of our lives," Luton's chief executive Gary Sweet told the Financial Times. "Potentially," he added quickly, acknowledging there was no prize for losing.

Should Luton win, it would be the first time the club from the Bedfordshire town of 225,000 just north of London has played in the Premier League.

It was relegated from the old Division One in the last season before the top tier of English football was replaced by the Premier League in 1992. After that, the club struggled in the lower divisions, surviving administration in 2007 that precipitated a slide into non-league football two years later.

Coventry has been in the Premier League before, losing its status in 2001 after 54 consecutive years in top flight football, and like Luton has made it to Wembley on a limited budget.

Although there is no hard financial data for this season, Kieran Maguire, a football finance academic at the University of Liverpool, said he did not expect either club to report a significant uplift in spending for this season.

"Both clubs have had relatively modest spending as far as the transfer market is concerned," Maguire said.

The latest available financial data from the 2021/22 season shows Coventry's revenues from match receipts, broadcasting and commercial totalled £18m, just ahead of Luton's £17.7m, while the wage bills came in at £16m and £18m, respectively.

In contrast, Fulham, which won the Championship in the 2021/22 season, had revenues of £71m and a wage bill of £60m.

Moreover, neither club has spent big on bringing in new players this season, with recruitment based largely on free transfers or loans, according to Transfermarkt.

Unlike Burnley and Sheffield United, which won automatic promotion after only recently losing top flight status, Luton and Coventry



Net gain: Luton Town's Carlton Morris celebrates scoring in the Championship. Below, Coventry City's owner Doug King (right) celebrates.

have not benefited from so-called parachute payments. The payouts, worth an estimated £40m in the first year following relegation from the Premier League, according to Deloitte, are designed to cushion the blow.

Increasingly, the Championship has attracted big-spending owners who risk their fortunes for a place in the Premier League.

It is not uncommon for clubs to spend 125 per cent of revenue on player salaries and owners collectively spend the best part of £400m a year covering the losses in the hunt for promotion.

Rick Parry, chair of the English Football League, which runs the Championship, has described the behaviour by many owners as like buying "the most expensive lottery ticket on the planet".

When Derby County lost the play-off

final in 2019, for instance, it kicked off a chain of events that included administration and then owner Mel Morris losing control of the club.

The one thing I love about the final on Saturday is that against all odds, you've got two relatively low-spending football clubs that are trying to do it the right way," Sweet said.

Coventry City owner Doug King, who only bought the club in January, said he wanted to forget about the potential windfall from winning promotion and focus on the team.

"I don't really think about the money. And I don't think anybody should. It's a game of football. And we've got to be totally focused and try to grab the opportunity and not be intimidated by it," he said.

The victor will have little time to cele-

**'It's a bit pointless to get up to the Premier League and then get yourself in trouble'**

brate. Getting to the Premier League is only one step towards the tougher battle of staying there.

The money on offer for any promoted club to survive its first season in the top league is even more alluring. Deloitte estimates staying in the Premier League beyond a single season takes the revenue uplift over three seasons to £290m.

"I'll take it any day of the week... breaking out of this league is a massive moment," King said. "It's a bit pointless to get up to the Premier League and then get yourself in trouble."

Unusually, all three of last season's promoted sides have managed to avoid relegation this season. But it came at a price. Nottingham Forest, for example, spent more than £180m on new players, according to Transfermarkt.

In contrast, the most successful team to win promotion in the past decade is battling for survival: Leicester City won promotion from the Championship in 2014 and against all odds went on to clinch the Premier League title two years later. Tomorrow, the club will be relegated unless it wins and the result of Everton's match goes in its favour.

Today, Sweet will be urging the Luton players on to clinch a historic first for the club. But whatever the result he hopes the winner can go on to demonstrate that success is not all about big budgets.

"It will be a huge day and I think what we like to do is to evidence the fact that really football clubs who do things the right way without just merely spending money can achieve it. They can get to the top and they can stay there."

## Settlement Scheme

## Tensions rise with Brussels over bills for EU citizens

ANDY BOUNDS — BRUSSELS

The UK has started billing thousands of EU citizens resident in Britain for healthcare and financial support received after they were denied leave to remain in the country, raising fresh tensions with Brussels.

The EU on Thursday expressed "deep concerns" about the UK's decision to demand as many as 141,000 European nationals pay for NHS treatment and refund welfare benefits granted after they were refused settled status because the UK government had failed to update its online records.

The UK addressed the issue in a meeting with EU officials in Brussels. A joint statement from both sides said: "The UK raised their deep concerns about the EU citizens who received a refusal decision between June 27 2021 and April 19 2022 but whose digital status had not accurately reflect this until January 2023, due to the operation of the EU Settlement Scheme (EUSS)."

"Brussels asked for full transparency and clarity on this matter and expressed its disappointment regarding the UK's plans on recovery of costs of some services and benefits."

According to the statement, the UK outlined the "applicable framework" and protections in place for individuals, and highlighted the need for consistency with the approach taken with UK nationals in EU statements.

The UK said that affected EU nationals were told they had no right to remain but because their online application status said their claims were pending, local authorities and government agencies continued to pay out benefits.

At the meeting, the UK raised issues affecting British citizens in EU countries, relating to property rights and access to entitlements under the withdrawal agreement.

Brussels is under pressure to act from EU member states seeking to defend the rights of their nationals in the UK.

One European diplomat said: "We encourage the highest possible flexibility in tackling the problem, in particular while protecting those who are vulnerable."

"Belgium wants the [post-Brexit] withdrawal agreement to be implemented and respected in its entirety and has every confidence in the commission to ensure this," its permanent representation in Brussels said.

The UK government said it "has an obligation to protect taxpayers' money, which is why we are taking standard steps to ensure overpayments are recovered."

"We are committed to protecting the rights of EU nationals in the EU and EU citizens in the UK, with protections in place to support those affected to manage any repayments."

Meanwhile, the House of Lords' European affairs committee on Thursday warned that the backlog of EU settlement scheme claims could lead to a "Windrush" style scandal, when UK Commonwealth citizens who arrived before 1973 were wrongly denied legal rights or deported by the Home Office.

In a letter, the committee called on home secretary Saeeda Anwar to provide an update on the number of EUSS applications currently pending a decision.

The home office said: "EU citizens are our friends and neighbours, and we take our obligations to securing their rights in the UK very seriously."

Additional reporting by Jasmine Cameron-Chelise

### This season is a rare instance of all three promoted teams avoiding immediate relegation from the Premier League

Promoted teams and their position in the subsequent Premier League season:

Season	Winners	Runners-up	Play-off winners
2011/12	Reading	Southampton	West Ham United
2012/13	Cardiff City	Hull City	Crystal Palace
2013/14	Leicester City	Burnley	QPR
2014/15	Bournemouth	Watford	Norwich City
2015/16	Burnley	Middlesbrough	Hull City
2016/17	Newcastle	Brighton	Huddersfield
2017/18	Wolves	Cardiff City	Fulham
2018/19	Norwich City	Sheffield United	Aston Villa
2019/20	Leeds United	WBA	Fulham
2020/21	Nottingham Forest	Watford	Sheff Wed
2021/22	Fulham	Bournemouth	Nottingham Forest
2022/23	Burnley	Sheffield United	Luton or Coventry

Sources: F1 Research, Deloitte

## Civil service

## Unions see hope for breakthrough on pay

LUCY FISHER

Two civil service trade unions have heralded a potential breakthrough in pay disputes with the government, with one calling off a planned walkout and the second halting a ballot for strike action.

Prospect, which represents tens of thousands of civil servants including members in technical, managerial and scientific roles, has halted a strike pencilled in for next month.

FDA, which represents senior civil servants, has suspended a ballot of its members due to start on Tuesday.

Both unions reported the government had extended new invitations for talks in separate announcements yesterday.

A third union representing civil servants, the Public and Commercial Services union (PCS), told the Financial Times it was also "hoping to have meaningful talks next week" with the government. PCS staged its third national

walkout in April over pay, pensions and jobs. It has recently renewed its six-month mandate for further action but does not have any nationwide strikes planned.

Yesterday, however, the union announced new strike dates for driver

"We will maintain our action short of a strike and review that position in light of the promised talks"

and vehicle licensing agency workers in Swansea, involving 15 consecutive days of industrial action starting on June 11.

Unions had expressed anger when previous talks resulted in an average pay offer of about 4.5 per cent, substantially lower than for other public sector workers.

The UK has faced six months of widespread strikes as workers objected to

real-term pay cuts during a period of high inflation.

Commenting on Prospect's decision to suspend its walkout on June 7, Mike Clancy, its general secretary, said it had called off the strike in order to enter the talks "in good faith" but warned: "We will maintain our action short of a strike and review that position in light of the talks that are promised."

The FDA reversed a decision to ballot for national industrial action over pay, which would have been the union's first such ballot in 40 years. David Penman, general secretary, said the invitation to talks "may indicate the government intends to change its approach to pay for this year", but added: "If it does not, then the union stands ready to proceed with the ballot for industrial action."

The Cabinet Office said: "We have met with the respective unions to understand what role Cabinet Office may play in resolving their concerns and avoiding industrial action wherever possible."

## Safety regulations

## Chemicals sector seeks post-Brexit rules 'reset'

PETER FOSTER

The UK chemicals sector has warned that attempts to create an affordable post-Brexit regulatory regime for the industry are floundering and risk causing "irreparable damage" to British businesses.

Its frustrations emerged after more than 18 months of negotiations between industry representatives and the government over building a regulatory system for a vital manufacturing sector. More than 95 per cent of manufactured goods contain chemicals.

After Brexit, the UK quit the EU's "Reach" chemical management system but has repeatedly delayed introducing its own arrangements after a government impact assessment discovered it would cost industry £2bn to duplicate the safety data already held in Brussels.

However, attempts to broker a deal with industry to reduce the cost of re-registering 22,400 chemicals with a

complex UK "Reach" system run by the government's Health and Safety Executive are failing to bear fruit, according to senior industry figures.

Tom Rowell, the chief executive of the British Chemicals Federation, called for a "reset" in the negotiations, adding that talks on creating a lighter-touch model were "not addressing many of the concerns that led to that pause in the first place".

The industry argues it is needlessly expensive to duplicate registrations where chemicals have already passed safety tests in the EU but, for legal and intellectual property reasons, the underlying data for those registrations is not available to the UK regulator.

Conservation and environmental groups have said that unless the UK regulator is in full possession of the data, it cannot regulate effectively.

Bowtell said a "suboptimal" application of UK Reach could cost British industry billions of pounds, and he

accused the government of lacking the "application and creativity" to find a solution. "If genuine progress is not realised quickly, there is the risk of irreparable damage not just to the UK chemicals sector but to downstream consumers and formulators of chemicals," he said at the federation's annual conference.

This year the government announced a three-year extension to deadlines for completing full UK Reach registrations, with these now required in October 2026, October 2028 and October 2030 depending on the tonnage and toxicity of chemicals concerned.

Steve Elliott, head of the Chemical Industry Association, the sector's umbrella organisation, echoed Rowell's concerns, saying that while the deadline extensions were helpful, they reflected "very limited progress" in negotiations.

The Department for Environment, Food and Rural Affairs said it was committed to a regulatory regime that delivered high levels of protection.



## INTERNATIONAL

WORLD  
WEEK IN REVIEW

## DeSantis campaign launch on Twitter suffers technical glitches

Florida governor Ron DeSantis launched his bid for the Republican presidential nomination in a Twitter conversation with its owner, Elon Musk, beset by technical problems.

DeSantis unveiled his campaign on Twitter Spaces, the social media platform's format for audio conversations. The event began nearly half an hour late, with Musk repeatedly failing to begin the conversation. There were long stretches of silence and a question and answer session was riddled with disruptions in the audio feed.

The Republican party is gearing up for a gruelling campaign between DeSantis, former president Donald Trump and an increasingly crowded field of hopefuls.

## Republicans and White House hold rushed talks over debt ceiling deal

The White House and House Republicans hurried to finalise a deal on government spending that would avert an unprecedented default on US debt. Negotiators for president Joe Biden and Republican House Speaker Kevin McCarthy were yesterday meeting virtually and speaking by phone.

People close to both sides have said they have been moving closer to a deal that would increase the US's borrowing limit for two years, while setting caps to curb spending growth over the same time period.

US Treasury secretary Janet Yellen warned a potential default could happen as early as June 1. It could take several days to get approval by the Republican-controlled House of Representatives and the Democrat-controlled Senate.

## Swiss researchers use AI methods to help paraplegic patient to walk

Paraplegic patient Ger-Jan Oskam walks just by thinking about moving his legs, thanks to a 'digital bridge' that uses artificial intelligence to decode brain signals, technology developed by scientists in Lausanne, Switzerland, and Swiss hospitals.

## Athletes criticise Paris Olympics organisers over high ticket prices

Organisers of the Paris 2024 Olympic Games are under pressure over high ticket prices. Two rounds of sales saw close to two million tickets at €24 snapped up, while seat prices at top events ran into hundreds of euros, drawing criticism from some French athletes.

Ministers and organisers, who had promoted the event as "the people's Games", said prices for premium seats were similar to those at the 2012 London Olympics, and argued they needed to finance the near €9bn cost and subsidise cheaper places.

Amandine Ducloux, 2021 silver medal judoist, tweeted: "Olympic Games for all, you said. Actually, we're going to have to take loans out so that our families and loved ones can come to watch us."

## Correction

In Life & Arts, the names of the setters of our crossword are missing. Rosa Klebb compiled the jumbo crossword, Keith set the Polymath.

## Economic woes

## Markets unnerved as polls suggest Erdogan will win presidential election

ADAM SAMSON — ANKARA

Turkey's lira has fallen to 20 to the US dollar for the first time, underscoring the mounting pressure on the country's economy and financial system as polls predict President Recep Tayyip Erdogan will clinch victory in this week-end election.

The currency traded as low as TL20.53 yesterday, according to FactSet data, marking the latest in a string of record lows and leaving it down 20 per cent over the past year.

Turkey's financial markets were unnerved by Erdogan's unexpectedly strong performance in the May 14 elec-

tion. Investors are increasingly concerned that Erdogan, who has led Turkey for two decades, will continue to pursue unconventional policies that economists blamed for triggering runaway inflation and the slide in the lira.

Two opinion polls suggested the 69-year-old president was the clear favourite to beat rival Kemal Kilicdaroglu, who is leading a six-party opposition alliance, in tomorrow's second round vote.

"We think that the most likely path forward under Erdogan would be a continuation of orthodox policy, characterised by low interest rates, restrictive foreign currency regulations and high inflation," said James Kelly, an economist at Capital Economics in London.

Turkey has attempted to manage the lira through direct interventions in the currency market and measures that have made it more difficult for individuals

and businesses to purchase foreign currency or which have provided incentives for them to hold lira.

In a sign of the growing strains, the value of deposits in savings accounts that protect depositors against a depreciation in the lira has soared to the equivalent of \$121bn, from \$76bn at the start of the year, according to data from the banking regulator. Local banks, meanwhile, are quoting the lira at closer to 22 against the dollar.

Turkish assets trading on foreign markets are also under acute pressure. The yield on a dollar-denominated government bond maturing in 2050 has risen to 10.4 per cent, from 8.1 per cent before the May 14 first-round polls.

Bond yields rise when prices fall. The cost to protect against a Turkish debt default using five-year credit default swaps has leapt to 676 basis

'Nobody should worry, our economy, banking system, financial system are very sound'

Recep Tayyip Erdogan

points, from 490bp over the same period, FactSet data shows.

Analysts say the lira will probably weaken significantly after the election if Erdogan does not shift to a more orthodox set of policies.

"We expect the lira to remain under downward pressure given the extreme external imbalances and measures to ration US dollars," analysts at Oxford Economics wrote in a note.

Erdogan said in an interview on Thursday that Gull states had recently provided additional financial support, but he did not indicate which countries had provided the backing nor the scale of the funds provided.

"Nobody should worry, our economy, banking system, financial system are very sound," he said on CNN Turk. Additional reporting by Mary McQuiggin in London

## Environment. Climate change

## Private pools fuel French water crisis

Droughts pit locals against visitors in parched southern hill towns that rely on tourism

LEILA ABBoud — CALLIAN, FRANCE

The flower-filled medieval hilltop town of Callian, former home of the late fashion designer Christian Dior, has proved so attractive to wealthy incomers that alongside its 4,000-strong population, it boasts 1,000 private swimming pools.

The mayor of the southern French town, François Cavallier, says the influx of second homeowners and tourists must stop — or risk draining the town dry as the region endures a two-year drought.

"We must dissuade people from coming here," he said. "This won't last for ever but for now, it would be irresponsible to attract people here and then run out of water."

Dry weather across a swath of southern France has particularly affected Callian and the other hill towns around Fayence. The drought has forced the mayors of nine towns to take drastic measures such as rationing water and even banning construction of new houses and pools for five years.

These measures have cast a shadow over the area's key tourism industry, which sustains the economy yet weighs on scarce water resources at the hottest time of year. That tension is only likely to worsen as the climate warms.

In the hill towns, with water levels in the river already at lows not usually seen until July, individuals have been limited to 120 litres of water a day to try to avoid cut-offs when the population doubles to around 60,000 in summer.

While the nine villages of Fayence are particularly vulnerable thanks to their hilltop geography, the dry winter after the drought of last summer has left cities along the Mediterranean from Perpignan to Nice facing a water crisis.

Farmers and vineyards are competing for water with the campgrounds, hotels and golf courses. French people who live here full-time matter but luxurious vacation residences that consume far more water than ordinary homes to maintain their grounds and pools.

The mayor of Châteaufort Grasse



Picturesque Fayence in the Var region of southern France. The area is particularly vulnerable to drought due to its hilltop geography.

near Cannes told Liberation newspaper the biggest consumers of water last summer were "VIPs including prime ministers and royalty" — in an apparent reference to Silvio Berlusconi and the former king of Belgium, who have homes here.

Local media and officials call it France's own "war over water". Richard Evence, the prefect — or state representative — in the Var region, puts it more diplomatically: "There are conflicts over usage."

There are real questions over whether this area of southern France, which has experienced decades of strong population growth, can continue on the same development path as climate change pushes temperatures higher.

People come to achieve the dream of owning a house with a pool and a garden to enjoy the more than 300 days of sun a year, and the economy is largely based on tourism and construction.

Evence said the Var department would soon start a broad study to analyse its water needs and resources in an

effort to plan future infrastructure and water use. "There is a real debate over whether we can keep going on as we have done," he said.

In Perpignan, water scarcity was so acute in March that the church revived a centuries-old tradition of holding a ceremonial procession to pray for rain.

Private swimming pools are a flashpoint: France boasts 1.4m, second only to the US. Towns where drought has hit hard have begun to impose limits on filling them, while others have banned the sale of above-ground pools.

The region's water infrastructure was created largely in the 1950s and 1960s, but is now being tested by the drought and rising temperatures. In addition to natural rivers fed by the Alps, the system relies on man-made canals and artificial lakes built for hydropower by state-backed electricity company EDF, which also serves as reservoirs.

Emma Haziza, a hydrologist and expert on adapting to climate change, said Provence and the Pyrenees Orientales — the area around Perpignan on

the border with Spain — had become much drier in recent years, and weather patterns there were changing in ways not yet well understood.

"Today people are waiting for the next rainfall but it's not going to solve the problem," she said. "We need a whole new approach to managing water to take less out of the ground."

Such considerations are what convinced Benoît Vig, mayor of Gailhac, that the ban on construction was necessary.

Since last summer, the town of 2,700 — where a third of properties are holiday homes or seasonal rentals — has been forced to rely on water delivered by truck. Officials tracked each home's consumption remotely last summer and slapped the worst offenders with blue caps with flow reducers.

Not everyone looks favourably on the new approaches, however.

Laurent Lagrègle, the owner of Center real estate agency in Fayence, said: "I think they are being alarmist in the hope of getting people to slow their water use. But it is very damaging."

## Treaty

## Iran frees Belgian aid worker in swap for jailed diplomat

NAJMEH BOZORGMEHR — TEHRAN  
SAM FLEMING — BRUSSELS

Iran has freed a Belgian aid worker who had been held on espionage charges, in return for the release of one of its diplomats accused of a foiled attempt to bomb a gathering in France of Iran's opposition.

The pair were swapped yesterday in Oman following a deal mediated by the Gulf country. Aid worker Olivier Vandecasteele, who was arrested last year, had been sentenced to 40 years in prison while Iranian diplomat Asadollah Asadi was handed a 20-year sentence after being found guilty in Belgium in 2021 in connection with the 2018 bombing plot.

Hossein Amir-Abdollahian, Iran's foreign minister, said in a post on Twitter that the "innocent" Asadi was "on his way back home" and would return to the Islamic republic shortly.

Belgian Prime Minister Alexander De Croo said: "Olivier Vandecasteele is on his way to Belgium. If all goes to plan, he'll be with us this evening. Free at last."

He said Vandecasteele had been flown to Oman on Thursday "where he was looked after by a team of Belgian soldiers and diplomats". He also had medical examinations "to assess his state of health and to enable him to return in the best possible conditions".

A prisoner exchange treaty between Belgium and Iran was struck in 2022 and upheld by Belgium's constitutional court this spring. Belgium has rejected the Iranian charges against Vandecasteele, and De Croo yesterday reiterated the aid worker's innocence.

Dozens of European nationals are believed to have ended up in Iran's jails in recent years, according to western diplomats in Tehran, some to be later traded for Iranian prisoners held in other countries.

Iran is also keen to swap Hamid Nouri — a former judiciary official who was last year sentenced by a Swedish court to life in prison for committing war crimes — with a Swedish-Iranian national charged with spying for Israel, according to western diplomats.

## Supreme Court

## US property developers win legal battle over wetlands

STEFANIA PALMA AND AIME WILLIAMS  
WASHINGTON

US property developers scored a big win after the Supreme Court set new limits on the Environmental Protection Agency's authority over wetlands.

In the latest blow to the EPA, the decision from the highest US court has restricted the scope of the 1972 Clean Water Act, which allows the agency to regulate pollutants dumped into "waters of the United States" such as lakes, rivers and oceans.

The case stemmed from an Idaho couple who had challenged the EPA after being barred from building a home near a ditch that fed into a mountain lake.

In a majority opinion written by justice Samuel Alito, the court found that the Clean Water Act allowed only for regulation of wetlands that have a "continuous surface connection" with "waters of the United States".

The EPA previously had power to address pollution over wetlands with a "significant nexus" to navigable waters,

even if they were separated by dry land. But, Alito wrote, the EPA had "no statutory basis to impose [that] test".

Environmental advocates said the court's opinion could lead to businesses dumping more pollutants into water. Manish Kapra, president of the non-profit Natural Resources Defense Council, said the ruling "ripped the heart out" of laws protecting wetlands and waters.

The ruling will leave regulation of wetlands up to US states, whose regimes vary widely. Property developers expect the decision will make it easier for them to build without federal permits.

"We were actually very, very happy with the decision," said Thomas Ward, vice-president of legal advocacy at the National Association of Home Builders.

The Supreme Court decision is the second to curtail the EPA. Last year the court curbed its power to limit greenhouse gas emissions from power plants.

US president Joe Biden said the decision "upends the legal framework that has protected America's waters for decades".

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**Treaty**

**Iran frees Belgian aid worker in swap for jailed diplomat**

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**Supreme Court**

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## ON THIS CLAY

"Victory belongs to the most obstinate." A pioneer of the air, Roland Garros\* made this saying his personal motto. Over a century later, it still resonates in the stadium that bears his name. For here, on this clay, only the ones who can tame the surface, slide after slide, point after point, trace after trace, can hope to leave an indelible mark. **Welcome to Roland-Garros.**

\*First aviator to cross the Mediterranean Sea, north to south non-stop (1913).

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## INTERNATIONAL

# Self-styled 'Kissinger' brokers African mission for talks to end Ukraine war

Controversial dealmaker sets his sights on getting Putin and Zelenskyy to the negotiating table

JOSEPH COTTELL — JOHANNESBURG  
DAVID PILING — LONDON

The French dealmaker who is brokering an improbable African diplomatic mission to help end the war in Ukraine is a veteran commodities trader with homes in several continents and close friends in many presidential palaces.

Jean Yves Olivier, a cigar-chomping middleman who has been striking deals on the continent for six decades, has previously taken credit for pulling his business and political connections into prisoner swaps, troop withdrawals and ceasefire in some of Africa's thorniest conflicts.

His record as a broker in the oil-rich Republic of Congo, and links to its long-time president stretching back almost half a century, have made him a controversial figure. Other hats he has worn during his long career include advising Russia's nuclear power group, Rosatom.

Now, at 78, Olivier has set his sights on what would be his most striking deal yet: getting Russia president Vladimir Putin and his Ukraine counterpart, Volodymyr Zelenskyy, to start talking.

Speaking to the Financial Times this week from the Poland-Ukraine border, before he was due to board a night train to Kyiv, Olivier said all negotiations started somewhere and he had chosen grain, fertilizer and prisoner exchanges as the basis to open discussions between Moscow and Kyiv.

"I will play [Henry] Kissinger," he said of his role, referring to the former US secretary of state famed for his diplomatic manoeuvrings. "The most important thing in any negotiation is to put people together and talk about something," said Olivier, who has homes in several countries in Europe and Africa.

Putin and Zelenskyy have agreed to meet the delegation of leaders from Egypt, Senegal, the Republic of Congo, South Africa, Zambia and Zanzibar, in Moscow and Kyiv next month.

Olivier said they had every right to mediate in the conflict, given the enormous consequences for their region.

"The only continent that's really suffering in Africa, I don't think the US is suffering. I don't think Europe is suffering, except for a little bit of inflation," said Olivier, a French citizen born in Algeria. "But in Africa, if there's no crop next year because there's no fertilizer, millions of people are going to die."

The African contingent will travel under the auspices of the Brazzaville Foundation founded by Olivier. Yet Olusgun Obasanjo, a former Nigerian president who is on the foundation's advisory board, expressed scepticism about the initiative, especially as it has no backing from the African Union.

Obasanjo, himself a veteran negotiator, also worried that the mission was premature, based on conversations with the US state department and UK foreign office. "They made it clear this is not the right time," he said.

Olivier, whose career began in the 1960s as a grain trader, is known as a fixer close to Denis Sassou-Nguesso, the Republic of Congo's president and one of those involved in the initiative. Olivier has brokered several deals on behalf of Congo's state oil company and helped a venture backed by Och-Ziff, the US hedge fund now rebranded Sculptor



Go-between: Jean Yves Olivier, a veteran negotiator, says a deal allowing Ukraine to ship its grain, below, via the Black Sea is 'very fragile'

Steve Delaney and Alex White/Reuters

Capital Management, to acquire a stake in an East-operated offshore gasfield in the country in 2010.

The venture sold its 25 per cent stake in 2019 to Russia's Lukoil. Och-Ziff paid more than \$400m in 2015 to settle US allegations of bribery in several African nations, including a Securities and Exchange Commission claim that the firm had "failed to disclose material facts" regarding the Congo deal.

Olivier said he had "never backed or been in contact directly or indirectly with Och-Ziff", and had "never been interrogated or questioned by the US, SEC or any other official body".

His connections to Putin stem from his work for Rosatom. "I was trying to

promote the idea that China and Russia could work together to export civilian nuclear power plant and both Russia and China chose me as a go-between," Olivier said.

He denied any involvement in the contentious Kourtoum deal with South Africa, agreed by then president Jacob Zuma, which was later struck down by the country's constitutional court.

Olivier said his foundation's peace initiative came about after "conversations I had with some of my African leader friends", adding he had received no objections from western capitals.

South Africa's president, Cyril Ramaphosa, another of the sextet, was ideally placed to pitch to Putin and Zelenskyy, Olivier said. Ramaphosa called both leaders this month as he was battling the fallout from a US accusation that his country covertly supplied arms to Russia.

Alex Vines, Africa programme director at the Chatham House think tank, said "each African leader has an agenda" to take part. Zanzibar's Hakimee Richens was keen to counter perceptions he was too pro-western. Ramaphosa was seeking to build his credibility after the US arms accusation, and Sassou-Nguesso wanted to shed the pariah status built up over his lengthy rule.

All were desperate to stem food price inflation and prevent shortages on their continent. Olivier said the Turkey-

"The only continent that's really suffering is Africa. If there's no crop next year because there's no fertilizer, millions of people are going to die"

brokered deal that allowed Ukraine to ship its grain via the Black Sea was "very fragile", despite it receiving a two-month extension last week.

Any push to release the Russian fertilizer exports that Africa needs in return for a better deal to export Ukrainian grain would need to be squared with Russia's severed access to the global Swift system for banking payments. While no western sanctions target Russian food or fertilizer exports directly, Moscow has blamed restrictions on financing and shipping for stranding its products.

"Swift's not going to be established for all Russia — we're not asking for that," Olivier said, but access "should be established with specific banking channels, specifically for fertilizer".

Asked if his initiative was at risk of being used by either side for their own ends, Olivier said it was normal in any negotiations that parties would see opportunities to push their own interests. The African leaders were "highly experienced and I don't think anybody wants to favour one or the other".

As to how serious any peace effort could be, given developments on the battlefield, with Ukraine preparing a counteroffensive and Russia fortifying its front lines, Olivier was cautiously optimistic.

"The fact they already accepted to talk is progress in itself," he said.

## Germany

## Russian oligarch wins rare victory in legal battle over sanctions

GUY CHAZAN — BERLIN

The Uzbek-Russian billionaire Alisher Usmanov has won a rare legal victory after a court in Frankfurt ruled that searches of his property in Germany last year were unlawful.

Usmanov was one of 26 Russians hit with EU sanctions in the days after Russia's full-scale invasion of Ukraine in February last year, with the bloc describing him as one of Russian president Vladimir Putin's "favourite oligarchs".

His sister Gulbakhor Ismailova was also sanctioned as the legal owner of some of Usmanov's assets, such as his \$600m yacht Dilbar.

Usmanov's legal victory concerns a series of searches by German law enforcement last year in a money laundering investigation into the businessman, who is also being investigated for tax evasion and sanctions violations.

Prosecutors searched three properties in Rottach-Egern, south of Munich, Usmanov's yacht Dilbar and a flat of another Uzbek citizen linked to Usmanov in Königstein, a small town near Frankfurt. According to German news magazine Der Spiegel, they conducted an objectionable search of the properties.

The district court in Frankfurt ruled that there were no grounds to suspect Usmanov of money-laundering and revoked all four search warrants.

The court said the rulings that prompted the searches "do not meet the minimum requirements [of] the definition of the crime being investigated".

Spiegel said the judges criticised the fact that investigators relied on a YouTube video by Russian opposition activist Alexei Navalny and had failed to provide other evidence of irregular business practices.

A joint statement from lawyers Peter Gausel and Thomas Fischer said the court's statement confirmed that the proceedings against their client were "not objectively justified but... rather politically motivated".

The two lawyers, who represent the Uzbek embassy in Germany, said they assumed that the German government would now "compensate for damage resulting from these unlawful investigations".

The Financial Times reported in 2022 that Uzbekistan was lobbying the EU to lift sanctions on Usmanov and his sister. The businessman, who was worth about \$20bn before Putin's invasion, has maintained close connections with Uzbekistan, where he has a home.

Tashkent has argued that the sanctions against him, which include an asset freeze and travel ban, have restricted his ability to invest there.

Usmanov started accumulating his wealth while a senior director at Russian state gas company Gazprom in the 1990s.

He later built an industrial conglomerate involving steel, copper, telecoms, technology and media.

Spiegel reported that it was unlikely that objects confiscated in the searches will be returned to Usmanov, because the searches were also part of other investigations into him that have not been successfully challenged in court.

## Energy. Climate legislation

## Germans rebel against gas boiler ban under plans for 'heating revolution'

Coalition in disarray after backlash forces delay to law aimed at curbing emissions

GUY CHAZAN — BERLIN

Frank Krusche says he is not against heat pumps in principle. It is just that to install one he would have to knock down his house and build a new one.

"They only work in low-energy houses — and mine isn't," said Krusche, an engineer from east Berlin. "To make it truly energy efficient, you'd have to rebuild the whole shell, including the roof."

The reason he is even contemplating such drastic action is because of a government bill that in effect bans new gas boilers in Germany from January 1 next year. From then, newly installed heating systems would have to be at least 65 per cent powered by renewables.

Dubbed the "heat hammer" by the popular press, it is one of the most radical pieces of climate legislation Germany has ever produced. Ministers say it is pivotal to the country's plan to be carbon neutral by 2045. But the bill has triggered an intense popular backlash.

Germans are worried about the enormous cost of switching from gas or oil-fired boilers to heat pumps and the tight deadlines the bill imposes.

"People are outraged and furious," said Petra Uertz of the Residential Property Association. "They can't understand why it has to happen so quickly."

The controversy has pitched Chancellor Olaf Scholz's government into its worst crisis since taking office nearly 18 months ago. MPs were supposed to debate it this week, but the liberal Free Democratic party (FDP) — one of the three parties in Scholz's coalition — postponed the parliamentary discussion, saying the bill still needed work.

Suddenly the plan to pass the law before MPs' summer recess was thrown into disarray. Green economy minister and deputy chancellor Robert Habeck, the bill's main sponsor, accused the FDP of a "breach of promise".

But the FDP believes it has public opinion on its side. A poll by Civey this week, carried out for the newspaper Die Zeit, found that 70 per cent of respondents wanted the bill to be withdrawn. "This law affects 65m Germans... and there is enormous disquiet," said Marie-Agnes Strack-Zimmermann, a senior FDP MP.

The Greens' obsession with passing it before the summer break was absurd, she told public broadcaster ARD. "We shouldn't be trying to tie it to a particular date come hell or high water, there are things in it that must be changed first," she added.

The disquiet is reflected in the Greens' approval ratings, which this week slumped to just 14 per cent, 2 percentage points behind the far-right Alternative for Germany (AfD). In regional

elections in the city state of Bremen earlier this month, the Greens saw their share of the vote decline by 5 points.

There is a consensus in Germany that the way buildings are heated must change. Fossil fuels are used to heat about 75 per cent of Germany's housing stock and about 40 per cent of all boilers are more than 20 years old.

Yet under the government's climate plans, CO<sub>2</sub> emissions from buildings are supposed to decline from around 11.2m tonnes a year currently to 67m tonnes a year by 2050. Such a steep reduction can only be achieved, ministers say, if gas boilers are replaced by renewable systems such as heat pumps.

German officials also argue that the cost of running fossil fuel-based systems will rise substantially in the next few years as the EU's emissions trading scheme is extended to buildings and people have to pay for the greenhouse gases emitted by their homes.

But the proposed boiler ban has already led to a series of unintended consequences. Thousands of Germans are seeking to beat the ban by installing new gas boilers before the January 1 deadline set by the bill, locking in CO<sub>2</sub> emissions for decades to come.

Around 168,000 gas boilers were sold in Germany in the first quarter of this year, a 100 per cent increase on the previous year, according to the ZVSHK, a trade association for heating, plumbing and air conditioning engineers.

"That's a big step backwards," said Holmut Brannan, head of the ZVSHK. "And it's a result of the great uncertainty in the population."

Maik Biert, a resident of Königswinter on the banks of the Rhine, toyed with



Installation: a plumber fits a gas boiler in Saxony ahead of the ban

the idea of replacing her gas boiler with a heat pump but was deterred by the €25,000-€30,000 price. Looking forward to paying off her mortgage in seven to eight years, she shrank at the idea of taking out another big loan. "They're asking way too much of families now," said Biert.

Ministers say generous grants will be made available, with the government covering 30 per cent of the costs of installing a heat pump. But a recent survey by the GfK trade body for energy consultants, found that the German authorities are taking 125 days on average to process a grant application for heating and renovation projects.

There are also big concerns that there are not enough plumbers in the country to implement the government's planned "Heizwende", or "heating revolution".

Other issues lurk, chief among them being the strain the heat pumps will place on Germany's electricity network. "This Heizwende is just not feasible," said Marc Bernhardt told the Bundestag. "We don't have enough skilled workers, we don't have enough electricity and people don't have enough money to pay for this madness."

See FT Big Read



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## INTERNATIONAL

## Security fears

## Portugal paves way for Huawei 5G ban

Lisbon's potential U-turn is blow for Chinese group's plan to expand in Europe

ANNA CROSS — LONDON  
BARNEY JOHNSON — MADRID

The Portuguese government has set the stage for a ban on Huawei equipment in the country's 5G network in what would be a policy U-turn that delivers a severe blow to the Chinese company's ambitions in Europe.

A document from the Portuguese government's cyber security council laid out the rationale for an eventual ban on some 5G equipment, including Huawei's,

by outlining a plan to restrict the use of kit deemed "high risk", said telecoms industry officials.

Governments around the world have used the term "high-risk vendor" to refer to Huawei when introducing curbs on the use of the company's equipment.

The question of whether or not to allow telecoms groups to use Huawei equipment in 5G infrastructure has become a major issue in Europe after Washington launched an offensive to get allied nations to ban the Chinese group on national security grounds.

The UK, Denmark, Sweden, Estonia, Latvia and Lithuania have banned Huawei from their 5G network build. This year, Germany said it was reviewing the

use of Chinese components in its 5G network and investigating whether a change in the law would be required.

But Portugal was one European country that pushed back against the US lobbying. Portuguese prime minister António Costa, whose country has been one of the biggest per capita recipients of Chinese investment, said in 2019 that Chinese companies had "shown complete respect for our legal framework and the rules of the market".

The security move points to a significant shift in Lisbon's relationship with Beijing. It flourished as economic links grew in the past decade but has become more difficult as the US presses European allies to cool ties with China.

The document from the cyber security council outlines plans to exclude or apply restrictions on the use of equipment deemed high risk in its 5G network, but does not have any immediate effect because it would need to be approved by the cabinet, which oversees the cyber security council.

The Portuguese government said its assessment might result in the exclusion, restriction or termination of use of certain equipment and services. But it noted that the result of its assessment was still "classified".

The three main mobile telecoms groups in Portugal are Altice Portugal, Nos and Vodafone. Altice Portugal, the largest operator, signed an agreement

with Huawei in 2018 to use the Chinese vendor as part of its 5G rollout.

Huawei said it was aware that the Portuguese government had published a statement concerning the security risk of telecoms equipment and was in the process of gathering more information.

Huawei has no prior knowledge of, and hasn't been consulted about, this matter, it said. "Over the past two decades, Huawei has worked with Portuguese carriers to build out wireless networks and provide quality services that connect millions of people. We will continue to comply with all applicable laws and regulations, and serve Portuguese customers and partners who rely on our products and services."

## Washington visit

## US and China ministers hold rare meeting in push to ease trade tensions

JOE LEAHY — BEIJING  
JAMES POLITE — WASHINGTON

China's commerce minister and his US counterpart have raised concerns about their countries' trade and investment policies at a meeting in Washington but pledged to keep channels of communication open in the first visit by a senior Chinese official to the US capital since 2020.

The talks between Chinese commerce minister Wang Wentao and US commerce secretary Gina Raimondo on Thursday came as Washington and Beijing showed tentative signs of efforts to stabilise relations, which have hit their lowest point in 50 years.

Wang raised concerns about US export controls in areas such as semiconductors, as well as a proposal to review outbound investments for security purposes, according to a statement from Beijing's ministry of commerce.

The US commerce department said the officials had "candid and substantive" discussions, including on the "overall environment in both countries for trade and investment and areas for potential co-operation".

Secretary Raimondo also raised concerns about the recent spate of PRC actions taken against US companies operating in the PRC, the department said, referring to the People's Republic of China.

Tensions flared last weekend when the G7 group of industrialised countries, meeting in Hiroshima, issued a statement criticising China over security issues, such as its militarisation of the South China Sea and its use of "economic coercion" in trade.

Beijing issued an angry response, accusing G7 countries of seeking to contain other nations. It also announced a ban on Chinese information infrastructure companies buying chips made by US memory chipmaker Micron Technology, in what was seen as retaliation against Washington's curbs on the sale of advanced semiconductors to China.

Chinese authorities in major cities have raised foreign consulars in recent weeks, including shutting down the Beijing office of US-based due diligence group Mintz and detaining five of its local employees.

But analysts said there were indications the countries might be trying to put a floor under tensions, with US President Joe Biden also forecasting a "thaw" in relations at the end of the G7 summit in Hiroshima. Chinese state media last week said Wang's meetings in Washington indicated that both sides "recognised the importance of economic and trade relations".

The US commerce department yesterday said the meeting was part of efforts to "maintain open lines of communication and responsibly manage the relationship". It added that Raimondo had expressed her commitment to building on the "engagement" between Biden and Chinese president Xi Jinping, who last met at a G20 summit in Bali in November.

Analysts said the countries could be trying to create the conditions for Xi to visit the US in November for a meeting of the Asia-Pacific Economic Cooperation forum.

Additional reporting by Maqin Ding, Beijing  
See Opinion

## Sport. Discrimination

## Spanish football risks red card over racist abuse

'Clock is ticking' for La Liga to fix issue and reassure sponsors following Real Madrid incident

JOSH NOBLE AND BARNEY JOHNSON  
MADRID

Racism targeting Real Madrid football star Vinicius Junior has left Spain's top league scrambling to repair its international image and prompted national soul-searching over discrimination.

During Real Madrid's match at Valencia last weekend, the 22-year-old Brazilian reported racist abuse from fans to the referee, but was shown the red card at the end of the match after a scuffle with opposition players.

Javier Tebas, chief executive of La Liga, which runs the top two Spanish divisions, sparked international outrage when he urged Vinicius to "educate himself" after the Brazilian said that the league "belonged to the racists" and urged sponsors and broadcasters to push it into taking action.

While racism is a persistent problem in Europe, the incident has left Spanish football — one of the country's most important cultural exports — racing to reassure sponsors and fix the damage.

La Liga generated international broadcast revenue of €897m last season, according to Enders Analysis, making it the second most valuable domestic competition in the world after England's Premier League. Real Madrid and Barcelona are two of the most popular national clubs in global sport.

Some of La Liga's biggest sponsors, such as Santander and Puma, have voiced their support for Vinicius. One commercial partner told the Financial Times the incident was "damaging Spain's brand". Others in the industry worried that La Liga's long-term appeal could be tarnished.

"No brand wants to be associated with racism. Unless something decisive is done soon, brands may opt not to renew their sponsorships," said Ricardo Fort, a sports business consultant who previously ran global sponsorship at Visa and Coca-Cola. "The clock is ticking for La Liga."

In Brazil, president Luiz Inácio Lula da Silva demanded action from Fifa, football's governing body, and La Liga, and said he would raise the issue with Pedro Sánchez, Spain's prime minister.

The incident has dominated the



Solidarity: Real Madrid players wear the shirt of Vinicius Junior, below, in support of the Brazilian's stand against racism



news in Spain, prompting Sánchez to say there should be "zero tolerance" for racism in football and no place for xenophobia in society. Other politicians trod more carefully ahead of regional and local elections this weekend.

"A politician doesn't want to say that Spaniards are racist. They say it's just a few people... if you call me racist maybe I won't vote for you," said Carlos Miranda, a former Spanish ambassador to the UK and State.

Spain's footballing authorities have tried to show they are tackling the problem. The football federation ordered Valencia to close part of its stadium for five matches, and launched an anti-discrimination campaign with the slogan *Racistas, fuera del fútbol* ("Racists, get out of football").

La Liga said on Wednesday it felt "powerless" to enforce and called for legislation so it could impose sanctions on clubs and fans.

Mass chants of "mame" (monkey) by opposition fans against black and mixed race players — the same chant reported to the

referee by Vinicius — are not uncommon. The Valencia match was the 100th time that racism directed at Vinicius has been reported to La Liga since 2021.

Tebas on Wednesday apologised for his comments, saying they had been misinterpreted.

In a letter to commercial partners sent by the FT, La Liga outlined its anti-racism efforts but said it was "unable to tarnish a competition and a country in a sweeping generalisation due to the thoroughly reprehensible actions of a few".

Police made several arrests in the days after the match related to two incidents of racism, including one involving an effigy of Vinicius hung from a bridge near Real Madrid's training ground.

The club's entire squad took to the pitch before a home game on Wednesday wearing Vinicius's number 20 shirt and the Brazilian — who did not play because of injury — received a standing ovation. A huge banner at the Santiago Bernabéu stadium read: "We are all Vinicius. Enough is enough."

Racism has dogged European football for decades. After England players Bukayo Saka, Jadon Sancho and Marcus

'No brand wants to be associated with racism. Unless something decisive is done soon, [sponsors] may opt not to renew their deals'

Rashford missed penalties in the Euro 2020 final, the trio received a torrent of racist abuse online.

Miguel Otero, a Real Madrid fan and political economist at the Elcano Royal Institute, said Spanish football was in the middle of a "modernisation" that happened much earlier in England, a process that made stadiums more welcoming for families and helped to bring in more money for clubs.

"A lot of people still have this romantic view of football as a place where you can liberate your tensions, where you can say what you think, where you can shout," he said. "But it's become a place where you cannot just go and shout."

Others see this week as a moment of realisation in Spain. Real Madrid head coach Carlo Ancelotti said Vinicius had helped increase awareness and that he expected things to improve "very quickly".

"An awful lot has happened. Society at large, not just sport, has accepted its guilty conscience a little bit," he said. "It could be a real opportunity."

Additional reporting by Samuel Ajayi in London

## Opposition arrests

## Khan bemoans Pakistan crackdown on party

BENJAMIN PASKIN — NEW DELHI  
FAHMAN BOKHARI — ISLAMABAD

Pakistan authorities have launched a crackdown on former prime minister Imran Khan's Pakistan Tehreek-e-Insaf party, detaining thousands of the popular opposition leader's supporters and allegedly pressuring senior allies to quit the group.

Pakistan's army and the government of Prime Minister Shehbaz Sharif have responded fiercely to violent protests this month sparked by Khan's arrest by an anti-corruption agency. At least 10 people have died in the protests and military buildings have been vandalised.

Khan, who is out on bail, claimed on Thursday that 10,000 PTI supporters were in jail. The government has estimated that the figure is lower. "The state is trying to dismantle the party," Khan said, warning that Pakistan had begun a "descent into fascism" under Sharif.

A number of senior PTI leaders have also been arrested, and some abruptly announced they were quitting the party and leaving politics in recent days. These included Fawad Chaudhry and

Shireen Mazar, both former PTI ministers. Mazar announced her retirement on Tuesday after being arrested four times this month.

Sharif and the army, which plays a powerful role behind the scenes in governing the country, have condemned the violence by Khan's supporters and vowed to crack down on the alleged perpetrators.

"The state is trying to dismantle the party" as Pakistan begins a 'descent into fascism'

petrators, with the prime minister accusing them of terrorism. Defence minister Khawaja Asif said that authorities were considering banning the PTI. Khan, who has led a relentless and often vitriolic campaign for immediate elections, and his party have also condemned the violence.

On Wednesday, the former prime minister offered to negotiate with the government to find a solution to the crisis — his most significant concession

since his removal from office in a no-confidence vote last year. "If they have a solution and [show] that the country will do better without Imran Khan, I am ready to step aside," he said.

The crackdown has alarmed international observers, with the UN's human rights commissioner Volker Türk warning that "the rule of law [is] at serious risk". Analysts say it is one of the biggest challenges to democracy in Pakistan since it returned to civilian rule in 2008 after years of dictatorship.

"The current crackdown is evidence of a slide towards full blown authoritarianism," said Usair Younas, director of the Pakistan Initiative at the Atlantic Council, a Washington-based think-tank. "The current structure still has a facade of civilian democratic rule."

He added the campaign was "being driven by the military, with the coalition government in Islamabad playing the role of a willing junior partner."

Pakistan's military and the government did not respond to requests for comment.

## Covid-19

## Pfizer and EU agree deal to cut vaccine supply

HANNAH KUCHLER — LONDON  
JAVIER ESPINOLA AND ANDY BOUNDS  
BRUSSELS

The European Commission and Pfizer have agreed to cut the number of Covid-19 vaccines supplied to the EU, resolving tensions between the majority of member states over paying for shots that may not be used.

After months of negotiations 24 member states signed up to the amended contract. Poland and Hungary did not support the new deal, while Romania is expected to sign next week. The hold-outs complained that it was not a good use of stretched healthcare budgets, given the fading threat from Covid-19.

US pharmaceutical company Pfizer sold the shots, developed with Germany's BioNTech, for about \$19 a dose under the contract signed in 2021, but the new price has not been disclosed.

The most recent proposal included a new provision for member states to pay half price, about \$10, for each dose they cancelled, according to people close to the negotiations. It also proposed that deliveries should total 70m shots a

year until 2026. Stella Kyriakides, European commissioner for health and food safety, welcomed the new vaccine agreement, which also allows countries to delay the delivery of some doses for up to four years.

"We have brought the pandemic under control largely through our vaccines and vaccinations. And while Covid-19 is no longer a global health emergency, it remains a threat that is likely here to stay. It is crucial therefore that we are prepared for the years to come," she said.



Falling demand: fewer people within the EU are having Covid booster jabs

The original agreement was signed in 2021 as the world grappled with a shortage of jabs and the EU became concerned about delays to the delivery of vaccines from AstraZeneca and other suppliers.

Last year, the European Public Health Union confirmed it had launched an investigation into the commission's acquisition of Covid-19 vaccines. But it did not make further details public. It did not immediately respond to a request to comment on whether the probe was continuing.

Pfizer and BioNTech said the amended agreement "reflects the companies' commitment to working collaboratively to help address ongoing public health needs, while respecting the principles of the original agreement".

WHO partners added that the commission would maintain access to Covid vaccines adapted for any future variants and have the ability to donate doses to non-EU countries.

Salts of Covid vaccine have been falling as governments work through existing supplies and contracts, and fewer people take up annual boosters.



## FT BIG READ. CLIMATE CHANGE

Experts, lawmakers and activist groups are increasingly worried that this year's UN climate summit in the UAE will be too beholden to the oil and gas industry to make meaningful progress.

By Camilla Hodgson and Aime Williams

When Sheldon Whitehouse, the Democratic senator for Rhode Island, was invited to a dinner at the culmination of the COP27 climate talks in Egypt last year, he was expecting to meet some American businessmen in the region.

Instead, to his dismay, the dinner was co-hosted by the US Chamber of Commerce, a powerful lobbying group with ties to the fossil fuel industry.

It left "a pretty sour taste in my mouth," says Whitehouse, who for nine years gave a weekly speech in the US Senate warning about the impending climate disaster.

So when the host nation for this year's summit, the United Arab Emirates, appointed oil executive Sultan al-Jaber to the pivotal role of COP28 president, Whitehouse decided he had had enough.

Along with European colleagues, he orchestrated a letter US president Joe Biden and European Commission president Ursula von der Leyen, calling on them to press the UAE into replacing Jaber, who is also the head of the Abu Dhabi National Oil Company. His leadership, argued more than 100 signatories last week, risked "undermining the negotiations".

The letter is the most dramatic example yet of a growing backlash against the COP28 presidency from climate experts, lawmakers and humanitarian groups, who fear that the team's ties to the fossil fuel industry will impede progress at this year's summit in November.

The appointment was like "putting the tobacco industry in charge of ending smoking," says Michael Elon, a German MEP with the Green Party, who signed the letter.

Scientists are clear that reducing the production and use of coal, oil and gas is key to meeting the Paris Agreement goal of limiting warming to 1.5C above pre-industrial levels.

But Jaber has instead talked about the need to tackle fossil fuel "emissions", a distinction that analysts says is out of the industry playbook and implied using carbon capture technology, which is unproven at scale, to prolong the use of the polluting fuels.

The role of COP president is instrumental to the direction and objectives of the annual summit, which brings together world leaders, negotiators, businesses and civil society groups to seek consensus on how to address climate change.

A COP28 that lacks ambition and fails to achieve progress would feed into broader concerns about the effectiveness of the summit, following sustained criticism of COP27 – which more than 600 fossil fuel lobbyists registered to attend, and did not include a commitment to phasing down fossil fuels.

Experts say it is too early to write off COP28, but that time is running out for the presidency to win the confidence of the global community and show it has real ambitions to make it a success.

COP presidencies must be neutral, says Alden Meyer, a senior associate at think-tank E3G. "Can the incoming president and his organising team rise above the UAE's own interests as a fossil fuel producer? That's the real question."

"Two weeks to save COP28"

The announcement of Jaber as COP28 president in January sparked immediate anger from civil society groups, who said it was folly to expect the head of a major oil company to advocate for ambitious climate action. Under Jaber, the Adnoc board last year sped up plans to increase oil production capacity.



## Is COP28 destined to be a flop?

Can the incoming COP president and his team rise above the UAE's own interests as a fossil fuel producer? That's the real question

The Emirates countered that Jaber had been instrumental in guiding the UAE's adoption of renewables and launching Abu Dhabi's clean energy company, Masdar. In 2006, Jaber remains the chair of Masdar, which has invested or committed \$30bn to renewable power projects across 40 countries. But while Masdar, which is a shareholder in Masdar, has committed \$10bn in capital spending over five years to 2027, only \$15bn is earmarked for "low carbon solutions" until 2030.

The appointment of Jaber was followed by a series of uncomfortable developments, including the news that the UAE had invited the Syrian leader Bashar al-Assad to the conference.

The COP28 team did not comment on whether it considered Jaber's dual roles a conflict of interests, but noted his 20 years working in the renewable energy sector, his experience in climate diplomacy and his role in "decarbonising, [and] transforming" Adnoc.

Jaber had this year "consistently called on the oil and gas sector to up its game, do more, and do it faster," it said, and while "the phase-out of fossil fuels is inevitable... this will take time."

Western leaders have stood by Jaber, in public at least. The EU's commissioner for green policy Frans Timmermans and US climate envoy John Kerry have lent support to him. The French diplomat Laurence Tubiana, a key architect of the Paris Agreement, wrote in May: "Who better than the UAE to demonstrate it is part of the solution? The UAE cannot afford to play it safe."

But it is yet to show evidence of significant ambition. COP presidencies typically work to build support for their ideas

throughout the year, over months of careful diplomacy.

May's Petersberg Climate Dialogue in Berlin was expected to be a moment when the COP28 presidency outlined its vision for the summit.

Instead, Jaber told those present that fossil fuels would "continue to play a role in the foreseeable future", and provided little detail about the team's plans for the conference.

That worried some officials, who are looking to the Bonn Climate Change Conference in June – roughly the halfway point to COP – as the next major moment when an blueprint might come.

"Jaber has two weeks to save COP28," says Alex Scott, E3G's lead for climate diplomacy. "He needs to arrive in Bonn with a plan of action. It's vital for his credibility that he meets the challenge and ensures he's not simply seen as a defender of oil and gas interests."

COP28 said the president had "detailed priorities multiple times" after a "listening and engagement tour" this year, including making climate finance more available and tripling global renewable energy capacity by 2030.

One major focus at COP28 will be the so-called "stabilised stocktake", when countries will assess progress towards cutting emissions. Another key discussion will be about crafting a new fund to help pay for the damage done to developing nations by extreme weather events. And all eyes will be watching to see whether the final deal includes a commitment to phase down fossil fuels.

But Jaber's focus on fossil fuel companies, and the team's early plans for a new alliance of oil and gas companies committed to reducing emissions that

was widely branded as unambitious, have worried analysts.

Malinda Duarte, the incoming head of the UN's Green Climate Fund, says Jaber was right about the need to invest in solutions such as clean energy, but questioned the focus on carbon capture technologies. "This is where the scepticism comes in."

The need to ramp up renewables is only "one side of the equation," says Meyer. "I think they are trying to avoid having a full-blown commitment to the kind of reduction in fossil fuel production and consumption that we need to see... That's going to lead to a real clash in Dubai."

### Lightning rod

Beyond the fossil fuels question, the presidency will have to navigate other difficult challenges, including how to make activist groups feel comfortable in a country that does not allow protests.

There is also the question of how western diplomats might negotiate being in the same place as the Syrian leader and his representatives, if they attend. The invitation, which has been widely criticised, was seen as part of a move by countries in the region to improve relations with a regime under sanctions by the UN for its use of chemical weapons and other alleged war crimes.

How the COP28 team juggles the competing interests at the summit will be the best test of its commitment to tackling climate change, analysts say – especially as the influence of the regional powerhouse, Saudi Arabia, is expected to weigh heavily on the host.

Just a COP hosted by a petrostate was always going to attract particular scrutiny,

civil society groups reacted with anger to the announcement. In January of oil executive Sultan al-Jaber as COP28 president.

How will the COP28 team juggle the competing interests at the summit will be the best test of its commitment to tackling climate change, analysts say – especially as the influence of the regional powerhouse, Saudi Arabia, is expected to weigh heavily on the host.

tiny, experts say. "No matter who they put up for the presidency, there was going to be a perception of a conflict," says Meyer. Jaber was "a lightning rod for a much broader critique of the system".

Behind the scenes, the UN's climate chief Simon Stiell is working to reform the COP process to make it more transparent. Civil society groups hope for a new conflict of interests policy and a requirement for participants to disclose climate-related lobbying.

But such ideas have been around for years, with little progress made reportedly as a result of resistance from countries including the US and Australia.

Despite discomfort at the UAE's hosting in some quarters, no countries are yet talking publicly about boycotting the summit. Representatives of climate vulnerable countries said it was important for them to be present.

"We look forward to being there," says ambassador Samuela Laloni, a special envoy from Tuvalu, a low-lying Pacific island at risk from sea level rise. "Our absence from the discussion will not serve the interests of our islands."

But that doesn't mean ignoring the key issues at hand, he adds. "The only way to keep the 1.5C target alive is to address the problem at the source, and fossil fuels are 'the culprit here'."

If western leaders do nothing else, says the Democratic senator Whitehouse, they must maintain close scrutiny of the UAE until November.

"The prudent step," he says, is to pile on the pressure "to try to create the transparency and the environment where they can't go easy on the fossil fuel industry."

Additional reporting by Simon Kerr

## Obituary

### The archetypal survivor whose willpower conquered all

Tina Turner  
Singer  
1939-2023

When Tina Turner sang a song, it stayed sung. The Tennessee-born singer, who has died aged 83, brought the tradition of blues and gospel shouters into the loudly amplified world of rock 'n' roll in the 1960s. Her vocal style pushed things to the limits, a sublime but risky place where words flirted with the chaos of pure sound. Witness the electrifying yowl with which she takes possession of the word "proud" in one of her best-known songs, "Proud Mary".

Few have matched her estimated record sales of 100m, or her assertiveness behind a microphone. But what was being asserted? Born in 1939, Turner was raised in the American South during the Jim Crow era, the daughter of black sharecroppers. However, she didn't become a leading voice in the civil rights movement like her contemporary Aretha Franklin. Her forthrightness had a more fiercely compact quality. It was an expression of drive, the determination to be heard whatever the obstacles.

"You take away the bondage, the problems, the hang-ups, the egos, and I can fly," she told the *LA Times* in 1984. "I can laugh, I can dance, I can sing, and I

don't grow tired. Freedom. That's my motivation."

For the white rock musicians who copied her, freedom was a rhetorical concept. For Turner, it had an urgent practical meaning. Not only did she grow up in a southern state at a time of legalised racism, but she also entered a branch of the music business in which young female singers were choreographed and controlled by men. Brought up as Anna Mae Bullock, she was given the stage name Tina by the R&B bandleader Ike Turner, who recruited her after hearing her sing in a St Louis nightclub in 1957. By the time they married in 1962, she had moved from back-up to lead vocalist, the styled her as an eroticised primitive, choosing "Tina" to rhyme with comic book heroine sheena, Queen of the Jungle. "Ike would always have me screaming and shouting on his songs – 'selling them,' she said in her memoir, *I, Tina*.

Phil Spector was the first producer to note the quality of her singing. "He told me I had an extremely unusual voice, that he had never heard a woman's voice like mine," she recalled. He paid \$20,000 to sign the Turners to his label

Under his segs, they made "River Deep – Mountain High" in 1966. It featured a storming ballad from Turner, contending operatically with Spector's imposing instrumentation. The producer rated the song among his best.

Supporting The Rolling Stones on tours in 1966 and 1969 brought the married duo a crossover audience. "Proud Mary", originally by rock band Creedence Clearwater Revival, was their biggest hit, selling more than 1m copies in 1971. The singer's uninhibited stage presence was admired by rock frontmen such as Mick Jagger. Her dance moves had an unbridled energy, closer in spirit to James Brown than the drilled moves of a Motown act or girl group.

Behind the outward signs of success, Turner's marriage was blighted by Ike's violence towards her. When she attempted suicide with sleeping pills, she came round to find him shouting, "You should die." In 1976, she left him, a decision she credited to her faith in Buddhism. (Spector, who was later convicted of the murder of a woman at his home, denounced her at her ex-husband's funeral in 2007.) The decision left her in debt and pursuing a flop solo



Turner in 1996. "Whatever you want in life, you can have it," she said

Her vocal style pushed things to the limits, a sublime but risky place where words flirted with the chaos of pure sound

career – until one of the most remarkable comebacks in pop history.

Turner's album *Private Dancer* came out in 1984 when she was in her 40s. Made in the US, it reborned her for an era of synthesizers and MTV. Her voice was no less resonant in this new landscape, revealing a gift for storytelling and role play. The album went multi-platinum, elevating her to the ranks of pop's biggest names.

The singer's run of hits continued throughout the decade, with a particular specialism in air-punching empowerment anthems such as "The Best". In 1996, she moved to Switzerland, where she took citizenship in 2015 after marrying her second husband, Erwin Bach.

Her reputation as an archetypal survivor was burnished by the Hollywood biopic *What's Love Got to Do With It* and the musical *Tina*. Behind that generic tale lay individual talent, a towering voice and inimitability. "Whatever you want in life, you can have it," she said in 1979, before her grand comeback. "All you have to do is speak it, demand it, your will can make it happen. We human beings are very powerful."

Lutricia: Turner-Tilney



## The FT View

## Letter from the editor on generative AI

In its more than 130-year history the Financial Times has upheld the highest standards of journalism. As editor of this newspaper, nothing matters to me more than the trust of readers in the quality of journalism we produce. Quality means above all accuracy. It also means fairness and transparency.

That's why today I am sharing my current thinking on the use of generative artificial intelligence in the newsroom.

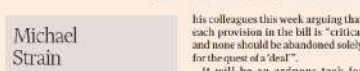
Generative AI is the most significant new technology since the advent of the internet. It is developing at breakneck speed and its applications, and implications, are still emerging. Generative AI models learn from huge amounts of published data, including books, publications, Wikipedia and social media sites, to predict the most likely next word in a sentence.

This innovation is an increasingly important area of coverage for us and I am determined to make the FT an invaluable source of information and analysis on AI in the years to come.

## Opinion Politics

## US debt, unruly politicians and unchecked spending

By Gillian Trott



Michael Strain

The US is set to breach its borrowing limit as early as next week, yet Republicans and Democrats have not yet finalised a deal to increase the debt ceiling and avoid an economic and financial catastrophe. The nation has arrived at the brink of disaster because of a collision of structural problems in the economy and political system. A deal to increase the debt ceiling and cut certain categories of federal spending would fix the immediate crisis, but would not address these festering problems.

What are they? Start with the economics. There is no doubt that the national debt is on an unsustainable trajectory. The non-partisan Congressional Budget Office projects that federal debt held by the public will grow as a share of annual economic output from 98 per cent in 2023 to 118 per cent in 2053 and 195 per cent in 2055.

Even if Biden and McCarthy pull it off this time, this is a powder keg for future negotiations.

But the debt ceiling bill passed by House Republicans in April cuts spending in the part of the budget that is already putting downward pressure on the debt. So-called "discretionary" spending – which includes education, transport, housing assistance and public health – is projected to fall by nearly 1 percentage point of annual GDP over the next three decades.

Meanwhile, spending on Social Security and Medicare is projected to rise as a share of annual GDP from 8.2 per cent in 2023 to 10.1 per cent in 2053, and 11.9 per cent in 2055. These programmes – plus growing interest payments on the debt – are responsible for the unsustainable path of the national debt. But there is bipartisan agreement not to cut spending on them.

When it comes to politics, the normalisation of brushing up against default combined with leaders who have waning influence over members of their parties is a catastrophe waiting to happen. Even if President Joe Biden and House Speaker Kevin McCarthy pull it off this time, this is a powder keg for future debt ceiling negotiations.

The headline Freedom Caucus has signalled that it has very limited appetite for compromising on any provisions in the House bill. Chip Roy, a key House Republican, sent a memo to

his colleagues this week arguing that each provision in the bill is "critical and none should be abandoned solely for the quest of a deal".

It will be an arduous task for McCarthy to convince hardliners and chaos agents in the House to support a compromise. His position is precarious. One member is able to force a vote on removing him from office.

Can Biden deliver sufficient Democrats to support a deal that has enough of what the House GOP wants, so that McCarthy can bring it to his members? To illustrate the challenge, consider tougher work requirements for safety net programmes. These are part of the House bill, and McCarthy has called them a "red line" in the negotiations.

Biden suggested that he might be open to modestly strengthening some requirements for able-bodied adults without dependents. But progressive Democrats have stated that this is a non-starter. Could Biden find enough House Democrats – as many as 100 may be needed – to support a compromise that strengthened these requirements when the party's progress is so opposed?

The main problem is not Biden and McCarthy. It is structural. The extremist wings of both parties have increased their relative power over the years, in part reflecting changes in the electorate itself. Politicians facing re-election want to appear ideologically pure in order to avoid a challenge for their party's nomination. They are less concerned about appealing to general election voters by passing laws that reflect bipartisan compromise.

In this turn draws in more extreme candidates, aggravating the problem and further weakening the grip that leaders have over party members.

Assuming the present crisis passes, how should Congress move forward? Address the structural problems. The debt ceiling would be less of an issue if the national debt were on a downward trajectory. This will require increasing projected tax revenue and decreasing future spending on Social Security and Medicare.

Legislation to do this effort should also recognise that politics is more extreme and politicians more unruly. In the future, adequate increases in the debt ceiling should be automatically linked to any law that would add to the budget deficit.

Enacting these structural reforms would be a Herculean task. But the alternative could leave the US as a deadbeat nation that can't pay its bills on time, sagging under the weight of its debt. The US places as a global economic and political leader would be greatly diminished – to the detriment of the nation, and the world.

The writer is director of economic policy studies at American Enterprise Institute

## Letters

## Global south takes divergent path from great western powers

Also Russell's article "This is the hour of the global south" (Opinion, May 20) hits the nail on the head. Much to the west's chagrin, some of the leading countries in Africa, Asia and Latin America have refused to go along with the "an versus the" logic applied by the G7 to the war in Ukraine. While many of these countries in the global south condemn Russia's invasion, they are also opposed to making this into a global, rather than a European war.

The notion that the rules-based international order is in peril when

there is a war in Europe, but not when it is in Asia, is a double standard. In countries themselves, take place elsewhere, not to go down well in Delhi, Pretoria or Brasilia.

Thus the opposition to join in the unacknowledged diplomatic and economic sanctions against Russia. And far from this being a one-off instance of rising powers and other developing nations following their own path, or expressing a moral failure to take sides in a "good versus evil" battle, as some would have us believe, it shows what, with my colleagues Carlos Fortin

and Carlos Ocasio, in a new book we have called "active non-alignment". This is an approach to foreign policy premised on not taking sides in the great power competition of the world, and evaluating each issue on its merits.

ANA takes a page from the non-aligned movement of yesterday, but adapts it to the realities of the new century, one in which the gross domestic product of the BRICS in purchasing power parity terms is already larger than that of the G7. It is also pragmatic, non ideological and

focused on the global issues that keep being sidelined by the great powers in their misguided obsession to attain primacy over each other. And although Latin America was late to join the NAM, on this occasion it has been ahead of the curve, both in theory (originating the notion of ANA in 2020) and in practice (with an unaligned Brazil spearheading mediation efforts in the war in Ukraine).

Jorge Heine  
Research Professor  
Fletcher School of Global Studies  
Boston University, Boston, MA, US

## Sun rises for Japanese stockpickers as yen fades

According to Leo Lewis (The Big Read, May 19) the Japanese stock market may be enjoying an *anzen manabi*, which, as a very retired Japan strategist, is rather late for me, but I can at least observe from the sidelines and wonder, along with Lewis, whether the market has really lifted the iron coffin lid and broken out into a brighter future.

Lewis offers various explanations for why Japan is now swaggering rather than staggering, citing the usual suspects – shareholder activism, corporate governance, even dear old Warren Buffett. He ignores, however, the most obvious.

Since 2005, the ToPIX index has marched in lockstep with the currency – it has shown a close inverse relationship with the yen's rate which is, as far as I know, unmatched among the world's equity markets. The simplest explanation for why the ToPIX has, improbably, broken through 2,000 is that the yen has, equally improbably, weakened beyond 130 to the dollar. I would be more convinced by the market's ascent if it were taking place at a time of yen strength.

According to Lewis, the market has been driven by buying from passive rather than active funds. This is a pity since Japan's hidden secret is that it is a happy playground for stockpickers – it has always been a haven for the alpha rather than beta generation. No other market save the US offers such a broad range of investible equities, which is being constantly replenished by a steady stream of IPOs. Many of these companies may be relatively small or illiquid, but it is much easier to trade in small Japanese companies than, for example, their British equivalents. And, according to much academic research, Japan is the market where a systematic programme of stock selection would clearly deliver outperformance. So what's not to like?

Jonathan Allan  
Former Japan Strategist at SMBC Nikko  
Amersham, Buckinghamshire, UK

## Final frontier tourism plunges to new lows

A leisurely read of last weekend's FTSI was ruined when I came to Amanda Widder's polar plunge article (May 18). How can she consider herself an "ecologically conscious" skier? No amount of wealth should allow a hedonistic minority to infiltrate and pollute the near-pristine environments. Amanda states in her article that "more people have summited Everest than have ski-mountaineered on Antarctica". Given the thought that the rise in final frontier tourism reverses this statistic.

James Bamner  
Devon, UK



Ecologically conscious skiers are exploring regions such as Antarctica

## Toyota should change gear on its hydrogen strategy

You quote (The Big Read, May 20) the head of wholesale banking at Nomura stating that Japan is "the obvious place where alternative investors, if they want to have exposure to Asia, will invest over the next five to 10 years".

The recent revival of investment activity in Japan and growth in the economy should be welcomed. However, as your correspondent Leo Lewis asks, "the question, as always, is how long the phenomenon will last".

After showing the world a lead over a decade ago with Toyota's hybrid Prius and then Nissan's Leaf, the first sensible battery electric vehicle, Japanese manufacturers are literally frozen in the "ice" age – or the age of the internal combustion engine.

Today Tesla and the Chinese brands dominate mass production of EVs as Toyota's management procrastinates and still thinks there is a future for hydrogen. With no backstop of the economy still based on the car industry, the future for Japan is not bright.

Roy Webb  
Canterbury, Kent, UK

## Manufacturers' needs are overlooked by Tories

The Conservative industrial strategy ("UK government unveils long-awaited £1.5bn semiconductor strategy", FT.com, May 19) seems to be spend money on development but not on manufacturing as it announces a £1bn investment in semiconductors. UK plc needs to manufacture more now than ever and I am at loss why this government remains tin-eared to manufacturing, manufacturers' concerns and the UK manufacturing supply chain security.

Colin Rodden  
Obey, Northamptonshire, UK

## There are ways and means to restore communities

In "Geek chic" (Books, Life & Arts, May 20) – a review of Michael Bond's book *From A Journey into the Psychology of Belonging* and Rory Smith's *Expected Geeks: The Story of How Data Conquered Football and Changed the Game Forever* – Stephen Bush says the big challenge is "to ask what it means to be a society or a country where people with the freedom to choose will spend more time in communities based around relatively narrow interests". Thanks to social media feeds and Covid isolation, we are there – addicted, fractured, polarised and psychologically fragile.

I wonder, however, what we, as people, can do to combat social isolation, to foster engagement, and to rebuild community?

Christina Wadsworth  
Weybridge, VT, US

## Native dishes are thrown into a global melting pot

Your reporter writes that Kate Moss ("My tip table", HTS, May 15) goes to a Japanese restaurant in North London for "a little dose of Tokyo". I have been sampling slices of Japanese diets for 40 years, but have yet to encounter a meal that rolls fatty tuna, yakitori and dorayaki into one. Japanese cuisine has truly gone global. On the other hand, when I order sweetcorn, tuna and mayonnaise pizza in Japan, I do not fancy being transported to Naples or New York. Rather, my mind's eye conjures up a factory where foreign students are making the dough or a kitchen where they are busy microwaving pizzas to order. That, too, is global Japanese food – and a slice of Japan to boot.

Timothy Y Tsu  
Kobe, Japan

## Buffett's mentor gave credit to investor attitudes

In Philip Coggan's enjoyable piece "Investing in uncertain times – a difficult balancing act" (FT Money, May 15) he states that Warren Buffett's mentor Benjamin Graham suggested a 50/50 split between equity and bonds.

In actual fact, in his book, *The Intelligent Investor*, what Graham actually prescribes is to stay within the range of a 25/75 and 75/25 split. The 50/50 apportionment that Coggan alludes to refers to the division that Graham suggests for the sake of simplicity rather than for best possible results. Graham concludes that the optimum distribution between equity and bonds will rest on the investors' own temperament and attitude and the entering investor's belief in the value of the stock market.

David Coombs  
Orby, Northamptonshire, UK

## Why blame the consumer for Big Oil's creations?

I disagreed with the letter from Ole K. Koed in response to Farhana Yamin's piece on Extinction Rebellion ("Here's sticking it to XR", Letters, April 28). Yes, oil companies pump oil because there's a demand for it, but that demand exists because, having the oil, the many uses it could be put to, a market was created and has been sustained ever since by the entities that benefit from it – ie the oil companies.

We all live in the same world, with the same resources and constraints, but at least some people are asking for it to be different. It's also interesting that culpability is shifted depending on the context. So the so-called war on drugs, the drug cartels (ie the supplier) are seen as the villains, whereas for food it seems to be the consumer's fault that we're poisoning the Earth and ourselves with it, rather than the corporations who have the power and ability to change to sustainable energy sources but refuse to do so.

Cease production and demand will cease too – you can't buy something if it isn't available.

Peter Jonnett  
London NW11, UK

## Monarchies were equally to blame for social chaos

I will read Christopher Clark's *Revolution and Rebellion: A New World 1848-1849* despite the ill-founded analogies to the present day in Munro Price's review (Life & Arts, April 29).

The resemblance of the collapsing monarchies in 1848-49 to the Arab Spring of 2011-12 is only superficial, and there is no evidence that the latter will have a profound long term influence in a region where some countries, notably Iraq and Libya, are still struggling to cope with the after-effects of western invasions in this century while Syria and Yemen are wracked by civil wars and Lebanon struggles with the consequences of deep-rooted corruption.

Also, it is a tad unfair to take a pop at the destructive effects of nationalism when what Clark calls the dreadful conditions in which great swaths of people lived in continental Europe were a product not of nationalism but of rule by conservative monarchies that produced the revolution he describes.

John Webster  
London SW1, UK

## Clarification

● The images accompanying the article about San Francisco in last Saturday's FT Weekend were digital creations by the artist Justin Metz.



## Opinion

## America must grasp the opportunity to stabilise relations with China

Evan Medeiros

A new phase in US-China strategic competition may be opening up. After months of acrimony and stasis, contact between the two countries is finally resuming. The challenge for Washington and Beijing is to capitalise on this moment to produce an enduring basis for stable relations. The future of global stability and prosperity depends on it.

This week, China's new US ambassador arrived after a long vacancy. China's commerce minister also travelled to Washington, the first senior official to visit since 2020. Most importantly, this month US national security adviser Jake Sullivan met China's top diplomat, Wang Yi, jump-starting dialogue frozen since the spring. This may become

the most important bilateral channel for discussions.

More high-level interactions are coming. Several US cabinet officials are likely to travel to Beijing, probably culminating in a visit by Xi Jinping to San Francisco for the 21st Asia-Pacific Economic Cooperation leaders' summit.

All this has created a window of opportunity to put the relationship on a more stable trajectory, or at least one less prone to accident, miscalculation or crisis. The opening is small and fragile but, done well, it could produce a relationship that is more predictable, resilient and productive. Both sides are signalling they want more stability – or at least less volatility and friction. But each wants this for different reasons, and it remains uncertain whether these views can be reconciled.

Washington wants dialogue and risk reduction, and further policies of competition and pushback. By contrast, China wants to reduce the constant strategic pressure it faces from the US and its allies, while continuing to bend

global rules and norms in its favour. The next few months will be a process of finding – or not finding – a new normal, strategic equilibrium of sorts.

It comes at a critical time. This is Biden's last chance before 2024 election dynamics consume Washington. The US and its allies are in the opening stages of a new type of strategic competition, one with little precedent in modern international affairs. This is geopolitical *terra incognita* for everyone.

So, how should policymakers best use the opportunity? First, US leaders and their counterparts in Europe and Asia need to proceed with a clear understanding of the moment. Xi's China is capable, ambitious and confident, but also frustrated and insecure. Xi now believes China is locked in a long-term geopolitical and ideological competition with the "global west", which he sees as a prime threat to domestic and external security. His views are hardening, reflected in his rare public statement in March that "western countries led by the US have implemented all round

containment, encirclement and suppression against us".

Thus, Washington and Beijing are constantly testing each other's boundaries, as their competition militarises, globalises and nuclear weapons move to the fore. Xi's tolerance for risk and friction is growing. And the relationship possesses few of the mechanisms to manage such complexity.

Xi's government is capable, ambitious and confident, but also frustrated and insecure

This new phase is not detente, far from it. Rather, it is reconnection. Both sides need to rebuild basic channels of communication. Washington and its partners need to work out how to talk to Xi's new cohort of technocrats, security and ideologues. This is fraught with risks. As dialogue resumes, a focus

on improving the relationship could become an end in itself – as opposed to the means to advance US interests. This is a dynamic Beijing skillfully uses to play for time and advantage.

Second, Washington needs to have a game plan for the entire set of interactions, culminating in Xi's possible visit. Washington and Beijing should try to agree on an infrastructure for sustained dialogue, set a modest agenda focused on the most consequential issues, and attempt to solve some small problems. They could start with increasing direct flights and resolving exit bans; more substantial challenges include Chinese policies towards North Korea and Iran, and Beijing's contributions to humanitarian crises and the balloon incident will just incite recriminations.

Third, Washington needs to proceed with clear objectives. These should include reducing Chinese misperception of US intentions, clarifying US policy (especially about Taiwan), stabilising the most volatile types of competition and dictating co-operation on common problems. The US then

needs to measure success or failure, and adjust policy accordingly.

Sustained conversations about Ukraine, North Korea, Iran, global macroeconomic and financial stability, especially emerging market debt, are long overdue. An American openness to a constructive Chinese role on all these issues is well worth exploring.

Fourth, both sides need to be pragmatic and have modest ambitions. Relitigating Nancy Pelosi's visit to Taiwan and the balloon incident will just incite recriminations.

The US-Soviet cold war is a tempting but inadequate reference point to understand the nature of US-China ties today. But even the cold war had its phases and moments of change, notably the Cuban missile crisis. For US-China relations, just such a moment may be at hand. It would be a tragedy to squander it, lest we repeat such a dangerous past.

The writer is a professor at Georgetown University and served on the US National Security Council staff from 2009-2015

Veteran investor has seen his ever-larger bets against a fast-rising market turn sour, writes Antoine Gara

Decades ago, Carl Icahn gained a formative insight from reading the American novelist Theodore Dreiser. The billionaire investor was absorbed by two of Dreiser's novels, *The Financier* and *The Titan*, which chronicle the rise of industrialist Frank Cowperwood.

In a decisive financial stand-off, Cowperwood's adversaries plot to have a bank call in his large personal debts. But unbeknown to them, Cowperwood holds a large reserve of assets that "could be drawn on and hypothecated". Were it to be deployed, Dreiser writes, "these men should see at last how powerful he was and how secure". Cowperwood prevails and Icahn says he learnt an essential lesson: always have a "war chest" of cash.

The 87-year-old is famed for his decades spent orchestrating shareholder fights with companies including Texaco, Trans World Airlines, Apple and McDonald's. These battles have reshaped US financial markets by changing how corporations are run, steering their management towards the interests of large stockholders like Icahn.

For nearly half a century, the mere mention of his name has struck terror in the hearts of corporate chieftains and moved markets. But much of Icahn's power emanated from an obscure, thinly traded public vehicle called Icahn Enterprises that has largely gone unexamined.

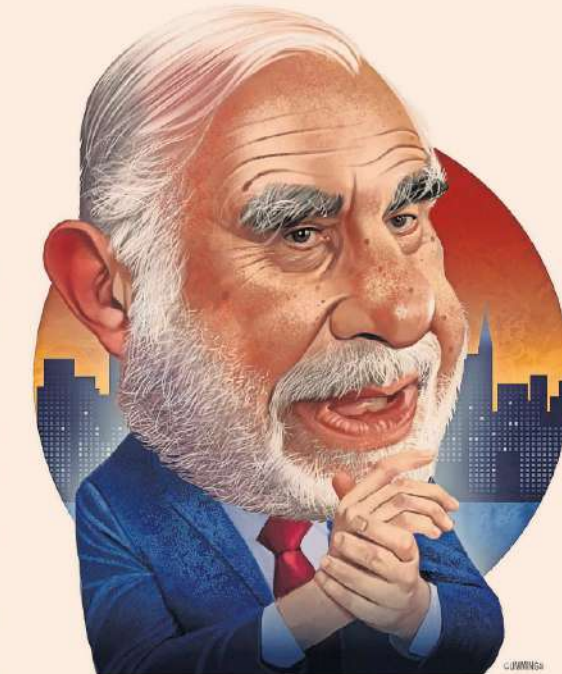
This month, Icahn was besieged by a septic named Nathan Anderson who, in a report published by his firm Hindenburg Research, uncovered heavy debts the investor had taken against his Icahn Enterprises shares. The revelation has exposed a surprising vulnerability in one of the world's wealthiest financiers. Icahn has vowed to "fight back", but his plans to secure his empire remain mostly a mystery.

In recent years, Icahn made ever-larger bets against a fast-rising market to protect his investments from a future crash, instead of building an emergency reserve, the trades have led to nearly \$9bn in losses. When confronted with these losses last week, a circumspect Icahn admitted: "Maybe I made the mistake of not adhering to my own advice in recent years".

The predicament has shocked many senior figures on Wall Street. "It's one of those moments in a crisis where you go, 'Holy shit, everything I thought about somebody was wrong,'" said the head of a large financial firm.

Bill Ackman, a billionaire investor whose Icahn tussled with in a legendary fight over the fate of a multilevel marketing company, offered the most brutal assessment: "Icahn's favourite Wall Street saying [is] 'If you want a friend, get a dog.'" Ackman wrote on Twitter: "Over his storied career, Icahn has made many enemies. I don't know that he has any real friends. He could use one here."

Born to schoolteachers in 1936, Icahn was raised in the working-class New York neighbourhood of Far Rockaway, Queens. After graduating from



Person in the News | Carl Icahn

## A star corporate raider brought down to earth

a local public high school, he earned a philosophy degree from Princeton University and supported himself using poker winnings.

He briefly enrolled in medical school, but dropped out and joined the army before settling down as a stockbroker. In the late 1960s, a wealthy uncle bankrolled Icahn's purchase of a seat on the New York Stock Exchange, where he became a specialist in "risk arbitrage", bets on anticipated corporate mergers.

Icahn entered public consciousness in the 1980s when he won control of Trans World Airlines using financing from junk bond king Michael Milken. He ruthlessly sold TWA assets for cash, and battled unions, earning a reputation as a "corporate raider". The episode helped inspire the character Gordon Gekko in the film *Wall Street*.

In recent years, Icahn, who divorced his first wife and married his assistant, Gail, has moved his firm from a skyscraper overlooking Manhattan's Central Park to Miami. He has also

worked more closely with his adult children, Brett and Michelle. Brett helped identify successful bets on Apple and Netflix and has been named his father's eventual successor. Michelle's work at the Humane Society inspired Icahn to run an unsuccessful campaign against McDonald's over its treatment of livestock.

Merely mentioning his name struck terror in the hearts of company chieftains

The attack on Icahn comes as he continues to battle companies he deems poorly managed. On Thursday, he achieved a draw in a war against Illumina, a company that makes machines to sequence the human genome. Icahn accused Illumina's management of striking reckless acquisitions and asked

its stockholders to give his nominees three board seats.

Icahn helped identify successful bets on Apple and Netflix and has been named his father's eventual successor. Michelle's work at the Humane Society inspired Icahn to run an unsuccessful campaign against McDonald's over its treatment of livestock.

This week, Icahn Enterprises plunged by more than 30 per cent, adding to a drubbing that has cut the company's value by more than half. It has cost Icahn billions and made the threat of a "margin call" from his lenders more immediate.

Whether he can prevail may well come down to the lesson he says he learnt from Dreiser's Cowperwood decades ago. Icahn told the Financial Times last week he had billions sitting outside his public vehicle. If so, the "war chest" would give him one more hand to play.

antoine.gara@ft.com  
Additional reporting by James Fontanella-Khan

## The price of flying will keep rising, even on Ryanair

John Gapper

All Consuming

The emptiest aircraft on which I ever flew was an All Nippon Airways flight from Tokyo to London in June 2020, amid the pandemic. It was a Boeing 777-300ER with about 250 passenger seats, of which four were filled: in airline lingo, it had a load factor of less than two per cent.

We crossed continents like a ghost flight, the attendants devotedly sticking to their usual in-flight routines and walking by the empty rows of seats to confirm that nothing was amiss. Flight ANA-111 was a fragile link between Japan and the UK in the days when many passenger flights stopped. I booked at the last minute and the tickets were memorably cheap.

Flights are now much fuller, and fares higher. When I returned to Japan earlier this year, direct fares had doubled in price and I connected in Hong Kong to economise. The same is true of short-haul flights as people book up eagerly for summer holidays: Ryanair, now Europe's biggest airline, this week reported strong bookings, and carry-on has done the same.

With stronger demand and higher jet fuel costs have come stiffer prices. Ryanair carried 14m passengers in April – more than the same month in 2019 – and its aircraft were 94 per cent full. Its fares have risen by 10 per cent on pre-Covid levels and the carrier's famous €39 fares (before paying for bags and better seats) are a fading memory.

Airlines are notoriously cyclical and prone to losing money: the industry collectively lost \$15bn in the annual hubbills of 2020, when I took the ghost flight to London. Even in good times, margins are tight. Prices have fallen in real terms for decades because they keep on buying new aircraft (Ryanair has ordered up to 300 737-Max 10s from Boeing) and trying to fill them.

Despite this, I believe the industry's warnings that we will have to pay more to fly. "We are in an entirely different world where air fares are rising," one executive told the FT this week. Michael O'Leary, Ryanair's chief executive, may keep squeezing rivals with his motto that "lowest cost wins" but it will not last forever in the new cost world.

With restrictions lifted, people want to fly again. "Short-haul flying has roared back to life because of pent-up demand," says Frankie O'Connell, alternative transport at the University of Surrey. They must contend with fewer, stronger carriers: Ryanair's flights were about 80 per cent full a decade ago, but seats are now scarce.

Not only can such airlines charge more, they will soon have to. The industry faces a vast technological challenge in meeting its self-imposed target of

reaching net zero carbon emissions by 2050. It is impossible to do so on the current flight path, given that aviation accounts for about 2.5 per cent of global emissions, and moving to another one will be extremely expensive.

Ryanair exemplifies the traditional approach: keep on growing but try to curb the environmental impact by replacing old aircraft with modern twin-engine jets that burn less fuel. It promised this week that people switching to its flights from other airlines could cut their emissions by up to 50 per cent because of what it dubs its "game-changer" fleet of newer 737s.

Well, up to a point. It is true that such aircraft help by reducing emissions per passenger, but it is slow going. The last of Ryanair's new Boeing is due to be delivered in 2023, only 17 years before the net zero target, and efficiency can only partly mitigate growth. Some 10m passenger journeys are expected in 2050, five times the volume of 2020.

There is little chance of turning to electric or hydrogen-powered aviation soon: Airbus intends to fly a zero-emissions hydrogen plane by 2035 but it would take €300bn of investment to build the infrastructure in Europe alone, one study found this week. Even then, taxes on jet fuel would be needed to make hydrogen flight competitive.

The best medium-term bet is sustainable aviation fuel, made from waste oils, fats and non-food crops. The industry is counting on SAF for two-thirds of the contribution to achieving its net zero

Travellers have not borne the full environmental cost, despite carbon offsets, so something has to give

target. But it will be hard and costly to produce enough. David Calcutt, Boeing chief executive, warns that biofuels will "never achieve the price of jet fuel".

There is an iron logic to all this: flying is going to be expensive. I regret it, in many ways. Aviation is marvellous for taking holidays in interesting places and exploring the world, despite crowded airports and cramped seats. But flyers have not borne the full environmental price, even with carbon offsets, so something has to give.

Prices can be powerful, as the growth in flying encouraged by low cost carriers shows. The French government has decreed a ban on domestic flights of less than two and half hours between cities well connected by train. France is an outlier but higher fares could have a similar impact elsewhere in squeezing short-haul flights, where there is a decent alternative in public transport.

For my part, I am going to Amsterdam next week by train. The Dutch government has been blocked by a court from curbing flights to Schiphol airport, and it would have been cheaper to fly. One day, it may not be.

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## Top reads at FT.com/opinion

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question what it means to be alive. Organ recovery technique provides criticism among scientists, writes Arpana Ahuja



## Opinion

# A bureaucratic tangle has replaced the UK's industrial policy

Helping with regulation, intellectual property and infrastructure is the least the government can do

POLITICS  
Camilla Cavendish

How will we keep our footing in the new gold rush? As investors and manufacturers saddle up and ride out for America, the EU is scrapping over how best to respond to President Joe Biden's Inflation Reduction and Chips acts. But the UK seems marooned, with ministers shuddering at any mention of "industrial policy".

You don't have to have read Friedrich Hayek's *The Road to Serfdom* to feel a little nervous about the idea that every nation should have a gun-slinging set of protectionist business incentives. Nevertheless, it's surreal to have watched UK ministers talking up Britain's prowess in life sciences and green energy while we slip down the rankings for clinical trials. AstraZenca is building its new factory in Ireland, carmakers warn Brexit has undermined electric vehicle production and the solar firm Oxford PV says the UK is the "least attractive" place to site a factory.

When the shadow chancellor Rachel Reeves set out a contrasting vision in Washington this week, of an active state working in partnership with the free market, I was amazed she was so restrained. It's hard to beat America in the subsidy race.

Without what we used to call joined-up thinking, we are in danger of wasting money on failed bets

But government should at least be clear about its ambitions and help with regulation, intellectual property and infrastructure. The Conservatives' furtive approach to industrial policy has just won confusion.

Britain is still haunted by the experience of the 1960s and 1970s, which convinced many Treasury officials and politicians that the best industrial policy is no industrial policy at all. Governments which tried to pick winners ended up backing losers: like the elegant but hopelessly expensive Concorde, of which only 20 were ever made, and the ugly Morris Marina, a car which rusted even in summer.

Thatcher, Major and Blair largely steered clear of interventionism. It was only during the 2008 financial crisis that Labour developed an "industrial revival", looking strategically at what might be done to help each sector of the economy. That approach continued through the coalition, which backed economic "clusters" like the Northern Powerhouse, and into the May government, which championed an official industrial policy. Memorably described by then Tory backbencher Kwasi Kwarteng as a "pudding without a theme", it was too sweeping. But by scrapping it as business secretary, Kwasi lost the Industrial Strategy Council, which could have nudged what worked, and the Industrial Strategy Challenge Fund, which meant key budgets seeped out into the bureaucratic soup.

The system certainly wasn't perfect – the Covid vaccine was only scaled up fast enough because the Vaccine Taskforce was created outside the official machinery. Still, as one senior executive in the creative industries told me: "It's had enough that there's a flip-flop every time there's a change of party. But a flip-flop when it was the same party was truly distressing."

Businesses prize certainty. But the UK has had terribly haphazard policymaking. In 2015, one Tory government privatised the Green Investment Bank; six years later, another Tory government set up a UK Infrastructure Bank to do the same thing. When Dominic Cummings created Aris, the advanced research agency, it sounded like an echo of QinetiQ, which had been privatised by Labour nearly 20 years earlier.

If we can't learn and adapt, but keep acting on whims, we are far more likely to fall into exactly the trap feared by those on the rights of naive statism. According to the economist Diane Coyle, many other democracies are much better at evaluating the efficacy of their industrial policies.

"Hopeless", "slow" and "confused" are some of the words used to describe the current state of UK government machinery by businesses and experts I've spoken to – and that's from those who want to stay here. Outsiders are confronted with a labyrinthine set of institutions and initiatives. Critics say that planning permissions and R&D funding allocations take too long and that the UKRI, the primary funder of research and innovation, is "ponderous" and "bureaucratic".

The residual machismo of Brexit doesn't help. Kishi Sunak's premiership has restored a sense of pragmatism and Tory ideologues have been talked down from an insane, wholesale scrapping of every EU law. Yet exporters remain nervous that ministers may decide to deviate from some EU rules just because they can. Divergence would

double the workload of businesses, as well as the ludicrous attempt to replace the EU's long-established "CE" safety mark on industrial and electrical goods with a rival mark called UKCA – another political indulgence.

It is nonsense for this government to pretend it doesn't have an industrial policy: it has just offered Tata Motors £500m to build an electric vehicle battery plant in the UK rather than Spain, and allocated extra money to the life sciences. Chancellor Jeremy Hunt has set out five growth areas for the economy. But he shouldn't have to champion them in a whisper. Without something we used to call joined-up thinking, we are in danger of wasting money on failed bets. EVs won't take off without a system of universal charging points. And big pharma won't run more clinical trials unless they can use patient data.

Every gold rush has its cowboys. At the beginning of this new industrial revolution in genetics, green tech and AI, no one can see very far ahead. But we need agility, not ideology.

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## 'Chequered' record of grace-and-favour houses

SOCIETY  
Miranda Green

A wayward sister. Dusty bottles of wine paraded from the collar to slake the thirst of amorous guests. A prime minister addressing a global crisis while raiding the fridge for snacks in the middle of the night.

No, these are not vignettes of life at Chequers from Boris Johnson's lockdown diaries – reports this week revealed that police were poring over them during yet another investigation into whether activities at the official prime ministers' country residence breached restrictions. They feature, instead, in *The Diplomat*, a Netflix drama that has given viewers an extraordinary view of one of the grace-and-favour houses provided to the most senior members of the British government.

With scenes shot at Chevening, the Georgian mansion reserved for cabinet ministers' use, the antics of the cast include a naked clash in the lake as well as woodland walks. Much of the show can't be taken for diplomatic reality, as the current foreign secretary, James Cleverly, pointed out in a "fact checker" video. A whisky-and-wood-paneelling-fuelled flirtation between his onscreen equivalent and the American ambassador, for example, may take the interpretation of "soft power" a bit too far.

Combined with the latest Chequers probe, however, the show has fuelled interest into what precisely goes on in these grand buildings. Historian Sir Anthony Seldon deplures "too little news" by politicians in how they exploit these residences for diplomacy. The statements of previous eras had their own country houses, he points out: but since David Lloyd George benefited from the bequest of Chequers to the nation in 1917, modern prime ministers have mostly been "different broods". They still need

Problems occur when we let the clowns or the grifters anywhere near the gates

a spacious place for "convening" he argues, because the "policy house" in Downing Street is a corporate heady to the Elysée, the White House or Germany's Chancellery.

The problem occurs when ministers' use of such properties comes with "a sense of entitlement, not a sense of their purpose". In other words, we shouldn't let the clowns or the grifters anywhere near the gates. This has sometimes proved tricky.

Think of the blurry, long-distance photographs of the departing prime minister John Prescott at Dorneywood, playing croquet when he was supposed to be in charge while Tony Blair was in Washington. Not much of the "Decorum" Seldon calls for was on show. For perhaps when then chancellor George Osborne tussled with Nick Clegg over the use of Dorneywood – the deputy premier ended up sharing Chevening's 115 rooms with William Hague.

Theresa May made Chequers synonymous with her doomed Brexit compromise of July 2018 – but the all-day cabinet meeting to rubber stamp it had terrible visitor reviews. Phones were confiscated and dissenters threatened with minicab home.

Then came the Johnson era with its plan for a £150,000 bulletproof toddler's treeshouse (never built) and a wedding reception (well to another location when he resigned).

Some may feel the entire set up has had its day – after all, country house living today is sustainably so. The preserve of coupling oligarchs or entertainment luminaries (What 'ol Madonna in twos). But we don't want those people anywhere near power. And it's probably smart to show off the nation's assets, even if those of us without our own grace-and-favour home might resent it.

Seldon has a point – these houses were donated to the nation to improve the effectiveness of our governments. Kishi Sunak, recently welcomed to the Ukrainian president to Chequers and hosting a photocall in a room used for Winston Churchill's wartime addresses, seems to get the idea. "Convening" has value. And it clearly shouldn't be left to Netflix location scouts.

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## Inflation is hitting the most vulnerable families hardest

Helen Barnard

If you were to imagine a cost of living crisis that inflicts maximum damage on those least able to bear it, it would look very much like the current economic situation in the UK.

Why? First, because today's crisis has been driven primarily by sharp rises in food and energy prices, costs that account for a far larger proportion of the budgets of people on low incomes than those who are better off. Recently, the Office for National Statistics found that inflation for low-income households was 10.1 per cent, while for high-income households it was only 6.7 per cent.

The real-life impacts of this imbalance are especially devastating because prices have risen most in the areas of expenditure where cutting back causes real hardship – people cannot afford to eat, they sit in the cold and dark and are scared to turn on the washing machine or oven. The latest inflation figures from

this week showed that food inflation remains high, even as other cost pressures start to ease. There are other staples eye-watering rises in the cost of potatoes, which are the building blocks of affordable meals – milk is up by 35 per cent, potatoes and bread by 26 per cent, eggs by 37 per cent.

In the Trussell Trust's research with people on universal credit, one parent described their daily struggles to keep her family fed and clean. They told the charity: "The children are fed but my husband and I rarely are. I've not paid my water bill but by the end of the month I'm going to have to stop paying another bill as food prices are rising fast." The family would worry about gas and electricity, which were on key meters, running out. "Then that's it until Monday, even with no lights on and tech kept to a minimum. I'm handing everything outside in buckets to save money."

The damage this current crisis is inflicting is exacerbated because it comes hot on the heels of disproportionate impacts of the pandemic on people who were already struggling. Workers in poverty bore the brunt of Covid-related

job losses and falls in income. During the pandemic, people on high incomes tended to maintain their salaries and even build up savings, while people on low incomes were forced to take on more debt to cover costs that rose as their incomes fell.

The vulnerability of these individuals to first the pandemic and then the cost of living crisis was even greater because of the longer-term trend of rising levels

This is not a sudden emergency: it's the latest chapter in a longer-term crisis of rising poverty

of deep poverty. Research by the Joseph Rowntree Foundation found that between 2017 and 2019, destitution in the UK rose by 54 per cent.

Amid all of this, support is being stretched beyond breaking point. Last August, Rishi Sunak wrote to the chancellor warning that the cost of living crisis was about to become an NHS crisis, because of the impact of poverty on peo-

ple's health. This additional pressure on an already strained health service is likely to have grown even further over the past year.

One shocking culmination of all this was the revelation that food banks in the Trussell Trust network had provided almost 5m parcels in the past year, with a million of these for children. This was a 37 per cent increase on the number of emergency parcels distributed the previous year – reflecting a record level of need seen in every part of the UK. But our figures (backed up by other research into deep poverty and hardship) show that this is not a sudden emergency: it's the latest chapter in a longer-term crisis, with need more than doubling over the past five years.

Volunteers and staff at food banks have risen to every challenge and met every wave of need. They will keep doing that, but they are tired. Many are weary to the bone. One food bank leader described it as a "pressure-cooker situation". Another, reflecting on the "poles and troughs of demand" in the monthly data, said of this year: "Sadly, we've reached a new level that we never wanted to reach."

Every day it becomes clearer to all of us that food banks and charitable support are not the solution. Food inflation is predicted to fall, after reductions in the cost of inputs such as energy and commodities, but that will not end this crisis. Millions of people will still find themselves unable to afford essentials, trapped in appalling situations, until we deliver real, sustainable solutions, starting with reforming universal credit. It seems incredible that the level of this benefit isn't set with reference to the actual essentials of life, but that's the situation. The result is that the current rate has fallen significantly below the costs of food, clothing and basic household items such as cleaning products. We have calculated a single adult needs £120 a week to cover these expenses, but universal credit provides only £88.

Charities simply can't address the root causes of this unacceptable hardship on their own – we will never be able to do enough to turn back the tide of hunger.

The writer is director of policy, research and impact at the Trussell Trust, a charity that supports food banks and campaigns to end the need for them across the UK



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# Companies & Markets

FINANCIAL TIMES



**Perfect timing** How Nvidia created the chip powering the generative AI boom — MARKETS, PAGE 18

**Hot demand** Record heatwaves drive second wind for air-conditioning makers — LEX, PAGE 20

## Glencore faces shareholder revolt over climate strategy

◆ Miner's plans opposed by 30% at AGM ◆ Investors scrutinise thermal coal business



Undermined. Glencore's coal business generated 53 per cent of earnings last year but shareholders have expressed concern over its environmental impact

LESLIE HOOK

Glencore has faced pushback from shareholders over its climate plans at its annual meeting, in a sign of rising concern over environmental strategy at the business.

Some 30 per cent of shareholders voted against the company's 2023 Climate Report, a drop in support compared with last year and a show of dissent that will force the London-listed company into a mandatory consultation process under UK law.

A separate resolution asking for more disclosure of the company's coal plans gained 29 per cent of the vote, failing to pass but being enough to force a consultation.

"This is a clear signal by shareholders that further disclosure around the company's thermal coal business is imperative," said Dror Elkayam, analyst at Legal & General, which supported the resolution.

That resolution — which calls for Glencore to explain how its coal plans are compatible with its climate targets

— was supported by institutional investors including LGIM, HSBC Asset Management and Scottish Widows, and recommended by proxy advisers Glass Lewis and Institutional Shareholder Services.

Switzerland-based Glencore is the most profitable coal mining company and the biggest producer of thermal coal, which is used to produce energy and heat, outside China and India.

While the coal division has been profitable — generating 53 per cent of earnings last year due to high coal prices — it has come under scrutiny from shareholders concerned about Glencore's climate record.

"We will continue to engage with shareholders so as to ensure their views are fully understood and to better understand the reasons behind these results," Glencore said.

During the shareholder meeting held in Zug, Switzerland, chair Kalidas Madhupratibha faced repeated questions about Glencore's environmental record, labour relations and impact on local communities, particularly in

Colombia, where it operates two large coal mines.

The meeting lacked the high profile environmental protests of some other annual meetings this week. Two activists tried to storm the stage where the Shell board was sitting at the energy group's AGM in London on Tuesday as

'Further disclosure around the company's thermal coal business is imperative'

Dror Elkayam, LSG

the first hour of the meeting was repeatedly disrupted by protests. Twenty per cent of shareholders went on to vote against Shell's transition strategy.

Yesterday in Paris, dozens of climate activists attempted to block the entrance to TotalEnergies' annual meeting before being dispersed by police. More than 30 per cent of TotalEnergies shareholders urged the French oil and gas company to speed up efforts to switch to cleaner energy at the meeting.

Discontent among Glencore shareholders was less disruptive, but clear. Shareholder Richard Fally told the meeting that he was "horrified by the inadequacy of the answers given" by Glencore's management at the AGM, and raised questions about the company's mining operations in Colombia and Peru.

The vote results showed growing shareholder concern about Glencore's climate plans. Last year 24 per cent rejected Glencore's climate transition plan; this year it was 30 per cent.

The company is also due to consult shareholders this year about its next climate plan, which is updated on a three-year cycle. Its current climate targets include cutting its emissions (both direct and indirect) 15 per cent by 2025 and 50 per cent by 2035.

In his opening remarks, Madhupratibha emphasised Glencore's financial performance, pointing out that last year was the company's strongest set of results since its initial public offering.

Oil fund puts heat on Exxon page 17

## EY US rejigs leadership after scrapped spin-off

STEPHEN FOLEY — NEW YORK  
MICHAEL O'DWYER — LONDON

EY's US chair Julie Boland has reshuffled the firm's leadership, elevating loyalists after winning a power struggle with the Big Four accounting firm's global bosses that scuppered a plan to spin off its consulting arm.

The personnel changes come alongside a wider rethink of governance at the US business, the largest of EY's member firms and responsible for about 40 per cent of the group's \$50bn of revenue, after its partners reacted with anger to the collapse of the spin-off.

Codenamed Project Everest, the plan would have handed cash or equity windfalls to EY's 15,000 global partners via a flotation of the consulting arm. But Boland called it off last month after almost a year of work and shortly before it was expected to be put to a partner vote, having failed to overcome doubts on the US executive committee.

The debacle has raised questions over the leadership of both Boland and Curmish, who, EY's global chair, who had been the architect of Everest and had pushed for a partner vote to go ahead. The actions of the US firm also angered EY's other member firms, particularly in Europe, where support for Everest was stronger.

Under the revamp of the US firm's leadership, John King, the head of EY's US audit business and one of the major

opponents of the spin-off, will be leaving the US executive committee. Boland told partners earlier this week. He will instead be a "strategic adviser" to the leadership, according to an internal memo sent by the Financial Times.

Boland has appointed Marcelo Barthelemy, who heads EY's eastern region in the US, to be her deputy, and gave King's job to Dante D'Agostino, chief of the audit business in the same region.

Jay Persaud, vice-chair for risk management who has headed Project Everest, will leave the committee. The

Julie Boland: chair has rewarded loyalists following her successful struggle over plans to split the firm



reshuffle goes into effect on July 1.

Many US partners are angry at being denied a vote on Everest, while others want to hold executives accountable for the disruption caused by the doomed project, whose costs topped \$600m.

Boland has already promised reforms that would separate the management from the governance of the US firm, opening up the possibility of a new body to oversee the executive leadership.

EY's UK business, the firm's second largest after the US, has also seen an overhaul of its executive team following the abandoned break-up plan.

### Banks

## Lazard taps Orszag for chief in effort to revive fortunes

SUJEET INDAP AND JAMES FONTANELLA-KHAN — NEW YORK

Investment bank Lazard has appointed Peter Orszag chief executive, entrusting the former adviser to Barack Obama with the job of reviving its fortunes amid a bleak market decline.

Orszag, who joined Lazard in 2016 and leads its financial advisory business, will take over from Ken Jacobs in October. Jacobs will become executive chair and continue to advise clients.

Orszag came to finance late in his career working as an economic adviser in the Obama administration. Including as director of the Office of Management and Budget.

Orszag takes the top job after Lazard, which has hubs in New York, London and Paris, reported a first-quarter loss and announced plans to cut about 500 jobs, or roughly 10 per cent of its staff.

As well as a dearth of M&A, Lazard has had its content with increased competition from newer companies such as Centerview Partners, Evercore and PJT Partners, a trio that have enjoyed success since the financial crisis.

Shares in Lazard, which also has an asset management business, are down almost 50 per cent from their 2021 peak.

In a memo to Lazard staff seen by the FT, Orszag said he hoped to combine the investment bank's prestige with a modernised approach to advising clients and managing money.

"We should aim higher: our ambition should be to become the pre-eminent independent, global, go-to destination on all aspects of complex corporate finance, investing and strategic decision-making... Success requires us to embrace innovation and risk-taking."

As head of the bank's financial services business, Orszag has been implementing processes in an effort to better deploy resources as well as measure success at a company that historically has given senior bankers wide latitude.

Since joining Lazard after a stint at Citigroup, Orszag has frequently worked with clients in healthcare and life sciences, where he can draw on his academic background and knowledge of social policy.

See page 20

### Banks

## Billionaire wins \$926mn Credit Suisse payout

OWEN WALKER

A Singaporean judge has ordered Credit Suisse to pay \$926mn to former Georgian prime minister Bidzina Ivanishvili in a final blow to the bank before CUS is expected to complete its takeover as MOI on 30 Oct 2023.

Ivanishvili, Georgia's richest man, had already won a case against the Swiss bank in Bermuda last year, where he was awarded \$667.5mn.

The billionaire's dispute with the bank dates to 2011 when he was a client and a victim of a Credit Suisse private banker who defrauded some of the bank's clients — including accounts held by Ivanishvili and Russian oligarch Vitaly Malin — funding a lavish lifestyle of luxury houses, sports cars and yachts.

A damning report by the Swiss regulator Finma that was inadvertently made public two years ago found repeated warning signs, evidence of hundreds of suspicious transactions and four formal disciplinary proceedings had not been acted on by Credit Suisse.

The bank has long maintained that Lescaudron, who was criminally convicted in 2018 and died by suicide in 2020, was a rogue operator who worked tirelessly to hide his illegal activity from superiors and colleagues.

The Swiss criminal case against Lescaudron found the bank to have been a wronged party.

A judge at the Singapore International Commercial Court yesterday ordered Credit Suisse's local subsidiary to pay \$926mn, less \$73mn that it had already paid.

The ex-prime minister of Georgia's dispute dates to 2011 when he was the victim of a fraudster

paid. The judge said the sum in the Bermuda case should be recalculated so that there was no double recovery.

In a statement, Credit Suisse said it would "vigorously pursue an appeal", adding that the "judgment published today is wrong and poses very significant legal issues". The bank is also appealing the Bermuda judgment.

After taking into account money that has already been returned to Ivanishvili and the award in the Bermuda case, Credit Suisse expects to have to pay

\$500mn following the Singapore judgment if its appeal fails, according to people familiar with the matter.

A provision the bank had set aside to cover the Singapore case is below that amount, they added.

Credit Suisse was represented in the case by Lord Charles Falconer, the former lord chancellor who was a close confidant of former prime minister Tony Blair. Cavinder Bull SC of Drew & Naper was lead counsel for Ivanishvili.

A spokesperson for Ivanishvili said: "We expect Credit Suisse to fully comply with the judgment and finally accept responsibility for its failures."

The dispute with Ivanishvili is one of several legal battles that have hung over Credit Suisse in recent years. CUS has set aside \$41m to cover Credit Suisse's regulatory and litigation matters.

UBS takeover of its Swiss rival could be completed as early as next week after it received approval from EU antitrust regulators for the deal on Thursday.

Speaking to Swiss newspaper Tages-Anzeiger yesterday, Swiss finance minister Karin Keller-Sutter, who played a pivotal role in the shotgun marriage between the country's two largest banks, appeared to call Credit Suisse directors and executives "arsonists".

### Retail

## Deal for Shein's India comeback lifts Reliance

CHLOE CORNISH — MUMBAI  
ELEANOR DUNCAN — HONG KONG

Reliance Industries is seeking to dominate India's \$100bn online domestic fashion market, striking a deal with Shein that will allow the rapidly growing Chinese retailer to return to the most populous nation.

The retail unit of Mukesh Ambani's petrol-to-plastics conglomerate will tie up with Shein three years after India banned the online retailer's app in its attempt to freeze out Chinese companies in retaliation for border clashes.

"We can confirm Shein's partnership with Reliance Retail and have no additional comment at this time," said Shein, declining to answer questions about the structure of the deal. Reliance did not respond to queries about the partnership, which was first reported by the Wall Street Journal.

The low-priced offering gives India's biggest listed company by market capitalisation a boost in its battle to dominate the country's online fashion retail market, which was worth \$10bn in 2022, according to analyst estimates.

As part of the licence agreement, which was recently approved by the

government, Shein would receive a percentage of profits from its last fashion sales in India, people familiar with the deal said, while Reliance would help Shein build a supply chain with India's garment industry for exports.

The move into Indian sourcing comes as Shein shifts its supply chain away from Guangdong, where it has 8,000 suppliers, mostly in the garment hub of Panyu.

The Chinese fashion group's app had been banned by New Delhi in retaliation for border clashes



operations from its headquarters in Nanjing.

Shein will seek to minimise delivery times by having more manufacturing centres.

India, meanwhile, hopes to benefit from multinational "China plus one" strategies that seek to avoid investing only in China and aims to diversify supply chains to other countries.

Reliance has signed agreements with luxury brands ranging from Baleno to Burberry, and has nearly 17,000 bricks-and-mortar stores across the country selling affordable apparel.

"Reliance's other international brand partnerships are more premium, being luxury or designer brands," said Devangshu Dutta, chief executive of consultant Third Eyeight. "India is still a relatively low per-capita income economy. The bigger opportunity is in brands which are experientially called value brands, and that's where Shein is positioned."

For Shein, access to the Indian market will allow the company to boost sales as the pace of its expansion in Europe and the US begins to lose steam, according to people briefed on its growth figures.



## COMPANIES &amp; MARKETS

## Netflix is taking a necessary risk in tackling freeloaders

The Top Line  
Christopher  
Grimes



When Netflix co-founder Reed Hastings said in 2016 "we love people sharing" accounts, the company had a commanding lead in the streaming business and four years of blistering growth ahead of it. No one had heard of Disney Plus or the streaming wars. But after the platform lost subscribers early last year, Hastings called time on this breezy attitude towards password sharing, which has given rise to an estimated 100m Netflix freeloaders around the world. In recent days, the company has launched password crackdowns in the US, UK and more than 100 other countries. In the US, it has told customers that if they want to share their password, they must pay \$2.99 a month to add a person outside their home, or \$6.99 if they are prepared to have an account with adverts. The crackdown plus the new push into advertising reflect the tough

realities of the streaming business model that Netflix pioneered. In the boom times, investors were willing to overlook eight- or nine-figure quarterly losses as long as subscription growth was strong. Now, if sign-ups have slowed and competition is intense. In the US, the average household has 5.5 streaming subscriptions, notes Jennifer Chan, global strategic director at research group Kantar. "Overall household streaming penetration hasn't changed very much since the end of Covid," Chan said. "So the focus for streamers now is on retaining their current customer base and becoming the priority subscription so that consumers aren't cancelling – and if they are, how do you win them back." Investors want to see a path to profitability, putting serious pressure on most of the streaming services to cut costs and come up

with new strategies to generate cash. Netflix is profitable, but Disney Plus, Paramount Plus and NBCUniversal's Peacock are still racking up losses. Warner Bros Discovery, which aggressively cut costs, says the companies were combined in a \$40bn merger last year, told investors it expected to turn a profit in its streaming business a full year ahead of schedule and that this part of the business made \$500m in profit in the most recent quarter. Warner has been making changes to its streaming service. On Tuesday it combined its HBO Max service – home of *Succession*, *White Lotus* and *Game of Thrones* – with Discovery Plus, which specialises in low-cost programming such as *80-Day Fiance*. The combined service was renamed Max. Disney chief executive Bob Iger plans a similar move this year by merging child-friendly Disney Plus and adult-

Investors were willing to overlook losses in the boom if subscribers grew. Now, sign-ups have slowed and rivalry is intense

focused Hulu, into one app. Iger said this would boost sales of Disney's widely-advertised subscription packages, another step to turning a profit in streaming next year. He must also address investor worries about subscriber growth – the group's streaming services have lost customers for the past two quarters. Netflix may face similar problems of retaining customers as it cuts password sharing. In early trials, Netflix said some users dumped the service, with up to 1m cancellations in Spain alone, according to Kantar. While many return, there is still risk, Chan says. "If people are to cancel their subscription, they will be exposed to life without Netflix" and perhaps switch to other services, she said. "I think people will come back, but they may not regain their whole subscriber base."

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## A&O ready to crack lucrative US in tandem with Shearman

Spotlight

Wim Dejonghe  
Senior partner,  
Allen & Overy

When troubled New York law firm Shearman & Sterling's merger talks with transatlantic rival Hogan Lovells collapsed in March, Shearman's Adam Hakkio knew whom to call. Days into his role as senior partner last month, Hakkio picked up the phone to ring Wim Dejonghe, long-serving leader of Allen & Overy, one of London's magic circle law firms. In a matter of weeks, the pair were clustered in a Manhattan office hashing out a \$3.4bn merger, which – if voted through – would be one of the biggest in the industry has seen.

For Belgium-born Dejonghe – A&O's first foreign senior partner and, before that, managing partner – a tie-up with a Wall Street firm would be the fruition of a two-decade-long project to crack the most lucrative legal market, leaving its UK rivals in the dust. For Shearman, it offers a route out of a torrid period of partner exits and difficult restructuring. Dejonghe said: "I've known Shearman for a long time. [Hakkio] got into the role [and] he knew we were interested. The initial conversation was between me and him. After a number of meetings between the two of us, we thought, 'this might work, actually'."

Shearman, a 150-year-old firm that once advised the creation of US business, is the far smaller entity with \$907m in revenues last year and about half of A&O's more than 40 offices. But it has long been on Dejonghe's radar as a source of crossover in banking and finance.

Both firms had learnt from previous failed mergers in A&O's case, talks with California-headquartered O'Melveny & Myers, which ground to halt in 2015 after 18 months of negotiation.

"We knew [it] this looks before we go to our partners, we're dead," said Dejonghe. "So we agreed the only way we could deliver something to [partners] was to sit together in a room for weeks and hammer out all the details."

Shearman declined to comment. With a small core team – including advisers from Wall Street law firms Simpson Thacher & Bartlett and



A tie-up with a Wall Street firm would be the fruition of a two-decade-long project

David Polk & Wardwell – Hakkio and Dejonghe decamped to investment bank Lazard's offices in Manhattan to pull together what would land on Sunday as a slick announcement, complete with website, client FAQs and video.

David Morley, Dejonghe's predecessor, credited him for the speed of the Shearman talks, which were executed in weeks. "Very few people could have done this but Wim has had this clear strategic vision for a long time."

Morley, who led the firm alongside then-managing partner Dejonghe for eight years to 2016, said: "Wim didn't wake up yesterday and say, 'it'd be great to do a merger'. ... The firm has been thinking about and debating it for at least two decades and looking at options. ... so they were ready to move really quickly when this came up."

Morley and Dejonghe, viewed as a modernising force at A&O, spent years pounding the pavements in New York and on the US west coast after the financial crisis, dining with law firm leaders in powerbroker hotspot Eataliana Milano in Manhattan.

"Some people would see us," said Morley. "Others were frightened of even being seen in a restaurant with us in case their partners saw us or it got into the press. ... We weren't asking people, 'do you want a merger?' just building relationships and gaining insight."

It meant Dejonghe had built up a "pretty good Rolodex" of US firms. A&O has long had offices in the US. But growing there has not been plain sailing. Like its international rivals, A&O has struggled to break into a market dominated by a pack of highly profitable domestic firms with greater firepower to pay star partners.

Wall Street's top firms tend to be tightly locked with only a handful of international offices and a pipeline of lucrative private equity and finance work.

By contrast, A&O and magic circle peers in the UK have sprawling global networks, offering clients a far wider variety of work. That has made them one-stop shops for many businesses but less profitable than US peers.

Partners at Wall Street firms such as Simpson Thacher and Davis Polk took home more than \$2m on average last year, for example, while A&O powerhouse Wachtell Lipton Rosen & Katz partners pocketed more than \$7m. In contrast, A&O's partners took home \$1.95m (\$2.4m) on average last year.

Tracy Williams, a consultant who was managing partner at Clifford Chance when it merged with US firm Rogers & Wells in 2000, said: "The magic circle have been challenged in the last decade by the strength of the US economy. ... And Brexit didn't help. Sterling is now at \$1.25." One former high-ranking A&O partner said: "Every magic circle firm

A \$3.4bn merger between Allen & Overy, led by keen amateur cyclist Wim Dejonghe, and Shearman & Sterling would be one of the biggest the sector has seen if voted through

has been looking to come into the US market for the last 50 years and a merger has always been the most logical way but it's extremely difficult to do. The top American firms have always been much more profitable, which for them is a proxy for excellence."

"Shearman has had some difficulties over the past few years and suddenly they were available and there's an opportunity for a match."

Vast differences in partner pay made it difficult for UK firms to compete in the US, a problem compounded by the stronger dollar.

As a result, under Dejonghe, A&O has gradually chipped away at its lockstep pay structure where partners are paid according to time served to pay star performers more.

Dejonghe, whom another former partner described as "charismatic and entrepreneurial", is no stranger to overseas mergers, where marrying two different cultures is vital.

The lawyer joined A&O when it tied up with part of Loefft Ceyx Verbeke – a Brussels-based firm Dejonghe led as managing partner.

He said the Shearman merger was a "merger of equals" in the same way as that deal. "You can't say to your future colleagues, 'We're acquiring you,'" he said. "That's not the mindset. ... It doesn't work like that."

Becoming managing partner at A&O meant leaving Belgium with its many cycling races. Dejonghe, who cycles to A&O's Stamford office, is a veteran of amateur events including the Etape du Tour and the Tour of Flanders.

"I've sat in his upstairs going up the down mountain for many years," said Morley. "We used to tease him that he was good on the flat. ... He used to retort that in Belgium you're always cycling against the wind. We were always joking with each other. It was kind of a metaphor for the way we worked together."

Dejonghe said: "Hills are not my favourite, to be honest. Give me the Tour of Flanders anytime."

The Shearman deal ahead of him is likely to be a challenge of a very different kind and potentially the pinnacle of his 15 years at the top. But Dejonghe is sanguine. "I've always had a forward-thinking mindset. I'm probably a bit more optimistic than some lawyers," Kate Bekley

## BUSINESS WEEK IN REVIEW

### AI warning for EU

OpenAI chief Sam Altman has warned that Brussels' efforts to regulate artificial intelligence could lead the maker of ChatGPT to pull its services from the EU, in the starkest sign yet of a growing transatlantic rift over how to control the technology.

Artificial intelligence start-up Anthropic has raised \$150m to develop a rival to ChatGPT. The round was led by Spark Capital, a San Francisco-based venture fund that has previously invested in Twitter and Coinbase, with participation from Google, Salesforce and Zoom.

Meta, the owner of social media platform Facebook, has been fined £1.2bn by the EU for privacy violations, and ordered to suspend transfers of user data to the US, in the biggest such penalty in the bloc's history.

Ilumina shareholders have voted to oust John Thompson, chair of the gene sequencing company, and approve the appointment to the board of Andrew Teno, a nominee supported by Carl Icahn following a proxy battle led by the activist investor.

Australia's government has referred the PwC tax leaks scandal to federal police, asking them to consider a criminal investigation. The scandal has led to the head of PwC's Australian business stepping down. Efforts by the Big Four firms' bosses to prevent the case spiralling into a global reputational crisis.

### Five banks broke competition law by sharing sensitive information following the financial crisis, according to the UK regulator

CitiGroup plans to spin off its Mexican retail bank through an initial public offering, abandoning a proposal hatched last year to sell the unit. The US lender said an IPO of its Banamex division, which has 38,000 employees, was likely by the end of 2025. Despite the spin-off, Citi plans to retain much of its corporate and institutional businesses in Mexico.

The share price of Swedish gaming group Embracer plummeted after the group slashed its forecast for the year and said a \$22m partnership deal had fallen through. The drop came hours after Embracer was informed that a major strategic partnership that had been negotiated for seven months "will not materialise".

CitiGroup, Deutsche Bank, HSBC, Morgan Stanley and Royal Bank of Canada broke UK competition law by sharing sensitive information in chat rooms on Bloomberg when trading government bonds follow-

£1.2bn

Fine imposed on Meta by the EU for breach of privacy rules

9.9%

Rise in sales at retailer Marks and Spencer in the year to April

ing the financial crisis, according to provisional findings from the Competition and Markets Authority.

Cboe Global Markets is planning to lure companies to list on its markets in Europe. The group is preparing to take on the London Stock Exchange, Euronext, Nasdaq and Deutsche Börse.

The UK's Cambridge-based chip designer Arm is limiting its "blue sky" research with the closure of a key tech division and rechanneling its efforts into more commercially viable products ahead of this year's hotly anticipated public listing.

Marks and Spencer posted an increase in annual sales and profits. The company said sales were up 9.9 per cent to almost £1.2bn in the year to April 1. Pre-tax profits rose from £39.7m to £47.5m.

## Banks

### JPMorgan chief questioned under oath in Epstein cases

JOE MILLER AND JOSHUA FRANKLIN  
NEW YORK

JPMorgan Chase chief executive Jamie Dimon answered questions under oath yesterday about his knowledge of Jeffrey Epstein's crimes, as the legal reckoning over the banker's decision to retain the late sex offender as a client reached Wall Street's highest echelons.

The sworn testimony, which the US's largest lender had tried to prevent from happening, marked a significant escalation in two high-profile cases over JPMorgan's 15-year relationship with Epstein, which has embarrassed some current and former executives and shone an unflattering light on the bank's internal compliance processes. The deposition took behind closed doors and was set to last up to two days.

Dimon's name has already come up in the contentious litigation, which was brought by unnamed Epstein accuser and the US Virgin Islands, on which Epstein had a real estate deal.

Mary Erdoes, a top JPMorgan executive, told lawyers in a sworn deposition in March that Dimon was solely in charge of supervising JPMorgan's former bank executive who allegedly vouched for Epstein repeatedly at JPMorgan, according to people familiar with the matter. The 67-year-old was also referenced in an internal email expressing concerns about Epstein, containing the words "pending Dimon review".

In a statement, JPMorgan said its boss had never met Epstein, "spoke with him, [or] emailed with him, and was not involved in any decisions about his account". The bank added: "The plaintiffs know this based on decades of discovery and millions of emails. ... yet they persist in pursuit of publicity."

The cases remain one of the best bets on the copy book of the longtime executive. He recently announced an almost \$10m spending spree at JPMorgan, has been at the forefront of Wall Street's lobbying efforts for a deal on the US debt

Dimon set for return to China with star-laden summit

JPMorgan chief executive Jamie Dimon has lined up Henry Kissinger and a clutch of American and Chinese corporate leaders for a summit in Shanghai as global companies try to navigate Sino-US tensions.

The event, part of Dimon's first visit to mainland China in four years, underscores corporate America's attempts to keep plans on track in the world's second-biggest economy. The chief executives of US giants Starbucks and Pfizer, and China's Baidu and Geely, are among those due to attend in person. Kissinger, the centrist statesman and architect of Sino-US rapprochement in the 1970s, is set to address the gathering by video.

It will be the first time Dimon has visited mainland China since he was appointed in 2021 for telling US business leaders that his bank would outlast the Chinese Communist party. Kaye Wiggins in Hong Kong and Andrew Edgecliffe-Johnson in New York

ceiling to avoid default, and scooped up First Republic, a failed US lender, in a government-led auction.

JPMorgan first took on Epstein as a client in 1998 and continued to bank him until 2013. Dimon was expected to testify that he had no knowledge of the multiple internal red flags raised about Epstein's accounts. Nonetheless, the cases have raised questions about the robustness of the bank's controls.

It is actually not good news if Dimon didn't know, a person familiar with the bank's organisational structure said. "If nobody ever reached out to him in roughly a decade of continuing to bank [Epstein] when they knew of his conduct and when it was public, that is perhaps even worse news."

JPMorgan has called Epstein's scheme "monstrous" and expressed regret for banking him.

Last week, Deutsche Bank settled separate Epstein-related claims for \$75m, which will be shared among dozens of women.



## COMPANIES &amp; MARKETS

# Bright lights of New York's bourse hold greatest allure for London-listed stocks

FT ranking of European groups shows those in UK have strongest business case for relocating to US exchange

PATRICK MATHURIN AND ANNE-SYLVAINE CHASSANY

London is the European stock exchange most at risk of suffering big departures to the US, according to a ranking compiled by the Financial Times identifying large companies with the strongest business case to consider a New York listing.

The FT assessed 111 European companies, each with a market capitalisation of at least \$10bn and each with their shares trading at a discount to US rivals, to determine which have the strongest case to switch to a New York listing. London-listed groups made up just a fifth of the total – but half of the top 10 and 18 of the top 50.

The finding is further evidence of London's vulnerability compared with Paris, Amsterdam and Frankfurt as higher US economic growth forecasts and a larger pool of investors strengthen the business case for a move.

Many groups may decide against switching listings for reasons including fear of political backlash and regulatory hurdles. But yawning valuation gaps and a more aggressive US industrial policy mean many will feel investor pressure to explore spinning off their US operations. The trading discount also makes them potential takeover targets.

A company's ranking is based on its valuation discount compared with a group of US peers, the share of its revenues generated in the US and its proportion of North American investors, as calculated and compiled by data provider FactSet. The greater each of these metrics, the higher the company's position (see methodology below).

London-listed Irish construction group CRH, which will put its decision to move its primary listing to New York to shareholders on June 8, tops the league table. It is followed by cigarette maker British American Tobacco and drug-maker GSK, which generates almost half its revenues in the US. Dutch medical devices group Philips ranks fifth.

The large London-listed miners also feature in the ranking. Rio Tinto ranks 14th and Anglo American – whose spin-off AngloGold Ashanti has announced a move to New York – comes in at 30th, ahead of Glencore (39th).

Other European exchanges are not immune. Italian machinery group CNH Industrial (40th), has announced its retreat from Milan to make New York its sole listing. German diagnostics group Qiagen (28th) said it "periodically" reviewed its dual listings in New York and Frankfurt.

There are numerous, sometimes insurmountable obstacles to a move, including political opposition, national security and regulatory complexities – banks and defence companies in the ranking are deeply rooted in their respective homelands. Oil group Shell (78th) decided against such a move, while the chief executive of France's TotalEnergies (54th) told investors it was not an option. BP ranks 42nd.

The economic pull from the US can be felt regardless of a valuation gap: London-listed Flutter, the world's largest listed gambling company, does not feature in the ranking because it trades at a premium to smaller US rivals. But the Irish group, which owns US betting platform FanDuel, will launch an additional US listing this year, before seeking investors' approval on moving its primary listing there in the next few years.

Some smaller companies – not captured in the sample – also have reasons to look across the Atlantic. London-listed drugmaker Takeda is planning a secondary listing in New York. Events organiser Informa "would consider" moving to the US given the size of its American business, according to an insider. Dublin-listed consumer goods group Glanbia, which derives more than 80 per cent of its revenues in the US, will start reporting its results in US dollars this year.

But for some the cost and distraction of a move may outweigh the benefits. Jon Steinberg, the American chief of London-listed magazine publisher Future who is spearheading a US-first strategy, said he was not considering switching to New York because the business would be too small to catch investors' attention.

**1. CRH**  
London listing  
Discount: 47%  
US revenues: 58%  
North American investors: 79%

With three-quarters of earnings coming from the US, the Irish building materials group says its decision in March to shift to a US listing is on course to receive "strong support" from shareholders at an extraordinary meeting on June 8.

A US listing would make shares in the acquisitive company more attractive as CRH trades at a discount to US peers. It also believes it would boost its



Companies for which a transatlantic float would be most plausible

Rank	Name	Exchange
1	CRH	London
2	British American Tobacco	London
3	GSK	London
4	CNH Industrial	Milan
5	Philips	Amsterdam
6	Heidelberg Materials	Frankfurt
7	WPP	Frankfurt
8	Bayer	Frankfurt
9	BAE Systems	London
10	Universal Music	Amsterdam
11	Bardys	London
12	Holcim	Zurich
13	Exor/Leontica	Paris
14	Rio Tinto	London
15	Diageo	London
16	National Grid	London
17	Michelin	Paris
18	Imperial Brands	London
19	Smith & Nephew	London
20	InterContinental Hotels	London
21	Freemantle	Frankfurt
22	Nokia	Helsinki
23	Teleperformance	Paris
24	Publicis	Paris
25	Stellantis	Milan
26	Danone	Paris
27	Deutsche Telekom	Frankfurt
28	Qiagen	Frankfurt
29	Wolters Kluwer	Amsterdam
30	Anglo American	London
31	Continental	Frankfurt
32	Amadeus IT	Madrid
33	Henkel	Frankfurt
34	SAP	Frankfurt
35	Glencore	London
36	UBS	Zurich
37	Ahold	Amsterdam
38	Reckitt Benckiser	London
39	Sanofi	Paris
40	Tenaris	Milan
41	Engie	Paris
42	BP	London
43	Deutsche Bank	Frankfurt
44	Sage	London
45	Daimler Truck	Frankfurt
46	Capgemini	Paris
47	Ericsson	Stockholm
48	Infineon Technologies	Frankfurt
49	Sodexo	Paris
50	Unilever	London

Sources: FactSet; FT research

ability to bid for US infrastructure contracts and takeover targets. *Jude Welcher*

## 2. British American Tobacco

London listing  
Discount: 31%  
US revenues: 46%  
North American investors: 38%

The maker of Dunhill and Lucky Strike cigarettes has been listed in London for more than a century, but that has not stopped some shareholders from encouraging it to move to the US. Rajiv Jain, founder of US investment firm and top-five BAT shareholder GGC, told the FT in March that he had urged management to switch its primary listing, saying it "makes no sense" for BAT to remain a FTSE company and that it was "an orphan in Europe".

Jain argued that not only was the world's biggest tobacco group by sales undervalued compared with US peers, its ownership base was also largely in the US. Philip Morris International and Altria, which share rights to the Marlboro brand, trade at a blended multiple of 13 times next year's earnings, while BAT is on just 7.5 times. Environmental and social mandates have also caused European financial institutions to divest from tobacco. People close to BAT insist it has not actively discussed switching its listing to the US. *Oliver Barnes*

## 3. GSK

London listing  
Discount: 30%  
US revenues: 52%  
North American investors: 22%

Like many other pharmaceutical companies, GSK generates almost half its sales in the US because of the country's high drug prices. Until last year, the UK company's chief scientific officer was based on the US west coast, where he ran several partnerships with early-stage companies. But Hal Barron has now stepped down from the post (he remains on the board) and been replaced by UK-based Tony Wood. The group has a secondary listing in the US, but a person familiar with the matter said there was a "zero per cent chance" that it would move. *Hannah Kuchler*

## 4. CNH Industrial

Milan listing  
Discount: 42%  
US revenues: 35%  
North American investors: 27%

Dual-listed CNH, formed a decade ago by the merger of US-listed CNH Global

with the Italian billionaire Agnelli family's Fiat Industrial, said in February that it would give up Milan in favour of a single listing on the New York Stock Exchange.

The company, which makes machinery and technology for agriculture and construction, hopes to complete the delisting by early 2024. Following the spin-off of commercial vehicle manufacturer Iveco in 2022, most of the group's trading activities moved to New York in a shift CNH said reflected "that the company's new business profile and investor base fit better with a single US listing". *Silvia Ricciardi Buvelli*

## 5. Philips

Amsterdam listing  
Discount: 53%  
US revenues: 41%  
North American investors: 26%

The Dutch conglomerate, which is focused among other areas on medical equipment for diagnostic imaging, said almost half its €17.8bn in global sales last year were generated in the US. The company, which has its main listing in Amsterdam and a secondary listing in New York, said there were "no plans" to change that. *Donato Paolo Mancini*

## 6. Heidelberg Materials

Frankfurt listing  
Discount: 68%  
US revenues: 19%  
North American investors: 22%

One of the world's largest building materials groups, Heidelberg was founded in 1874 with a focus on cement – which until late last year featured in its name. The new branding comes as the company seeks to become more environmentally sustainable.

It said it was not currently considering moving its listing to the US, adding that it was in constant dialogue with its investors and analysts and that "we are convinced that the transformation Heidelberg Materials has embarked on will eventually also reflect a significant re-rating of our company". *Patricia Nilsson*

## 7. WPP

London listing  
Discount: 32%  
US revenues: 36%  
North American investors: 27%

The UK's largest advertising group generates more than a third of its revenues in the US, where it competes with New York's "Mad Men" agencies for the cheque books of US tech and consumer

groups. American rivals tend to be valued at higher multiples, which makes a move a potentially attractive prospect. However, while people close to the company say relocation could always be an option, there is no move being worked on. WPP, which has an American depositary receipt that trades in New York, declined to comment. *Daniel Thomas*

## 8. Bayer

Frankfurt listing  
Discount: 48%  
US revenues: 31%  
North American investors: 20%

The seeds-to-pills conglomerate has been one of Germany's worst performing blue-chip companies in recent years, thanks to its ill-fated \$63bn acquisition of US agrochemicals group Monsanto, which exposed Bayer to billions of dollars in litigation costs tied to the weed-killer glyphosate. Activist investors want to split the group's pharmaceuticals business from its crop science unit to optimise its valuation. Incoming chief executive Bill Anderson said he would review all options for the company, including a break-up. The company said it had no plans to move its listing. *Olaf Sterbach*

## 9. BAE Systems

London  
Discount: 20%  
US revenues: 48%  
North American investors: 42%

Trading at a discount to US peers and with significant American activities, analysts have in the past suggested that Europe's biggest defence company should spin off its US business to create a separately listed company.

But BAE has always maintained that its geographic spread is a strength, and the UK government, which retains a golden share, would be unlikely to support such a move.

The war in Ukraine and the prospect of higher government defence spending have helped narrow the valuation gap as BAE shares have soared. The company said it had no intention of listing in the US or diverting its business in the country. *Sylvia Pfeffer*

## 10. Universal Music

Amsterdam listing  
Discount: 31%  
US revenues: 50%  
North American investors: 20%

The world's biggest music label has always had a US centre of gravity, even if former partner Vivendi was based in Paris. Its biggest artists are in the US, as are 20 per cent of its shareholders and half its revenues.

Vivendi spun out the group in 2021, placing its headquarters and listing in Amsterdam for financial and legal reasons. The likelihood of relocating or dual listing in the US appears slim – the operations are already there and its biggest shareholders, Vincent Bolloré and Vivendi, remain being able to sell down their stakes in Europe. Universal Music declined to comment. *Lella Aboud and Anna Nicolaou*  
*Additional data analysis by Ella Hollowood*

## Methodology

The ranking was created as an equally weighted score across three metrics:

- The gap between a company's forward fiscal year-end price/earnings ratio and the median valuation of a basket of US competitors, based on FactSet's 129 industry classifications and customised by the Financial Times;
- Its standardised share of US revenues;
- The percentage of North American shareholders on its books.

For instance, British American Tobacco's trading discount is calculated by comparing its valuation with a basket of US tobacco companies including Altria. The 111 companies in our sample were drawn from the FTSE 350 and Stoxx 600, excluding investment trusts, asset managers and real estate groups. They have a market capitalisation of at least \$10bn, generate at least 2 per cent of their revenues in the US and have no trading premium to US peers.

Companies have a higher ranking if they have a wider trading discount, greater share of US revenues and a larger proportion of North American shareholders. The standardised US revenues figures are drawn from a proprietary calculation by FactSet that does not include a company's own reported numbers. All the data is as of May 22, 2023.



## COMPANIES &amp; MARKETS

## Oil &amp; gas

## Oslo fund puts heat on Exxon and Chevron

Climate activists backed amid attempts to force emissions policy shift

RICHARD MILNE — OSLO  
SARAH WHITE — PARIS

The highest sovereign wealth fund will side with climate activists against ExxonMobil and Chevron in an attempt to force changes on emissions policy after the investor came under pressure for supporting European oil and gas companies.

Norway's \$1.4tn oil fund will back shareholder proposals at Exxon's and Chevron's annual meetings next Wednesday for the US and gas majors to introduce targets for cutting emissions from the use of its products.

That stands in contrast to the fund's refusal to back similar proposals — designed to ensure the world limits warming to under 2C to meet the Paris agreement — at European majors such as BP, Shell and TotalEnergies, the French group whose annual meeting yesterday was marked by protests.

Carine Smith thencho, the fund's chief corporate governance officer, said there was a difference between how European and US oil majors viewed Scope 3 targets, which occur when their products are burnt or consumed. "Exxon don't really believe in the value of setting Scope 3 targets. We think the company should do so. Chevron: we don't think they are ambitious enough in their transition plans. Both BP and Shell have good Scope 3 targets; they have good transition plans."

Norway's fund is one of the most influential investors, owning on average 1.5 per cent of every company.

Its drive to take a lead on environmental, social and governance investing has put it on a collision course with some of the biggest companies as well as drawing criticism and cries of hypocrisy from environmental pressure groups.

Mark van Raaij, founder of Follow This, the activist group behind the shareholder proposals at the oil majors, said he welcomed the fund's support on Exxon and Chevron but was "surprised" that it had failed to do the same with BP, Shell and Total. "The fund has a huge responsibility. This vetting jeopardises their credibility as stewards of the global economy. Basically, they are saying to Shell, BP and Total, you don't have to reduce your emissions this decade. We expect them to correct this oversight next year."

Van Raaij said BP and Shell had made "empty promises" for 2020 as European companies took "baby steps" on climate change. "In a field of laggards, it's very easy to be the leader."

Exxon and Chevron urged shareholders to refuse to support Follow This's proposal and said oil and gas companies would play an important role in the transition. Exxon said: "We believe setting Scope 3 targets can have significant unintended consequences for society."

At the TotalEnergies AGM in Paris, a large group of investors urged the French company to speed up efforts to switch to cleaner energy. Dozens of climate activists attempted to block the entrance but were dispersed by police using pepper spray and teargas. More than 50 per cent of investors

supported a resolution filed by Follow This calling for Total to cut its emissions at a faster pace by 2025. Earlier this week, Shell suffered a similar revolt against its energy transition strategy for the second year in a row as its annual meeting was disrupted by activists.

Total chief executive Patrick Pouyanné hit out at the "grumpy" who accused the company of greenwashing as he defended the company's investments in wind and solar power, alongside a greater focus on gas from oil as a transitional fuel.

"We're convinced of the credibility of our climate transition plan," Pouyanné said. He added that, if Total were suddenly to sell oil assets, they would be bought by less climate-minded rivals, which would be in the interests neither of shareholders nor of the planet.

## Banks

## FCA probes sustainable loans amid concerns over greenwashing

KENZA BRYAN

The Financial Conduct Authority is probing the market for sustainable loans, following concerns that the environmental targets in such deals are too easy for companies to meet.

The watchdog has started interviewing bankers and borrowers about deals that potentially reward borrowers with lower rates but fail to have a significant environmental impact. It is considering whether to bring in a voluntary code of conduct that would set out best practices for loan design.

The FCA, whose inquiry has not previously been reported, is responding to growing industry concerns about the potential for so-called greenwashing, in which banks overstate their positive social and environmental impact to boost their reputation.

Last year \$25.2bn of sustainability-linked loans were issued in the UK, after raising \$34.7bn in 2021, according to data provider Dealogic, amid a broader market downturn. This amounted to just over a tenth of the European total.

Companies that take out sustainability-linked loans are punished with higher interest rates on their payments if they fail to meet their agreed goals. If they succeed, they are rewarded with lower rates.

"People are selling loans, but maybe

"The big worry is that we just don't end up getting towards net zero even though we're saying we are"

not doing it as well as they could do with standards and transparency," Sacha Sadan, director of Environmental, Social and Governance at the FCA told the Financial Times.

"The big worry is that we just don't end up getting towards net zero even though we're saying we are," he added. Such deals have become more popular as borrowers respond to pressure from investors and staff on environmental, social and governance issues.

A particular concern of the FCA is that companies use untargeted targets for sustainable loans that may be easier to meet than other targets that are usually made public. "To me the metrics should be similar ones to [those] the boss gets linked on," Sacha said.

ING, the Dutch bank, recently turned away an "important" client that tried to add a low-quality sustainability clause to a loan ING had pitched to coordinate, Jacomin Vels, the bank's global head of sustainable finance, told the FT. "We're still very much in this process of becoming a mature market," he said.

Vels added that so-called "sleeping" sustainability-linked loans, where the goals are not added until after the deal has been agreed, are increasingly common. ING has some "sleeping" loans but does not count them towards its own annual green financing target of €125bn by 2025 until the clause has been added, known as "waking up" the loan.

"The banks have all made these net zero commitments, so they need to frankly clean up their loan books... they are in promotion mode," said David Milligan, partner at law firm Norton Rose Fulbright. Sustainability clauses were "one of the first questions" bankers ask when striking a loan deal, and were considered a "default option".

## Travel &amp; leisure. Revenue gap

## English rugby union seeks to stave off crisis

## National side and league

organiser hope to end conflict between tiers of the game

SAMUEL AGIN

English rugby union is drawing up reorganisation plans that aim to end conflicts between different tiers of the game and stave off a crisis that is developing both on and off the pitch.

The Rugby Football Union, which runs the national side, and league organiser Premiership Rugby are in talks to strengthen ties, ensure star players are available to both England and clubs as required, and devise more joined-up marketing and media rights plans.

The initiatives come at a time of financial turmoil for rugby, which has pushed both the one-time European champions Wasps and the 152-year-old Worcester Warriors out of the Premiership. Gloom has spread to the national side, epitomised by England's record home defeat against France in the Six Nations tournament this year.

In an interview with the Financial Times, RFU chief Bill Sweeney said the sport was asking itself how to "stop the bleeding" after four "really disruptive" years. He cited the impact of the pandemic, which forced the sport to seek a rescue package from the government.

"The next phase is the turnaround," Sweeney said. "We're on the verge of something quite transformational."

While the details are still being thrashed out, the aim is to improve England's record on the pitch, equip clubs to retain talent and better compete against overseas rivals, and end grassroots financial problems. Executives want to have a blueprint for the future of the game later this year.

The challenges are considerable. Another club, London Irish, which warned in its 2022 accounts that there was a "material uncertainty" about its ability to continue as a going concern, is sounding out prospective investors.

"There are some signs that the club's financial problems are having an impact on the pitch. Some England players, including ex-Wasps flanker Jack Willis, have left to play in France."

Sweeney and his counterpart at the Premiership, Simon Massey-Taylor, are trying to address a divide in the sport, which is plagued by competing interests of the national team and the club game.

"We're just going to try and remove as



The Rugby Football Union runs the national team, seen here playing against France at Twickenham

much conflict out of this partnership as possible," Massey-Taylor said.

Future clashes mean Premiership clubs are often deprived of the best players when they are selected for England.

To reduce calendar overlap, the Premiership is examining plans to reduce the size of its league further to 10 teams. It has already cut the numbers from 15 last year to 11, following the troubles at Wasps and Worcester.

Fewer fixtures in a smaller league could also improve player welfare, following medical evidence showing that international rugby players had a higher risk of neurodegenerative disease than the general population.

Rugby's revenues are healthier at national level, which typically takes precedence over the club game for fans and commercial partners. The RFU generated a total £452m in revenues in its last three financial years, dwarfing that of Irish Rugby, for instance, which produced £280m in the same period.

Having a considerably larger budget than some of its biggest rivals has not translated into success on the field for England, however.

The RFU sacked the national coach Eddie Jones last year and replaced him with Steve Borthwick, formerly of the Leicester Tigers, but the team's performance remained sluggish this year in the Six Nations, in which it finished fourth in the world rankings (England ranks sixth, behind Scotland).

"The money is there but it's not being used in the right way," said one club owner who declined to be named. "The big problem is we're fundamentally competing against each other for players, media and sponsors, rather than going out and selling it all together."

The RFU also points out structural differences between England and systems such as Ireland.

It added that it is overly simplistic to say that "more player resources and money should result in better performance"

"We're competing against each other for players, media and sponsors, rather than going out and selling it all together"

and that more emphasis should be given to resource management.

Despite its difficulties, rugby union has continued to attract private capital. CVC Capital Partners took a 34 per cent stake in the Six Nations two years ago for £355m. The deal generated £90m in the RFU, which it is deploying in the women's game, digital media and an upgrade of the Twickenham national stadium. But the revenue gap between the tiers is wide, with the RFU's £489m revenue last year nearly trebling Premiership Rugby's £65m.

In football, by contrast, the English Premier League's £3bn revenue in the year to the end of July 2022 was nearly six times that of the Football Association, the national governing body.

"What you see with English rugby is almost the reverse of English football," said Massey-Taylor. While interest in the international game was "massive", he said, "the challenge is how it filters down" to club level.

## Airlines

## Lufthansa to pay €325mn for 41% ITA stake

ROBERT WRIGHT — LONDON  
PATRICIA NELSON — FRANKFURT  
SILVIA SCORIELLO BORRELLI — MILAN

Lufthansa is to take a 41 per cent stake in Italy's ITA Airways, the successor to the now-defunct flag-carrier Alitalia.

The German group said that it would pay €325mn for the stake and that Italy's economics ministry would put a further €250m into the Italian airline.

Lufthansa will integrate ITA with the other carriers in its broader group, including Eurowings, Swiss, Brussels Airlines and Austrian Airlines, as well as the core German flag carrier.

"As a network airline, ITA will closely co-operate with Lufthansa Group to benefit from group synergies," the airline said.

A joint statement by Lufthansa and Italy's economics ministry said ITA would hire a further 1,200 employees this year, bringing its total staff to 5,500. The German company will be appointing ITA's chief executive as well

as one of the Italian company's five board members. Lufthansa holds an option to take a majority stake in the future based on a negotiated price.

The deal concludes a nearly three-year-long search by the Italian government for a private buyer for the Italian

The carrier will join an operation that also includes Brussels Airlines, Swiss, Eurowings and Austrian

flag carrier. At the beginning, the process included bidders such as Delta Air Lines, Air France-KLM and the Swiss-Italian container shipping and cruise company MSC.

Thursday's agreement marks Lufthansa's second attempt to take over the ailing Italian airline. In early 2022, it submitted a joint offer with MSC for a controlling stake in ITA Airways that was overtaken in late August by a bid

from US-based private equity group CVC.

Then prime minister Mario Draghi's government said at the time that the private equity-led offer better suited the Italian airline's needs. Certares was offering to buy the airline's controlling stake and it had struck a commercial partnership with Delta Air Lines and Air France-KLM.

The talks were scrapped by Italy's new government after October's general election. According to several Italian officials, the government wanted the carrier to be taken over by a large competitor as opposed to a private equity concern.

Establishing a hub in Rome will allow Lufthansa to tap the lucrative transatlantic market and optimise flight schedules on European routes to boost yields.

Stephen Furlong, an airlines analyst at Dublin's Davy stockbrokers, said Lufthansa's move was a "helpful development" in the continuing consolidation of Europe's airline industry.

## Automobiles

## Tesla to open EV fast chargers to Ford drivers

CLAIRE BURSNEY — CHICAGO

Ford has struck a deal to give its drivers access to 12,000 fast-charging stations in Tesla's North American network, in an attempt to combat range anxiety that might discourage car shoppers from buying one of its electric vehicles.

The deal more than doubles the number of fast-charging stations in Ford's charging network. Ford owners will receive access next spring via an adapter that converts the electric connectors in Tesla's Superchargers for use in Ford's Mustang Mach-E or F-150 Lightning pick-up trucks.

Ford chief executive Jim Farley announced the deal alongside Elon Musk, the billionaire boss of Tesla, Twitter and SpaceX, on a surprise event on Twitter Spaces, the social media site's audio livestream function.

"We're really excited," Farley said. "We're redefining production, and we think this is a huge move for our industry and its electric customers."

Tesla already was planning to partly already use US\$500m to charge all electric car models by the end of 2024, at the White House's urging and to gain access to \$7.5bn in subsidies.

The EV manufacturer will open up at least 2,500 chargers to drivers of any EV.

The deal more than doubles the number of fast-charging stations in Ford's charging network. Ford owners will receive access next spring via an adapter that converts the electric connectors in Tesla's Superchargers for use in Ford's Mustang Mach-E or F-150 Lightning pick-up trucks.

The Biden administration wants to establish 500,000 chargers across the country by 2026, up from roughly 150,000 available now, as it races to expand EV adoption. "We don't want the Tesla Supercharger network to be like a walled garden," Musk said.

When Ford's second generation of EVs are available in 2025, they would be

built with the same connector that Tesla already uses, eliminating the need for an adapter, Farley said.

The adapter would cost in the "hundreds of dollars range," Musk said — not "super expensive".

The long-distance traveller in the US has led to "range anxiety" among drivers, who worry being stranded far from a charging station. The fear has led US carmakers to push to source batteries capable of travelling further on a single charge, although that in turn drives up the cost of the vehicle. EVs already cost more than comparable ones with traditional engines.

Ford sees fast-chargers as a way to circumvent the problem.

"Our industry is obsessed with these huge batteries, and I think that maybe not the right approach," Farley said. "We should make the battery as small as possible... but have really good fast-charging experience combined with that, so we don't have to be driving around \$200,000 extra battery."



Electric connectors will be converted for use in Ford's Mustang Mach-E or F-150 Lightning pick-up trucks

model, including 3,500 along US highways.

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## COMPANIES &amp; MARKETS

## Technology. Arms race

## Nvidia reaps rewards from early lead in AI chipmaking



**Demand for H100 processors prompts US group's valuation to head rapidly towards \$1tn**

TIM BRADSHAW — LONDON  
RICHARD WATERS — SAN FRANCISCO

In 2022, US chipmaker Nvidia released the H100, one of the most powerful processors it had ever built — and also its most expensive, costing around \$40,000 each.

The launch seemed badly timed, just as businesses sought to cut spending amid rampant inflation. Then in November, ChatGPT was launched.

"We went from a pretty tough year last year to an overnight turnaround," said Jensen Huang, Nvidia's chief executive. OpenAI's hit chatbot was an "aha moment", he said. "It created instant demand."

ChatGPT's sudden popularity has triggered an arms race among the world's leading tech companies and start-ups that are rushing to obtain the H100, which Huang describes as "the world's first computer [chip] designed for generative AI" — artificial intelligence systems that can quickly create human-like text, images and content.

The value of having the right product at the right time became apparent this week. Nvidia announced on Wednesday that its sales for the three months ending in July would be \$11bn, more than 50 per cent ahead of Wall Street's forecasts, driven by a revival in data centre spending by Big Tech and AI chip demand.

Investors' response to the forecast added \$18bn to Nvidia's market capitalisation on Thursday, taking what was already the most valuable chip company close to a \$1tn valuation.

Nvidia is an early winner from the astronomical rise of generative AI, a technology that threatens to reshape industries, produce huge productivity gains and displace millions of jobs. That technological leap is set to be accelerated by the H100, which is based on a new Nvidia chip architecture dubbed "Hopper" — named after the American programming pioneer Grace Hopper — and has suddenly become the hottest commodity in Silicon Valley.

"This whole thing took off just as we're going into production on Hopper," said Huang, adding that manufacturing at scale began just a few weeks before ChatGPT debuted.

Huang's confidence on continued gains stems in part from being able to work with chip manufacturer TSMC to scale up H100 production to satisfy exploding demand from cloud providers such as Microsoft, Amazon and Google, internet groups like Meta and corporate customers.

"This is among the most scarce engineering resources on the planet," said Brannan McIner, chief strategy officer and founder of CoreWeave, an AI-focused cloud infrastructure start-up that was one of the first to receive H100 shipments earlier this year.

Some customers have waited up to six months to get hold of the thousands of H100 chips that they want to train their vast data models.

Elon Musk, who has bought thousands of Nvidia chips for his new AI start-up X.ai, said at a Wall Street Journal event this week that the GPUs (graphics processing units) "at this point are considerably harder to get than drugs", joking that was "totally a high bar in San Francisco".

The H100 is proving particularly popular with Big Tech companies such as Microsoft and Amazon, which are building entire data centres centred on AI workloads, and generative AI start-ups such as OpenAI, Anthropic, Stability AI and Inflection AI, because it promises higher performance that can accelerate product launches or reduce training costs over time.

"In terms of getting access, yes this is what's ramping a new architecture GPU feels like," said Ian Buck, head of Nvidia's hyper-scale and high-performance computing business who has the daunting task of increasing supply of H100 to meet demand.

"It's happening at hyper scale," he added, with some big customers looking for tens of thousands of GPUs.

The unusually large chip, an "accelerator" designed to work in data centres, has 69 billion transistors, five times as many as the processors that power the latest iPhones.

"The H100 solves the scalability question that has been plaguing [AI] model creators," said Emad Mostaque, co-founder and chief executive of Stability AI, one of the companies behind the Stable Diffusion image-generation service. "This is important as it lets us all train bigger models faster."

While the timing of the H100's launch was ideal, Nvidia's breakthrough in AI can be traced back almost two decades earlier to an innovation in software rather than silicon.

Its Cuda software, created in 2006, allows GPUs to be repurposed as accelerators to other kinds of workloads beyond graphics. Then, around 2012, Buck explained, "AI found us".

Researchers in Canada realised that GPUs were ideally suited to creating neural networks, a form of AI inspired

by the way neurons interact in the human brain, which were then becoming a new focus for AI development.

"It took almost 20 years to get to where we are today," said Buck.

Nvidia now has more software engineers than hardware engineers to enable it to support the many AI frameworks that have emerged in the subsequent years and make its chips more efficient at the statistical computation needed to train AI models.

Hopper was the first architecture optimised for "transformers", the approach to artificial intelligence that underpins OpenAI's "generative pre-trained transformer" chatbot.

Nvidia's close work with AI researchers allowed it to spot the emergence of the transformer in 2017 and start tuning its software accordingly.

Nvidia arguably saw the future before everyone else with their pivot into making GPUs programmable, said Nathan Benaich, general partner at Air Street Capital, an investor in AI. "It spotted an opportunity and led big and consistently outpaced its competitors."

Benaich estimates that Nvidia has a two-year lead over its rivals but added: "Its position is far from unassailable on both the hardware and software front."

Mostaque agreed, adding: "Next-generation chips from Google, Intel and others are catching up [and] even Cuda becomes less of a moat as software is standardised."

To some in the AI industry, Wall Street's enthusiasm this week looks overly optimistic. Nevertheless "for the time being," said Jay Goldberg, founder of chip consultancy IED Advisory. "The AI market for semis looks set to remain a winner takes all market for Nvidia."

Additional reporting by Madhukha Murgala

**'Nvidia spotted an opportunity and bet big and consistently outpaced its competitors'**

## Fixed income

## US money fund assets soar to record high of \$5.4tn

HARRIET CLARFELT AND KATE DUGUID  
NEW YORK

US money market fund assets have swelled to a record high this week as the best yields available in years and the early May collapse of First Republic Bank kept investors piling into the low-risk vehicles.

Total net assets in money market funds, which invest in high-quality, short-dated debt, reached almost \$5.4tn as of Wednesday, according to data from the Investment Company Institute.

The figure is up from less than \$5.3tn in late April and \$4.8tn at the start of the year.

Investors have rushed into money market funds this year due to the increasingly high yields on offer, particularly in government vehicles, fuelled by the US Federal Reserve's most aggressive campaign of interest rate rises in decades.

Most of the assets reported by ICI sit in government-focused vehicles, which hold Treasury bills that are deemed to be very low risk.

According to EPRF, another data provider, money market funds have so far absorbed roughly \$145bn in May, putting the month on track to have had the second-highest inflows since April 2020, when panicked investors flooded in.

In March, money market funds received a massive \$370bn as the

**'To the extent there is a flood of supply coming to market, it will be received with open arms'**

regional Silicon Valley Bank and Signature Bank collapsed, raising questions about the health of the wider sector.

For Shelly Antoniewicz, senior economist at the ICI, rapid inflows into money market funds early this month were likely related to the demise of California-based First Republic, which had \$95.2bn of deposits before it was shut down and largely sold to JP Morgan Chase at the beginning of May.

The flood of cash into money market funds has continued even as pressure on the banking system has eased and attention has turned to the prospects of a US government default if lawmakers in Washington fail to reach a deal to raise the country's debt ceiling.

The starring role of money market funds in markets this year may continue even after any deal to raise the federal borrowing limit.

After a potential resolution, the Treasury department is expected to have to borrow vast amounts of cash in order to replenish its coffers — roughly \$750bn in Treasury bills in the four months after a deal, according to JP Morgan estimates.

"To the extent that Treasury has a flood of supply that's coming to market, it will be received with open arms," said Deborah Cunningham, chief investment officer of global liquidity markets at Federated Hermes.

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## Technology

## Klarna's losses halve as Swedish fintech predicts return to profit by year-end

RICHARD MILNE AND  
SIDHARTH VENKATARAMAKRISHNAN

Klarna halved its losses in the first quarter as the Swedish "buy now, pay later" pioneer said it was on course to return to profit by the end of the year.

Once Europe's most valuable private tech company, Klarna said yesterday that its net losses narrowed to \$81.3bn (\$120m) in the quarter while credit losses shrank more than a third. Its revenues rose 17 per cent to \$2.45bn.

"We are on track to achieve profitability this year," said chief executive Sebastian Siemiatkowski. The company is expected to be profitable again by August or September; it last made an annual profit in 2018, a quarterly profit in the second quarter of 2019 and a monthly profit in August 2023.

Klarna became a symbol of the boom and bust in the fintech sector as its valuation was slashed from \$46bn to \$6.7bn last year, prompting the group to retrench and cut jobs.

Founded in 2005, it pioneered buy now, pay later (BNPL), which allows customers to delay payments or divide them into instalments.

The popular form of credit was boosted by the e-commerce boom during the pandemic.

Last week, Klarna announced that it was working with Airbnb in the US and Canada, allowing customers to divide accommodation bookings worth more than \$500 in four payments over six weeks.

At the same time, the wider BNPL industry is under growing scrutiny with campaign groups and politicians concerned that some lenders fail to



The 'buy now, pay later' pioneer became a symbol of boom and bust

ensure users can afford to buy on credit and are encouraging them to over-spend.

In the US, research by the Consumer Financial Protection Bureau published in March found that BNPL users were more likely to be highly indebted, though the regulator said it was unclear whether access to interest-free BNPL credit helped or worsened finances.

This week, Stephen Jones, the Australian assistant treasurer and minister for financial services, said the government would start regulating BNPL as a form of credit, introducing a bill to parliament by the end of the year.

In February, the UK Treasury released draft proposals to enable the Financial Conduct Authority to regulate the sector, with potential penalties including banning groups that fail to conduct adequate credit checks from further lending.

The government aims to put legislation before parliament this year.

There is increasing competition in the BNPL market. A number of high street banks, including NatWest and Santander, have launched BNPL services while Apple launched its service in March in the US.

## Fixed income

## Tightening credit squeeze triggers rise in American corporate bankruptcies

SUBJECT INDEX — NEW YORK

More large US companies are taking shelter in bankruptcy court, a sign of a tightening credit squeeze as interest rates rise and financial markets become less hospitable to borrowers.

Eight companies with more than \$500m in liabilities have filed for Chapter 11 bankruptcy this month, including five in a single 24-hour stretch last week. In 2022, the monthly average was just over three filings.

Twenty-seven large debtors have filed for bankruptcy so far in 2023 compared with 40 for all of 2022, according to figures compiled by bankruptcydata.com.

Among recent companies to succumb to creditors include Envision Healthcare, Vice Media and Kidde-Fennel, a maker of fire control systems facing thousands of lawsuits over its use of so-called forever chemicals.

The bankruptcies come after years of quietest markets and rising valuations allowed even financially stressed firms to raise debt and equity capital to stay afloat.

Debt default rates had fallen to about 1 per cent in 2021 as central banks

pumped money into the coronavirus pandemic-stressed economy.

Now, S&P Global forecasts that the 12-month trailing default rate for speculative grade securities will jump between 2020 and 2022 levels to 4.5 per cent by early 2024.

Yields on junk bonds have more than doubled from less than 4 per cent in mid-2020, as measured by the IBCA US

**'Some companies have used every trick in the book and have now run out of tricks'**

High Yield Index, an indication of how much more expensive capital has become for less creditworthy borrowers.

"Our general view is that we are going to see an increase in 'hard restructurings', driven by the combination of higher debt levels from the borrowing binge of Covid and rising interest rates," said Bill Derrough, an investment banker at Moelis who advises clients across distressed situations.

"The triggers will be running out of money and inability to refinance maturing debt," he added. Some companies have used every trick in the book and have now run out of tricks."

Between 2020 and 2022, several private equity-backed companies pursued "liability management" transactions to survive, raising cash through new borrowings and extending maturities.

Such deals have been controversial as they pushed down the claims of large groups of creditors in the event of bankruptcy.

Two companies that pursued high-profile liability management transactions, Envision Healthcare and Serta Simmons Bedding, have filed for bankruptcy in 2023.

In the view of some observers, the companies could have undergone less complex restructurings and accumulated lower debt burdens had they avoided these transactions.

"Very few of these liability management transactions have been successful," Mike Harmon, a former investor at Oaktree Capital who now teaches at Stanford University, recently told the Financial Times.



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## COMPANIES &amp; MARKETS

## The day in the markets

## What you need to know

- Wall Street stocks buoyed by chipmaker gains
- Debt ceiling fears ebb as Washington signals progress on talks
- European equity indices advance while Turkey's lira sinks to record low

Wall Street rose yesterday, driven by gains in the technology sector following blowout chipmaker earnings and growing investor optimism that a deal on the US debt ceiling will land in the coming days. Wall Street's tech-heavy Nasdaq Composite index was up 2.1 per cent by midday in New York, boosted by the rally around AI-related stocks for the second successive day.

The benchmark S&P 500 rose 1.3 per cent, extending its gains from the previous session. The Philadelphia Semiconductor index has added 37.4 per cent since the start of the year, driven by the booming AI industry.

"The equity market performance is very narrow," said Eran van der Heiligenberg, head of asset allocation at LQIM. "Only technology stocks are performing — excluding those technology stocks, the S&P is flat."

He added, "This is not that dissimilar to 1995, when people started talking about the potential of the internet... Slowly but gradually it becomes a career risk to ignore this. If you don't have technology in your equity portfolio, you might actually miss a structural move in the markets."

Investors were also watching developments in Washington, where policymakers signalled they were inching

## Chipmakers climb as AI boosts demand

Philadelphia Semiconductor Index (SOX)



Source: iStockphoto

towards a deal on raising the US debt ceiling before a June deadline to avoid an unprecedented government default. "In politics as well, if markets start to sell off because we get uncomfortably close to the deadline, clearly politicians will start to change behaviour," said van der Heiligenberg.

Meanwhile, Treasury yields rose as traders upped their bets that the US Federal Reserve would continue to increase interest rates as the central bank's preferred measure of inflation came out hotter than expected in April. The core personal consumption

expenditures index climbed 0.4 per cent in April, surpassing expectations that it would match its 0.3 per cent rise in March.

The yield on policy-sensitive two-year Treasuries edged up to 4.56 per cent as the debt sold off.

Across the Atlantic, the region-wide Stoxx Europe 500 equities index added 1.2 per cent as did the CAC 40 in Paris. London's FTSE 100 rose 0.1 per cent.

Turkey's lira fell to TL20 against the US dollar for the first time in the latest sign of mounting pressure on the country's economy ahead of Sunday's run-off election. Darle Moselova

## Markets update

	US	Eurozone	Japan	UK	China	Brazil
<b>Stocks</b>						
S&P 500	4,055.68	Eurofirst 300	Nikkei 225	FTSE100	Shanghai Comp	Ibovespa
Level	4,055.68	3,979.26	30,914.31	7,627.20	3,211.50	110,836.76
% change on day	1.07	0.37	0.74	0.35	0.35	0.71
<b>Currency</b>						
\$ index (DXY)	103.879	1.071	140.495	1.233	7.055	5.009
Level	103.879	1.071	140.495	1.233	7.055	5.009
% change on day	-0.357	-0.186	0.501	-0.081	-0.183	0.140
<b>Govt. bonds</b>						
10-year Treasury	3.834	2.538	0.417	4.459	2.758	11.353
Yield	3.834	2.538	0.417	4.459	2.758	11.353
10-year bond	3.160	0.780	4.700	1.600	0.300	0.300
10-year yield	3.160	0.780	4.700	1.600	0.300	0.300
<b>World index, Commod. FTSE All-World</b>						
Level	430.28	76.76	72.54	194.25	23.01	359.80
% change on day	0.54	0.66	0.99	-1.09	-1.75	1.00

Yesterday's close after US market close: S&P 500, Nasdaq, All World, DAX, CAC 40, Nikkei 225, FTSE 100, Shanghai Comp, Ibovespa. All data courtesy of Reuters. All data courtesy of Reuters.

## Main equity markets



## Biggest movers

	US	Eurozone	UK
<b>US</b>			
Arista Networks	7.66	Continental	4.33
Digital Realty Trust	7.44	Avast Holding	4.28
Monolithic Power Systems	7.20	A.P. Moller - Maersk B	3.69
Broadcom	6.65	Infusion Tech	3.69
Ford Motor	6.58	Lynd	2.82
<b>Downs</b>			
Ultra Beauty	-12.24	Caixa Guichard	-8.63
Eversource Energy	-3.80	Kleppner	-1.87
Medtronic	-2.51	Rwa	-0.92
Corteva Inc	-2.40	Fresenius med.care	-0.84
Eversource Energy	-2.36	Adi	-0.80
		Land Securities	-2.51
		Vodafone	-1.90
		British Land	-1.93
		Fraser	-1.68
		Taylor Wimpey	-1.69

Source: Bloomberg. All data courtesy of Reuters. All data courtesy of Reuters.

## Wall Street

Chipmaker Marvell Technology surged, hot on the heels of Nvidia's rally earlier this week that was triggered by buoyant revenue projections linked to artificial intelligence.

Matt Murphy, chief executive, said AI had "emerged as a key growth driver" for Marvell, leading him to expect AI revenue for his fiscal 2024 year "to at least double from the prior year and continue to grow rapidly in the coming years".

In the top half the S&P 500 index was auto group Ford, which said it had struck a deal with Tesla to provide its electric-car customers with access to more than 12,000 Tesla superchargers across the US and Canada.

This would double the number of fast-chargers available to Ford EV drivers starting from Spring next year.

Elon Musk's electric-car group also rallied.

Sinking to the bottom of the blue-chip benchmark was Ultra Beauty, despite posting first-quarter earnings and sales above Wall Street estimates.

But the cosmetics and fragrance group trimmed its operating margin target to 16.5-16.8 per cent for its fiscal 2023 year, down from 16.7-16.9 per cent, partly because of "higher inventory shrink [stock losses]" and elevated supply chain costs, it said. Ray Douglas

## Europe

France's Coface, a credit insurance company, rallied after achieving a 17 per cent year-on-year jump in net income of €61.2m in the first quarter.

What stood out for Berenberg was Coface's low cost ratio — a measure of costs as a proportion of premium income. This fell to 25.7 per cent, helped by a better product mix and high reinsurance commissions.

Dutch chipmaker ASM International built on Thursday's rally triggered by Nvidia's blockbuster results.

This time, the catalyst were overnight results from US sector peer Marvell Technology, which forecast a doubling in artificial intelligence revenue this year.

Poland's InPost rallied on news that private equity firm Advent International had agreed to sell a 15 per cent stake in the automatic parcel machines group to PPF, a privately held investment company.

The €10 per share deal was more than 6 per cent higher than InPost's most recent closing price. Advent would remain the largest shareholder with a 30.3 per cent stake.

Schoeller-Bleckmann, an oil and gas equipment manufacturer, was buoyed by Berenberg lifting its rating from "hold" to "buy" — owing to a "stronger outlook" for its advanced manufacturing and services unit. Ray Douglas

## London

Near the top of the FTSE 250 index was Tullow Oil, which rallied following reports that Indian state-run energy companies were in talks with the exploration group to buy a stake in its Kenya project.

Ranjit Rath, Oil India chair, reportedly told media: "All I can say is some discussion is going on" — without disclosing further details.

In the bottom half of the mid-cap index was Integrafin, the investment platform for financial advisers and their clients.

It reported "stronger than anticipated interest income" of £3.2m for the half year to March 31, noted Pamure Gordon, topping the broker's £700,000 estimate.

But Pamure warned that, while such income was "entirely valid" after a decade without interest rates, it did not "make for the strongest of investment cases".

Online gaming and sports betting group XL Media sank to an all-time low after warning that first-half US revenue would be below the same period from a year earlier.

David King, chief executive, said he expected the "current softness... to continue across the early summer" while the second half would be bolstered by "a return to significant investment in customer acquisition" and the launch of products in the run-up to the National Football League season. Ray Douglas

On Wall Street  
Buffett's intriguing bet on Japan's sogo shosha

## Mark Vandeveld

Warren Buffett's long record of picking winners made him a welcome presence last month in Tokyo. A recent move to increase the stakes held by Berkshire Hathaway in the general trading companies has been hailed as a vote of confidence in the country's long-ailing corporate sector.

Buffett, who began accumulating stakes in the so-called sogo shosha three years ago, sees the shareholdings as a bet on a handful of neglected enterprises that are set to make attractive profits.

In between audiences with some of the country's leading businessmen, the famed investor found time to expand on his impressions. "I'm just astounded," he said of the five companies in which he now owns an identical 7.4 per cent stake. "They're all different and they're all the same at the same time."

It is not easy to supply a more informative description of Japan's trading companies. Each is a globe-spanning corporate empire of baffling diversity, encompassing such disparate activities as apparel design, convenience store retailing and construction.

One thing that all five companies have in common, however, is a focus on commodities trading — a fact that makes their cash flows unusually sensitive to the value of the dollar, as well as to the price of commodities such as minerals, grain and oil.

The foreign-currency earnings of the sogo shosha, backed by hard commodities from sources around the

world, set the trading groups apart from companies with revenues and costs that depend more heavily on prices in domestic markets.

They create multiple ways for Buffett to profit from his investment, even if the trading companies' wanted plans to reinvent themselves for a world without fossil fuels do not proceed as planned. Among the most tantalising is the fact that Buffett has bought shares in companies that own a portion of their profits in dollars, while funding his purchase with long-term debt denominated in yen.

If the Japanese currency were to depreciate, the dollar value of Berkshire's outstanding yen-

## Foreign currency earnings set the trading groups apart from companies that rely on domestic markets

denominated debt would fall. At the same time, the value of the sogo shosha stakes in dollar terms may not decline so much because of their foreign currency earnings.

If the value of the debt falls more than the shareholdings, then Buffett could reap a profit even without much change in underlying business performance. It is surely not Buffett's intent to bet against the yen. And using borrowed money to buy stock in companies with significant foreign earnings is not, of course, the most practical way to do this.

Set that mystery aside, if only for a thought experiment, and you can see how trade like Buffett's might in theory look attractive to a very different kind of investor.

Speculators of an avowedly bear are eyeing the monetary institutions of the developed world with increasing

suspicion. Gold is trading near all-time highs and, while a rupture in the systems of economic exchange may not be anyone's base case, it lies uncomfortably close to the universe of historical possibility.

Ray Dalio, the Bridgewater founder whose investments are informed by a close reading of economic history, notices a striking pattern in the rise and fall of the "reserve currency empires" of the past 500 years. Throughout that time, he writes, "seismic shifts always took the form of too-large debts that couldn't be paid with real money so there was a lot of printing of money". That, in turn, "led to big debt restructurings via writing down and monetising debt".

Such prospects seem remote in Japan, which has navigated the highest ratio of public debt to gross domestic product in the G7, enduring a stagnant economy but no serious upheaval.

For much of that time, its central bankers have tried to kindle the kind of low but steady inflation that propelled economies into the industrial age.

Despite trillions of dollars worth of bond purchases and years of negative interest rates, prices have had until recently proved elusive. Monetary policy is now expected to tighten.

Buffett is no doubt more focused on the trading companies' increasing profits than any possibility of currency arbitrage. With the possible exception of King Akiho, whose mere touch could turn objects into gold, it is hard to think of anyone who seems as temperamentally unsuited to selling any financial asset short.

Yet investors are judged by the money they make rather than the ones they tell. When a sage like Buffett stakes his fortune, it is worth paying attention to the circumstances that would make his bet pay off.

mark.vandeveld@ft.com

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27 May/28 May 2023

FT Weekend

21

## MARKET DATA

## WORLD MARKETS AT A GLANCE

Change during previous day's trading (%)



Stock market movements over last 30 days, with the FTSE All-World in the same currency as a comparison

AMERICAS

Apr 27 - May 26

S&amp;P 500

New York

Day %1.07% Month %2.44% Year %3.02%

Nasdaq Composite

New York

Day %1.86% Month %5.91% Year %10.1%

Dow Jones Industrial

New York

Day %0.84% Month %2.02% Year %3.8%

FTSE 100

London

Day %0.74% Month %1.22% Year %3.07%

FTSE Europe 300

Europe

Day %1.21% Month %2.22% Year %3.8%

Nikkei

Tokyo

Day %0.37% Month %1.22% Year %3.07%

Hang Seng

Hong Kong

Day %1.95% Month %2.22% Year %3.07%

FTSE All World

Global

Day %0.94% Month %2.22% Year %3.07%

DAX

Frankfurt

Day %0.186% Month %2.22% Year %3.07%

Euronext

Paris

Day %0.081% Month %2.22% Year %3.07%

Oil Brent 5 Sep

Oil

Day %1.04% Month %2.22% Year %3.07%

Gold 5

Gold

Day %1.09% Month %2.22% Year %3.07%

FTSE 100

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Day %0.74% Month %1.22% Year %3.07%

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## BONDS: GLOBAL INVESTMENT GRADE

[illegible]

Index Used	Nov 20	Chg %	Chg %
Fidelity's Value	323.26	-0.08	-1.04
Wilshire Divd	300.33	-0.02	-0.01


[illegible]

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A collage of various magazine covers. The top row features 'FT Weekend' with a headline 'Mark to launch AI start up to rival ChatGPT' and 'House &amp; Home' with a headline 'The weekend's top design stories and inspiration'. The middle row includes 'Life &amp; Arts' with a headline 'New artwork by Picasso and Van Gogh', 'Money' with a headline 'Is this the start of the great top-toilet war?', and 'Speed Machines' with a headline 'The weekend's top design stories and inspiration'. The bottom row features 'ITESI' with a headline 'The weekend's top design stories and inspiration' and a large image of a woman in a brown jumpsuit. Other visible covers include 'India again' and 'The weekend's top design stories and inspiration'.





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*Cartier*



Saturday 27 May / Sunday 28 May 2023

STYLE | TRAVEL | BOOKS | ARTS

# Life & Arts

FTWeekend



**Martin Amis**  
A writer of style  
— and substance  
JANAN GANESH PAGE 2



**From hippie to yuppie**  
On the road with VW's  
electric campervan  
TRAVEL PAGE 6



**Whipping up a storm**  
Tales of Westminster's  
partying politics  
BOOKS PAGE 10

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## Can AI make me a star?

didn't regret his comments.) "When I made that video, these machine-learning models were brand new," Nickson tells me in a video call, sitting behind a microphone in his filming studio in Charlotte, North Carolina. The 37-year-old is a tech entrepreneur and content creator. He came across the Kanye voice model while browsing a Ye-inspired music remix forum called Yedits on the internet site Reddit.

"It was a novelty, no one had seen it," he says of the AI-generated Ye voice. "Like, the tutorial had about 20 views on YouTube. And I looked at it and went, 'Oh my God.' The reason I knew it was going to be huge wasn't just that it was novel and cool, but also because the copyright conversation around it is going to change everything."

Ethical questions are also raised by voice cloning. Nickson, who isn't African-American, was criticised online for using a black American voice. "I had a lot of comments calling it digital

A singer's voice might be their prize asset, but its sonic frequency isn't theirs to copyright

blackface. I was trying to explain to people, hey look, at the time this was the only good model available."

Elsewhere on his YouTube channel are guides to making your own celebrity voice. Led by his tutorials, I enrol as a member of an AI hub on Discord, the social-media platform founded by computer gamers. There you can find vocal models and links to the programming tools for processing them.

These tools have abstract names like "so-vits-svc" and initially look bewildering, though it's possible to use them without programming experience. The voice models are formulated from a capella vocals taken from recordings, which are turned into sets of data. It takes several hours of processing to create a convincing musical voice. Modelers refer to this as "training", as though the vocal clone were a pet.

Amid the Travis Scotts and Bad Bunnyes on the Discord hub is a Tom Waits

Continued on page 2

As vocal clones of pop's biggest names go viral, Ludovic Hunter-Tilney goes on an unlikely quest to replicate the voice of his favourite singer

Like a turkey dozing off when talk turns to Christmas, I confess to tuning out when talk turns to AI. Or rather I used to, until a few weeks ago. Before then, AI seemed vital and foreboding, yet somehow also remote and incomprehensible. But now my attention is hooked. The difference lies in the no-longer-unique sound of the human voice.

Deepfake vocal clones are here. The technology behind them isn't new, but rapid advances in accuracy and availability have made AI-generated voice copying go viral this year. Microsoft's Vall-E software claims to be able to mimic a person based on just three seconds of audio. Although it hasn't yet been released to the public, others with similarly powerful capabilities are easily obtained.

A flashpoint came in January when tech start-up ElevenLabs released a powerful online vocal generator. Fake voices of celebrities immediately flooded social media. Swifties on TikTok concocted imaginary inspirational messages from Taylor Swift ("Hey it's Taylor, if you're having a bad day just know that you are loved"). At the other end of the spectrum, schen trolls created fake audio clips of celebrities saying hateful things.

Other voice generators duplicate singing as well as speech. Among the countless mock-ups circulating on social media is a synthetic but convincing-sounding Rihanna covering Beyoncé's "Cuff It". Digitally resurrected foes Biggie Smalls and Tupac Shakur make peace in a jointly rapped version of Kanye West and Jay-Z's "N\*\*\*\*s in Paris". In April, a track called "Heart on My Sleeve" became the first voice-clone

Illustration by Raj Dhanana

**Below: Rihanna**, whose voice has been convincingly mimicked by voice generation; and Tom Waits, the singer Hunter-Tilney seeks to imitate

Rajana Dhanana/Getty Images, Lee D'Amico



hit, netting up millions of streams and views. Purportedly made by a mysterious figure called Ghostwriter, it's a duet featuring AI-generated versions of Canadian superstars Drake and The Weeknd. The lyrics resemble a bad parody of the pair's real work. "I got my heart on my sleeve with a knife in my back, what's with that?" the fake Drake raps, evidently as mystified as the rest of us, but the verisimilitude of the vocals is impressive. So realistic are they that there has been groundless speculation that the whole thing is a wormhole publicity stunt in which the two acts are supposedly pretending to be their AI-created avatars.

"Heart on My Sleeve" was removed from streaming platforms after a complaint from the artists' label, Universal Music Group, although it's simple enough to find online. A murky legal haze covers vocal cloning. The sound of a singer's voice, its timbre, doesn't have the same protection in law as the words

and melodies they're singing. Their voice might be their prize asset, but its sonic frequency isn't theirs to copyright. Depending on its use, it appears that I am at liberty to make, or try to make, an AI model of my favourite singer's inimitable tones.

Unlike the famous rappers and pop stars who are the typical targets for cloning, my choice is a vintage act: Tom Waits, a gravelly mainstay of my musical life since my student days.

Now 73, the Californian singer-songwriter released his first album 50 years ago. His songs have been succinctly characterised by his wife and collaborator Kathleen Brennan as either "grim rappers" that clank and snarl and brawl or "grand weepers" that serenade and bowl. Take note, AI Drake and AI The Weeknd, this is real heart-on-sleeve stuff.

Aside from my being a fan, a reason to pick him is his distinctive singing style, a catarrh roar to rival Niagara Falls. Another is the frustrating absence of any new music from him: his most recent album came out in 2011. I therefore set myself the challenge of using online generative tools to create a surrogate for the real thing, a new song that will endeavour to put the AI into Tom Waits.

As with any unfamiliar task these days, the first part of call is a YouTube tutorial. There I find a baseball-hatted tech expert from the US, Roberto Nickson, demonstrating the power of voice generators with an uncanny Kanye West impression that went viral at the end of March. He chose the rapper's voice because he's a fan, but also as it was the best voice model that he could find at the time.

Set to a Ye-style beat that he found on YouTube, Nickson's Ye-voiced verses make the rapper seem to apologise for his shocking antisemitic outbursts last year. "I attacked a whole religion all because of my ignorance," Nickson raps in the vocal guise of Kanye. (In reality, the rapper offered a sorry-not-sorry apology last year in which he said he





## Life

# Right on the money

The late Martin Amis devoted half a century to disproving the notion that stylish writing lacks substance and truth. By *Janan Ganesh*

Here is a passage from Tony Blair's early, undemanding and therefore un-Amisian memoirs: "It's like when people say to me 'Oh, so-and-so, they don't believe in anything, they're just a good communicator.' As a statement about politics, it's close to being an oxymoron... If you don't have core beliefs as a politician, real path finding instincts groomed out of conviction, you will never be a good communicator because – and this may seem corny, but it's true – the best communication comes from the heart."

In other words, style is substance. Or at least the two things are harder to separate than people pretend. The idea that Blair was a shallow smoothie and Gordon Brown a deep but tongue-tied man is primitive analysis. If Brown struggled to communicate, it was precisely because he was a newshound, a news-driven tactician, forever second-guessing a tabloid audience here, a liberal one there. *What I meant to be today?*

Martin Amis devoted half a century to making a version of this argument. (His debut novel, *The Rachel Papers*, came out 50 years before his death last week). No writing is "just" stylish, he thought. If a sentence gives the reader pleasure, it is because it contains moral or psychological truth. How about this, from *London Fields*, about a miserable marriage:

"When Hope called his name – 'Guy?' – and he replied 'Yes' there was never any answer, because his name meant 'Come here.' I found that sick and graceful enough at 25. Now, with marriages going to seed all around me, it is the insight, the penetration, that makes me smile/wince. A good joke will offend a 'best friend' just after it elicits a 'ha ha'."

Amis's career might best be understood as a prolonged reply to George Orwell. ("The man can't write worth a damn," he said, according to Christopher Hitchens, though his view would mellow). Orwell's plain prose is still hailed as a mark of integrity and clear-

sightedness of the English aversion to bullsh\*t. Except, as his biographers record, with varying degrees of tact, he wasn't that averse. We still don't know if he shot that elephant in Burma. Pressed on an alleged fabrication, he is said to have defended it as "essentially true". As for clarity of vision, *Metempsychosis*, his account of a future Britain, was, and this isn't said enough, amazingly wrong. (Unless you are the kind of person who shakes a useful head at CCTV cameras and mutters "He sure is coming".)

The point isn't that Amis, a fine comic writer, and Orwell, a great man of the 20th century, are equal. It is just that Amis had the better argument on style. There is no causal link between outward plainness and inner wisdom. And the belief otherwise can lead entire societies into trouble. Take Backstreet. Get Brexit Done. Make America Great Again. It was simple prose that led mature democracies astray over the past decade.

How did Theresa May, that sphinx without a secret, become prime minister? Because the British political class assumed that someone so nondescript must have hidden depths. It was the brown error again. This happens in workplaces all over the world. I am afraid it happens in journalism. Aspiration is a seconded to the draft and the pleading. *This writing must be serious. It's awful.*

By the way, none of this means you have to find Amis's own work stylish. All those adverbs ("vigorously tumbled", "appreciably crapper") can seem a bit undergraduate once you discover a Cormac McCarthy or a John Banville writers who work hard for their effects, who never state what they can evoke. The point is that Amis was right about style, about its inseparability from content.

He wrote less and less about sport as he aged but Amis always reminded me of Pep Guardiola, another man accused by the British of needless elaboration. It has taken his total conquest of domestic football to show how much rigour and



From top: Martin Amis in 1991, around the publication of 'Time's Arrow'; Kingsley Amis listening to his son Martin while his wife Hilary and daughter Sally look on



seriousness (and petro-wealth) underlies the surface glitter. You play the ball out from the back to lure the other team in, not to make an aesthetic statement. You hog possession as the best form of defense, not attack. Now give me that fifth Premier League title out of six, and don't call it a show-off.

Amis said that writers die twice. First, the talent goes. Then the body does. So when did the talent reaper come for him? It is clear that something changes after *The Information* in 1995. His ear for street slang clogs up. So good at capturing the texture of London and New York in their soiled, dangerous 1980s phase, he was at a loss when each became a sanitised boom town. In *Lionel Asbo*, published in 2012, he goes ahead and pretends nothing has changed.

Glitches that were always there became more pronounced. He was enthusiastic but not original about America. (Do you know that people over there carry a bit of timber?)

In the 1980s, someone seems to have apprised him of the existence of nuclear weapons. That he took too long to leave his bunker. But no accusation dogged him as much as that of sexism. He had a workable defence: the men in his books come off even worse. His greatest creation, Keith Talent, is a pub-low-life who

deals in stolen goods and sports-speak. ("Pressure? He fucking phines on it.") But the physical scrutiny wasn't the same. Pervading the early books is a sense, quite recurrent in the canon of British entertainment, that the female body is a host. Imagine *Little Britain* set to prose.

In the end, for all his Atlanticism, he couldn't overcome his nationality. Amis argued that Britain's coping tactic after the loss of empire was to embrace trivia. If we can't run the world, we're going to treat the whole thing as a joke. It remains the acutest thing I have heard on the subject of our decline. And he was saying it long before Boris Johnson giggled his way to the top. The curious thing here – to be meta about it – is that Amis himself was an example of the phenomenon he described. A man who had it in him to write in a major register kept going back to the comic grotesque. He couldn't say no to a joke. Would that have been so true had he been born American or Indian?

His funny bones cost him prizes. (Comedies don't win bookers, any more than they win Oscars.) It might have cost us, though we can't know, some grand work.

"Why is the death of Amis so visceral for a certain type of man? That isn't a

headline in a newspaper arts supplement. That is a text from a banker friend last weekend. Others who got in touch: a lobbyist, a football executive, a civil servant, someone in marketing. Which other "literary" novelist (Amis wasn't a huge seller) would elicit this kind of response from men in non-artistic lines of work? Not Julian Barnes, though I think he wrote a book or two that will outlast any of Amis's. Not Kazuo Ishiguro, who had won more awards by 35 than Amis ever would. Not Ian McEwan, who, now that he has outlived Hilary Mantel, might be the last serious novelist with nationwide name recognition.

So why "Mantel"? I think, for men reared before YouTube, before Jordan Peterson and wall-to-wall life advice, he served a sort of mentor function. Pick a male rite – sex, fatherhood, sporting failure – and Amis said the truest thing about it. He even saw through the eternal lie that male friends don't talk to each other about their inner lives: that it's all rumormongering and Declan Rice transfer rumors with us. I am afraid I am going to have to open my mind less about this. There are at least 10 men with whom I can and do discuss anything, to the nth degree, as Amis and Hitchens are now doing in

Amis always reminded me of Pep Guardiola, another man accused by the British of needless elaboration

some celestial tritoria. That isn't universal, no. But, looking around, it isn't so exotic either.

For illuminating this and other truths about life, Amis did feel like something of an older brother, handing down insights as profitably as clothes. Such as "Being a good guy isn't enough in this world. 'Alpha' is a state of mind, not body. (Amis was far from strapping.) No, it's not like that. It's like this. As advice goes, it was cold and bleak. Such was Peak Amis. But the arrival of Late Amis brought a mellow kind of counsel. On your deathbed, he writes in *The Fragrant Widow*, the only thing you will care about is "how I had gone" in matters of the heart. So get a lot in. And make sure it sticks in the hippocampus. This is Amis talking to *Esquire* about the advice he gives to his sons:

"I say to them, when you are in love adults and sex, make sure you clench it in the fist of your mind, so you remember it later. It becomes very important in your late fifties and early sixties, you spend quite a lot of time in the past, thinking of those moments... So I instruct the boys, it's like a pension for when they're old."

Romantic memories as a pension: an asset that you live off in later life. It is a stylish line. But it is also a true one. How Amis would have resented that "but".

## Can AI make me a star?

Continued from page 1

voice. It's demystified by a clip of the AI-generated Waits following a semi-plausible version of Lil Nas X country-rap hit "Old Town Road". But I can't make the model work. So my next port of call is a website to do it for me.

Voiceify creates voices for users. It is set up by Aditya Bansal, a computer science student at Southampton University. He noticed AI cover songs mushrooming and within a week had his website up and running. Speed is of the essence in gold rush.

"Because the tech is quite new, there's a lot of people working on it and trying to get a product out, so I had to do it quickly," the 20-year-old says by video call. He has made an AI voice for Herndon, in the style of the deceased



Musician Holly Herndon

singing tracks from his album *Rain Dogs*, which I then feed into Voiceify. Several hours later, my AI Waits is ready. I feed it with Abba's "Dancing Queen", an MP3 of which I drag-and-drop into the website. The song re-emerges with the Abba vocals replaced by the AI-generated Waits voice. It starts in a rather wobbly way, as the Waits-bot is flummoxed by the assignment. But by the time it reaches "This is night and the lights are low", it's following away with full-throated commitment. It really does sound like Tom Waits covering Abba. Next comes the trickier hurdle of making a new song.

One possible obstacle is the law. In 1990, Waits won a landmark court case in the US against Frodo Lay, manufacturer of Doritos corn chips, for using a gruff-voiced impersonator in an advertisement. Could the same apply to AI vocal clones? The Recording Industry Association of America argues that algorithmic voice training infringes on artists' copyright as it involves their recordings, like my use of *Rain Dogs* songs. But that can be countered by fair use arguments that protect parodies and imitations.

"If we do get a court case, it will come to whether you're trying to make money from it, or it's a viral parody that you're doing for legitimate purposes," reckons Dr Luke McDonagh of the London

School of Economics, an expert on intellectual property rights and the arts. "If you're doing it to make money, then the law will stop you because you're essentially free-riding on the brand identity of someone else's personality. It will be caught by the law in some way, but it's not necessarily a matter for copyright."

Also – and perhaps happily from the point of view of legal fees – my AI Waits impression will not trigger a definitive voice-clone update of Waits to Frito-Lay. The reason lies not in the dense thickets of jurisprudence, but rather the workfulness of my attempted AI-assisted mimicry.

To get lyrics I go to ChatGPT, the AI chatbot released last November by research laboratory OpenAI. It responds to my query for a song in the style of Tom Waits with a game but facepalmy number called "Gritty Troubadour's Backstreet".

"The piano keys are worn and weary, / As he pounds them with a weathered hand, / The smoke curls 'round his whiskey glass, / A prophet of a forgotten land," runs a verse. This clunky pastiche, produced with incredible speed

from analysing Waitsian lyrical matter contained on the internet, conforms to the grand weepie side of the singer's oeuvre.

For the tune, I turn to Boomy, an AI music creator. Since launching in California in 2019, it claims to have generated more than 15m songs, which it calculates as 14 per cent of the world's recorded music. Earlier this month, Spotify was reported to have purged tens of thousands of Boomy-made songs from its catalogue following accusations about bots swarming the site to artificially boost streaming numbers.

My additions to Boomy's immense pile of songs are undistinguished. To create a track, you pick a style, such as "lo-fi" or "global groove", and then set basic parameters like the drum sound and tempo. There isn't an option to select the style of a named artist. After fiddling with it to make the music as jazzy as possible, I end up with an odd beat-driven thing with a twangy bass.

There's a button for adding vocals. To my mortification, I find myself hollering "Gritty Troubadour's Backstreet" in my gruffest voice over the weird Boomy music at my computer. Then it's back to

Voiceify to Waits-ify the song. The results are a monotony. My Waits voice sounds like a hoarse English nunny enunciating doggerel. My experiment with AI voice generation has been undone by a human flaw: I can't sing.

You need musical skill to make an AI song. The voice clones require a real person to sing the tune or rap the words. When a UK rock band called Breeze released an imaginary Oasis album last month under the name "Aisla", they used a voice clone to copy Liam Gallagher but wrote and performed the songs themselves. "I sound mega," the real Gallagher tweeted after hearing it.

Artists are divided. Electronic musician Grimes, a committed technologist, is creating her own voice-mimicking software for fans to use provided they split royalty earnings with her. In contrast,

"The first time I heard my husband sing through my voice in real time was very striking and memorable"

trast, Sting recently issued an old-guard warning about the "battle" to defend "our human capital against AI". After a vocal double imitated him covering a song by female rapper Ice Spice, Drake wrote on Instagram, with masculine pique: "This is the final straw AI".

"People are right to be concerned," Holly Herndon states. The Berlin-based US electronic musician is an innovative figure in computer music who used a custom-made AI recording system for her 2019 album *Protocore*. Her most recent recording is a charmingly mellifluous duet with a digital twin, Holly, in which they cover Dolly Parton's tale of obsessive romantic rivalry, "Jolene".

Holly's voice was cloned from recordings of Herndon singing and speaking. "The first time I heard my husband [artificial musician Mat Dryhurst] sing through my voice in real time, which was always our goal, was very striking and memorable," she says

by email. The cloned voice has been made available for public use, though not as a free-for-all: "clear protocol of attribution", in Herndon's words, regulates usage. "I think being permissive with the voice in my circumstance makes the most sense, because there is no way to put this technology back in the box," she explains.

Almost every stage of technological development in the history of recorded music has been accompanied by dire forecasts of doom. The rise of radio in the 1920s provoked anxiety about live music being undermined. The spread of drum machines in the 1980s was nervously observed by drummers, who feared landing with a tiny and terminal thump on the scrap heap. In neither case were these predictions proved correct.

"Drumming is still thriving," Herndon says. "Some artists became virtuosos with drum machines, synths and samplers, and we pay attention to the people who can do things with them that are expressive or impressive in ways that are hard for anyone to achieve. The same will be true for AI tools."

Pop music is the medium that has lavished the most imaginative resources on the sound of the voice over the past century. Since the adoption of electric microphones in recording studios in 1925, singers have been treated as the focal point in records, like Hollywood stars in close-up on the screen. Their vocals are designed to get inside our heads. Yet famous singers are also far away, sequestered behind their barrier of celebrity. Intimacy is limited with inaccessibility.

That's the pop star's command huge social media followings. It's also why their fans are currently running amok with AI voice-generating technology. The ability to make your idol sing or speak takes pop stardom to a new level, the logical next level. But the possessors of the world's most famous voices can take comfort. For all AI's deplacery, the missing ingredient in any successful act of mimicry remains the aged old-fashioned talent – at least for now.

Laurie Hunter-Tilley is the FT's pop critic



Voiceify creator Aditya Bansal, photographed for the FT by Hannah Norton



## Lunch with the FT Jeremy Fleming

## 'Xi doesn't want to see Putin humiliated'

In six years at the helm of GCHQ, the UK spy chief has steered the agency through an era of escalating cyber threats. Over trout and chocolate tart at London's Science Museum, he talks to *Roula Khalef* about Russia's appetite for risk, China's race for tech supremacy – and the problem with James Bond

**D**ays before my lunch with Sir Jeremy Fleming, an email lands in my inbox, asking for my food order. Then I am told to be at the exit door of London's Science Museum at the unfashionable time of 11.50am.

The UK's cyber intelligence chief has only days left in the job and is still not leaving anything to chance. The chosen entrance to the museum avoids the crowds of children on school trips; the second floor café is open on that day only for us, thus the need for a pre-order.

The choice of venue is a deliberate one, placing GCHQ, the signals intelligence agency, in the context of Britain's broader scientific achievements. The museum is where GCHQ celebrated its 100-year anniversary in 2019, with an exhibition that traced its history of code-breaking, from Bletchley Park to today's cyber activities.

Before we head up to the restaurant, we take a whistle-stop tour of the museum's display of early precision and measurement tools made in London in the 18th century, clearly one of Fleming's favourite spots. As he scrutinises the instruments, he tells me about the agency's "poachers and gamekeepers", the pure mathematicians who protect secrets and break codes.

"We have the largest number of pure mathematicians in the UK," he says proudly. This nerdy contingent has helped to revolutionise spying as threats have shifted from the physical to the virtual world, with states and criminal gangs waging combat in dark corners of the internet. GCHQ's profile has been boosted. It is thought to have more staff than its sister agencies MI5 and MI6 and has tight operational links to US intelligence through the Five Eyes relationship. GCHQ has an offensive arm in partnership with the Ministry of Defence, the secretive National Cyber Force, as well as a unit that gives cyber security support to the public and private sectors.

At a time of increased anxiety about surveillance and data privacy, Fleming has sought to lift the veil ever so slightly on GCHQ, speaking publicly about threats and even guest-editing the BBC's morning radio show *Today* last year. In practice, the ability to Hoover up data has not changed since the Snowden revelations of mass surveillance programmes a decade ago, but new legislation in 2016 tightened government oversight, and a subsequent transparency drive has meant that GCHQ, like its sister agencies, can no longer hide in the shadows.

Fleming says that polling shows Britain's intelligence agencies consistently enjoy a high level of public trust. "It is one of the bizarre features of the UK system that, in comparison to many of our allies, the intelligence agencies are extremely well trusted by the general public, including in the aftermath of Snowden." It is, at least in part, the James Bond effect. "British spies are wrapped up with a load of film mythology and all these other things that sometimes, mostly for better and sometimes for worse, crowd into our image."

There is only one table set in the row of booths at the café overlooking Exhibition Road. Fleming asked that my meal be served at noon and I already know that wine is not on the menu. He quips that he'd better have water in any case, since he's due to see the prime minister after lunch. In the six years since he was appointed head of GCHQ, Fleming has had to deal with a succession of four prime ministers and five foreign secretaries, though he is quick to stress that



GALLERY CAFE  
Science Museum  
Exhibition Road  
London SW7 2DD

Grilled sea trout, frenet, slow, new potato and spring onion salad	£20
Smoked chicken, potato, chickpeas and pumpkin seed salad	£20
Dark chocolate and raspberry tart	£16
Coffee and petit fours	£10
Sparkling water	£2
Still water	£1
Total	£70

none wavered in their support for the intelligence agencies.

The waitress arrives with two plates. Neither of us can remember what we ordered, but I take the smoked chicken with a chickpea and pumpkin seed salad in a pesto sauce and Fleming the grilled sea trout with potato and spring onion salad.

The 56-year-old Fleming is not a typical spy and says he doesn't like to think of himself as one, even if he carries the role well, exuding control and always appearing on alert. He studied economic and social history at Bristol University and trained as a chartered accountant in the City.

While working for Deloitte in its government practice, he was seconded to the Ministry of Defence. "When I turned up, it was MIS. This was one of those sliding door moments that you have in your career... when you think, 'well, that's interesting. I'm not going to get a chance to do that again.' It was the early 1990s and Fleming helped MIS make its finances more transparent to parliament. After he joined the service, he led investigative teams and intelligence collection operations and rose to become deputy director general.

**T**wenty-five years later, he had another "sliding door moment" when he applied for the job of GCHQ chief after the agency's head Robert Hannigan unexpectedly resigned in 2017. While Fleming had only learnt some basic coding along the way – he says he's not a "natural" – he had experience in leadership. "I shamelessly steal and borrow from others' leadership experience and I've had the benefit of some great mentors and coaches, including it has to be said, Steve Radcliffe [the leadership coach]."

Fleming's first year was momentous, and a harbinger of what was to come. "We had the dreadful Manchester Arena bombing... [the] wannary [ransomware attack], the first time we really understood that cyber attacks were going to be at a level where national resilience could be at stake; a subsequent attack later that same year – NotPetya – where the economic implications and Russia's involvement were clear. Then, within that period, we also had the Salisbury attacks, where it

was clear that [Vladimir] Putin's Russia had a risk appetite to do things that, frankly, it was hard to believe, including the use of a nerve agent on the UK's homeland."

During Fleming's last year in the job, Putin over-reached with the disastrous invasion of Ukraine. Unusually, the US and UK released deep intelligence to warn of the impending offensive and counter Russian misinformation that could justify it. I ask Fleming why we haven't seen massive cyber attacks from Russia since the invasion. "There's been plenty of cyber in this conflict. The thing that's different is... that Ukraine has been very effective in defending itself... Ukraine has shown that the defender has agency, and it has reached out and got support from a whole range of like-minded countries."

That the UK has helped Ukraine in its cyber capabilities is not a secret. But what Fleming won't reveal is any detail of operations against Russia that might have involved the UK and made Moscow think twice about escalating its attacks to the levels reached with the NotPetya virus in 2017, which started in Ukraine and then spread worldwide.

In these escalatory ladder in cyber, the same as with weapons of mass destruction? Fleming doesn't like the comparison with nuclear deterrence but says that Russia is indeed conscious of escalation risk. "Any state with these sorts of capabilities understands there is escalatory potential in their use."

So far, GCHQ has not seen evidence of Chinese cyber assistance to Russia. "The risk is, as it is on more traditional munitions and military support, that the Chinese state in some of those areas decides that they want to support President Putin's Russia," says Fleming. "President Xi is clear about his friendship without limits [with Putin] so... I'm pretty sure he doesn't want to see President Putin humiliated. The danger for him is that he ends up on the wrong side of history on that bit of the bargain."

The smoked chicken was satisfactory and Fleming seems to have enjoyed his trout. He is "a real chocoholic" and tells me that his team gave him a gigantic Toblerone as a leaving gift. So he declares the chocolate raspberry tart that we have both chosen "the perfect pudding."

I ask him whether there's an expanding number of countries with dangerous capabilities. Fleming's list of the four most sophisticated cyber actors includes Iran and North Korea, in addition to Russia and China. But he says that more than 50 states now have cyber capabilities, often procured commercially through companies such as Israel's NSO Group, whose software has been used to spy on journalists, politicians and activists. "The proliferation of cyber capabilities is one of the things that we worry about."

In terms of geopolitical competition, China's ambition to project its power beyond its borders, including in cyber space, poses the greatest challenge to the west. China has been hyperactive in cyber spying and it has hoovered up western technology and science secrets. Unlike in the west, the state rather than the private sector also owns all the data domestically, helping it to innovate more rapidly in areas such as artificial intelligence.

Fleming says that in terms of patents lodged, China is now on a par with the US on some aspects of AI. But the west as a whole still retains a narrow lead. He worries that the debate about the technology race characterises China as only stealing its way to success. "Of course, it has done that in the past and it still tries to steal IP, but it has also invested very heavily in its tech sector and very heavily in the skills to support it. So it is structurally creating advantage from its education system and its investment in research."

He argues that the pandemic and China's attitude have forced a rethinking of dependencies and resilience and accelerated the divide between China and the west, but that it is not an "inexorable" direction. "My hope is that, around the margins, we'll find ways to co-operate where it's in both our interests to do so."

Surprised by this statement, I suggest that, even on this margin, co-operation seems a distant prospect, given that many in the US political establishment now see conflict with China as inevitable. Fleming is not fatalistic. "While friction is high at the moment, I'm not sure it's a high-water mark."

**F**leming says he has been too busy to think about his next job and is taking the summer off. He is being replaced by Anne-Kate Shuler, from MI6, the first woman to hold the job. Whether by design or accident, there must be a good chance that Fleming will land in the corporate world.

"It's a moment when this convergence of tech and cyber and geopolitics is very interesting beyond national security circles," he says. "My experience is that everyone is talking about it, whether you're in the boardroom or whether you're in government."

More specifically today, every conversation turns around generative AI. Alan Turing, a founding father of AI, was an alumnus of the Government Code and Cypher School – the forerunner to GCHQ – and the algorithms that underpin the technology have long been used by the agency. What is new, says

Fleming, is that we are at a "democratisation" moment in the public understanding of AI. "It's probably one of the biggest challenges of our time for government: how to respond in a world where AI provides so much potential to deliver services differently but is also going to provide so many ways in which our adversaries or those who seek to do us harm, including criminals, would be able to take advantage."

His concern is that, while companies that are at the forefront of the technology are engaging more with governments (the relationship has improved since the mid-2000s clashes over access to suspected terrorists' encrypted data), the pace of the conversation, among and within governments, and with the tech firms, is not fast enough.

"The private sector needs to be in and amongst policymaking in a way in which it rarely is and would probably like to be a bit more," says Fleming. Tech companies, he points out, have an incentive to join forces. "Remember, the companies have to get their heads round this too. It's very hard to monetise successfully AI capabilities if the public don't trust them."

Fleming protests when a waitress tries to remove his half-finished chocolate tart and, as he finishes the rest, I'm hoping to score in my own secret lunch mission to get insights into an offensive cyber operation. The National Cyber Force, GCHQ's offensive arm, recently

**'AI provides so much potential... but is also going to provide so many ways in which our adversaries would be able to take advantage'**

produced a document explaining its role and underlining that it acts responsibly. But the only specific operation against an adversary ever acknowledged was years ago, when the agency targeted Isis.

"Can he share any other examples?" "I'm not going to tell you," Fleming flatly says. The most I hear is insight into how decisions are made. "There's always a point when we're planning an operation where we think about whether this is the type of operation we would ultimately want to disclose." Almost always, or always, it seems, the result is to stick to secrecy.

As the clock ticks closer to 1pm and we've had our hot drinks (espresso for me and mint tea for Fleming), I shift gears completely and return to the myth of British spies. Does Fleming have a favourite television spy series?

Disappointingly, he doesn't have time to watch television but he loves the Mick Herron books, especially the *Sleight of Hand* novels. And like many British spies, he is a Bond aficionado. In his sign-off message at GCHQ, he revealed for the first time that his middle name was Ian, just like the Bond author with whom he shares a surname – an appropriately understated parting shot from a master of hidden messages.

Roula Khalef is editor of the FT



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## Style

## Star power

Terry O'Neill | His images celebrated legends, as a new exhibition shows. By Miles Ellingham

**A**t roughly 6am on March 29 1977, Faye Dunaway met with the photographer Terry O'Neill by a pool in Hollywood. O'Neill, who hadn't slept, had approached the actress at the Oscars rehearsal the previous day and proposed a last-minute photoshoot.



O'Neill's longtime friend Robin Morgan, former editor of the Sunday Times Magazine, tells the FT that the proposition went something like this: "We both know you're going to win. I want to get something really special to record this... I'm staying at the Beverly Hills Hotel, so are you. Would you come to the pool at 6am when the light's perfect and there's no security? I'll keep it to 10 minutes."

The resulting image (above right), with a languid Dunaway in shell pink robe and metallic slippers, achieved that rare feat of photography: capturing the immediate moment and gesturing towards something wider. In this case, the mythology of Hollywood. O'Neill wanted to depict Dunaway's downing realisation that her life was about to change for ever. Over the next few years, the two sparked up a relationship and married in 1985.

Something happened when O'Neill, who died in 2019, photographed a star. Whether it was Elton John, Spike Lee, Fela or Amy Winehouse, the subject was both elevated and, at the same time, rendered candidly human. This contradiction shines through in *Stars*, the upcoming O'Neill show at Fotografiska, New York.

What also shines through are the clothes, and their role in burnishing celebrity status. O'Neill photographed people from the world of fashion – Kate Moss, sitting like a dancer in a black lace bodysuit (below), Cindy Crawford in leather jacket, with signature blown-out hair – and his subjects often exude an ultracandid



Terry O'Neill: *Stars* opens at Fotografiska, New York, June 2

## Interview | The label known

for quiet, folksy men's styles

is taking a new direction with

womenswear. By Grace Cook

**T**he 10,000-sq-ft Bode studio in Brooklyn is stuffed to the ceiling with antique quilts, salvaged textiles and vintage checked tablecloths. But on the edge of one rail, amid this sea of pastel fabrics that will be turned into patchwork jackets and trousers, hangs a sparkly double-breasted overcoat. It glints, as if a pot of gold at the end of a rainbow.

"It was intentional to do something very different for women," says Emily Adams Bode Aujla, of the sequinned garment from her debut womenswear collection. Unveiled in Paris in January, the collection of heavily embellished, 1920s-inspired eveningwear is a visual evolution from the whimsical, often folksy menswear pieces with which she has become synonymous: think camp collar shirts in crochet and lace (from £590, bode.com), A-line shorts trimmed with colourful blanket-stitch (£465) or sweatshirts embroidered with farmyard



animals (£550). These menswear pieces are a love letter to handicraft: much of the collection is made in America by small, artisanal workshops using traditional techniques.

The brand – pronounced "boh-dee" – started small in 2016, but its impact is reverberating across fashion today. The label's predilection for box silhouettes and stitch technique is distinctive and now much copied. Clients include Jeff Goldblum, Harry Styles and the architect John Pawson, while Emma Carrin owns some of the brand's crocheted button-ups and playfully embroidered woollen coats. Last year, Bode Aujla took home the CFDA's Menswear Designer of the Year award.

The business has gathered pace rapidly. It now employs a staff of 160, based in a former warehouse in South Williamsburg. In 2019 it opened its first Bode store on Manhattan's Lower East Side, and this was followed in 2021 by a Bode coffee bar/tailor's atelier and a 3,000-sq-ft Los Angeles outpost on Melrose Avenue in 2022. London and Paris are slated to follow.



## Bode gets the party started



Clockwise from main: Emily Adams Bode Aujla; Bode's debut women's collection includes a gold overcoat (and headscarf, below), flapper-style dresses and outfits for "milestone" occasions; backstage at Bode's autumn/winter 2023 show in Paris

The label's long-awaited women's collection was expected to be a recalled version of the men's – with hemlines and sleeve lengths shrunk to female proportions. Not so.

"It would have been really easy to do that... and from an economic standpoint, it would have been more effective," says Bode Aujla, sitting in her studio office, her desk cluttered with trinkets and vases. Many women's brands are helmed by men, but Bode Aujla was the first female designer to show on the New York Fashion Week men's schedule in 2017. "When I started Bode, it was about utilising traditional female craft made for and by women, and making men's clothing out of it... There would have been no concept to offer exactly the same thing for women," she says. "Plus, half of our clients already are women. What would be the point?"

Instead, she has set her sights on the female wardrobe largely via evening wear. It's a brave move, considering the casualisation of fashion over the past three years: sweatpants forever, this is not. "It wasn't necessarily what our buyers wanted," she laughs, of the exquisite headed tops and asymmetric skirts that wouldn't look out of place in a remake of *The Great Gatsby* or on the set of *Downton Abbey*. "They all ask for daytime wear."

Eveningwear will allow her to become more of a mainstay on the Hollywood circuit – many of her celebrity clients had been requesting red-carpet looks. Bode doesn't pay for advertising and the publicity generated from events such as the Met Gala and the Cannes Film Festival is, for many young brands, critical.

Her first red-carpet foray was dressing Lorde for the 2021 Met Gala in a custom white skirt and open shirt decorated with cabochons that, from a distance, looked like ancient coins. The singer wore elongated slippers on her feet and a big crown on her head. It was ethereal, a bit strange and out of time – like some medieval princess. The finished costume formed the blueprint of the new women's line. "It was like, 'That's our girl. That's what she wants to wear and what she cares about.'"

Which is what, exactly? Bode Aujla thinks her woman is elegant and likes rituals – she wants clothes with a story; she dresses to please herself and is "inspired by the theatrics and experience of it". Bode Aujla says she was inundated with requests to remake Lorde's dress. More red-carpet looks have followed. This May, she dressed

the designer Aurora James for the Met Gala in a custom, tuxo-trimmed gown made from salvaged French curtain fabric. Layered over it was a sharp yellow Bode blazer that riffed on the canary coat Karl Lagerfeld won the Woolmark Prize with in 1954.

The debut women's collection – aligned in price, craft and production with the men's – references a real-life ninetysomething woman who lived on an estate in Cape Cod in the 1970s. She dressed in 1920s frocks to eat alone in her formal dining room each night – Bode Aujla's mother Janet worked for her. "She wasn't just grabbing a quick dinner and eating to survive like we do today," Bode Aujla says. "She was savouring this moment, just for herself."

Many of the creations riff on actual flapper dresses from Bode Aujla's personal collection. She likes to imagine the histories of "who wore it, and to where". And that's why eveningwear excites her. People remember what they wore for events. "It's the milestones in people's lives," she says. A better-coloured tuxedo dress, cut from beautiful brocade, was designed with civil wedding or official occasions in mind. "When I was getting married, I couldn't find anything I liked," she says. (She married her business partner, Aaron Aujla, last year).



"The goal," she says, "is to make something with meaning that you'll have for ever."

The company is privately owned by the pair, who declined to share sales and profit figures. While other young brands in this tough economic climate might ride the wave of their popularity, Bode is strategically shrinking its wholesale accounts – despite the womenswear opening the brand up to more stockists. If Bode Aujla's impact on menswear is a guide, it will be interesting to watch how her aesthetic shapes the way women dress for occasions. Just as brands like Cecilie Bahnsen and Simone Rocha normalised lounge and chill for daytime, Bode Aujla may soon have us donning Daisy Buchanan-style drop-waisted dresses, scandalising headbands and opulent brocade blazers for dinner.

The goal is to make something with meaning that you'll have for ever," she says, stroking a heavily ribbed overcoat that uses a technique ordinarily found in couture. She's currently trying to produce it in a cost-effective way for ready-to-wear.

"I'm just trying to figure out what women get excited about."



Responsibly crafted in Scotland B-9 Burlington Arcade, 51 Piccadilly, London W1D 0GU | beggxco.com



Style



Jenay Garcia is also a good source for mostly non-designer bags. A former head of buying at Topshop, she now models and sells affordable second-hand pieces via her Instagram handles @jenaygarcia and @the-curatory. "My summer bag choices tend to steer towards lesser-spotted styles, unbranded, handmade, independent labels, anything leopard (they go with everything) or vintage," she says.

Colour, of course, is king in summer and for that Mango's collaboration with Los Angeles-based brand Simon Miller reflects the popularity of bold, splashy, shades this season. The bag edit includes crayon-coloured rubber logo bucket bags, a bright red raffia style and a striped shopper. Stripes, reminiscent of so many summery motifs – deck chairs, umbrellas, beach towels and country club evenings – will always be season appropriate.

I like DeMellier's canvas striped The New York bag (£460, demellierlondon.com) and more affordably, the deadstock nylon zip-up striped shoppers by British clothing brand Kemi Telford (£55, kemitelford.com). Great for a day out and also, as founder Yvonne Telford points out, for storing your out-of-season clothes. Which is just perfect. When the sun has finally set on the season of '23, you can pack up your kit in your summer bag until this time next year.

Left, from top: Jane Birkin with a wicker basket on the set of the film 'Siegne' with Serge Gainsbourg in 1968; Among Equals Wave design bag, £140, amongequals.com.au; SM x Mango Shelly raffia handbag, £200, simonmillerusa.com; DeMellier The New York bag, £460, demellierlondon.com; Kemi Telford Nylon shopper, £55, kemitelford.com

# Summer's in the bag

Accessories | Got functionality fatigue?

A quirky summertime bag should lift the mood for the commute. By Kate Finnigan

Chances are that you, like me, already have a summer bag hanging on the back of a door somewhere. Perhaps an ancient Heart NYC tote, an old sun-baked leather shoulder bag from Ibiza or Naples, a tiny shell-embellished drawstring bag bought as a teenager in the Algarve, a National Trust shopper or a basket from Provence.

Why not haul them out and take them for a spin around Sainsbury's? You might find them as evocative as the fragrance you wore the summer you turned 19 or the house classic that played in every for the year you went island hopping. You might find yourself dancing by the adzeberghies.

A summer bag should lift the mood. It should speak of closing the laptop to lake, splash in rivers and partake of long, cool sundowners. Even if all you can foresee in it is a continuation of the office commute, only sweeter, a summer bag can help cock a snook towards that daily grind.

I finally broke out my summer clothes from the confines of the bottom of the wardrobe this month and felt the familiar wave of optimism that always brings, in winter, I'm a fairly minimalist dresser, favouring min-like silhouettes and school uniform colours, but in summertime the spirit of some flower child bids me into cut-off denims and Indian cotton prints, accessorised with leather sandals and the kind of bag I might carry on a pilgrimage to Haight Ashbury.

My favourite from this oeuvre is a gift from a holiday my friends took to Hawaii. It's a white canvas Peanuts tote with red handles and an image of Woodstock leading Snoopy, Lucy, Charlie Brown and Sally in procession beneath palm trees and a rainbow. Even when the sky is heavy with clouds, it feels like holiday time.

Two cartoonists? Artisan-made, crafty pieces also possess that summer magic. Basketware: woven straw and raffia; anything crocheted, beaded or embroidered; cute barrel-shaped Colombian mochilas; Japanese futoshiki works of genius. Type any of these into Etsy and you'll find scores by different makers the world over. Yes, they tend to

be the kind of bags that will not fare well in a downpour; carry them as talismans to ward off threatening skies.

A favourite of mine is a hand-woven bilam, a traditional drawstring bag from Papua New Guinea with cheering blocks of neon by the not-for-profit Australian brand Among Equals. Handmade by communities of women from acrylic and wool yarn and upcycled knitwear, they come in the most fantastic bright colours and graphic designs, accessorised with raffia pom-poms. Select a design on the website (amongequals.com.au) and you can find out about the woman who made it. Prices start at £185 for a small bag and international stockists include shopop.com.

Gelar is another brand of indigenously made artisan bags, handwoven in Bali. Each one is traceable to the maker via a unique code. The broad range of styles and sizes includes work-friendly shoppers and totes, baskets, travel bags, clutches and the small raffia bucket style with bamboo handles which I own (£145, thisistheclark.com). My aunt once mistook it for a wine cooler – a mistake that seems entirely in keeping with the spirit and required functionality of a summer bag, which must be capable of reliably transporting a chilled bottle of something across a burning hot park while already 45 minutes late for the picnic.

Designer bag brands have always done their bit to capture the summer mood. Loewe's Paula's Ibiza collection was invented for this very reason and has a revolving carousel of fun, depaume-inducing styles. But the idea of spending thousands of pounds on a summer bag somewhat misses the point for me. I really don't want to be worrying about someone's \$99 bag on pre-loved leather. There are plenty of second-hand designer summer bags online though. Look for smaller dealers like personal stylist Therese Bassler, who sells pre-loved pieces on her Instagram account @recollection.co.uk. She recently sold a woven Chanel A La Plage tote bag for £395 and tipped me off about some upcoming little numbers: a small grey Hermes beach bag for £395; an adorable vintage orange suede Fendi top-handle bag with gold hardware for £325 and a hand-made raffia bag from Puglia, for £65.

Social-media influencer for pre-loved fashion



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## Travel

In an article entitled "Leeds City of Contrasts", for the October 1933 edition of *The Architectural Review*, John Betjeman wrote: "Leeds does not attract tourists. There is not even a guidebook to the city." Leeds, after all, was a place with "little use for aesthetics", where "rain always seems to be falling".

Seventy years on, Leeds has found a use for aesthetics for a host of self-celebration. The city has been itching to have a party for a while. Britain was due to have a European Capital of Culture in 2023 and Leeds had its eye on the prize, but Brexit (which Leeds voted against) scuppered that. Leeds also made the shortlist for hosting the Eurovision Song Contest, only to be pipped by Liverpool. So the city anointed itself, hence Leeds 2023, "a bold and imaginative year of culture packed with creativity. In partnership with world class creatives, homegrown talent, local communities and international arts organisations, together we're creating a celebration that's about Leeds, for Leeds by Leeds".

So much for a lack of aesthetics, and we'll be coming to "does not attract tourists" in a minute. What about the rain? Perhaps Leeds is implicitly acknowledging



ing that with a street art strand of Leeds 2023 called "A city less grey".

When I visited Leeds from my home city of York in the 1970s, it could have done with being less grey. The "city of a thousand trades", but principally wool, was losing out to foreign competition. It seemed characteristic that Leeds specialised in "heavy wool". I was once told that the dark river Aire in Leeds powered water wheels not by being a fast, sprightly thing, but by "sheer weight of water". And you went to Leeds for "heavy" reasons: to buy a suit for a job interview or (more likely) a funeral; to take out insurance or consult a lawyer.

Leeds perpetuated many of the aesthetic solecisms of the time. It had sold the air rights over its city station. It was full of multi-story car parks and actually boasted of being "the motorway city". Sumptuous Victorian buildings were knocked down in the centre, especially in Park Row, Kirkgate Market ("the largest indoor market in the world") survived, but rain always did seem to be sliding over its glass roof, and it resembled a museum of Yorkshire-ness even in the Seventies, seemingly full of gloom, toothless pensioners drinking slices of Battenberg cake in stewed tea or eating Yorkshire pudding and gravy as a main course.

It was always a relief to get back to pretty, tourist-endorsed York, which, in the most recent reliable (pre-Covid) rankings by Visit Britain of the top 20 most popular cities among foreign visitors for overnight stays, stands at number 14, but Leeds stands at 15, whereas in 1999, it was not in the top 20. York does better in the latest domestic visitor figures, coming in at seven; but Leeds is six.

Arriving in Leeds by train, I saw that the station approach was being remodelled, while the adjacent City Square was being pedestrianised, the works accompanied by placards promising "A city



## A self-made celebration

UK | When its bid to be European Capital of Culture was thwarted by Brexit,

Leeds decided to go ahead anyway. Andrew Martin finds a city in high spirits

where you don't need a car to get around." As I checked in to the Queens Hotel, which had overlooked the square since the 1950s, I heard that it had been made over during the pandemic closure. The lobby is prettier and cosier than before, its Art Deco aesthetics softened.

I walked to Kirkgate Market, which still has the echoing, cold air of a Victorian railway station (a good thing, to my mind); you can still buy pickles, stand pies and Yorkshire stodge but there are also new stalls labelled Vietnamese Street Food and Istanbul Kitchen.

Over the road are the Victorian arcades, collectively called Victoria

Clockwise from top left: Leeds Corn Exchange; the Domino Club; ceramics in the County Arcade, part of the Victoria Quarter; contemporary gallery The Tetley; Leeds Civic Hall; a mural created for Leeds 2023 by Portuguese artist Add Paes; Kirkgate Market; the Tiled Hall Café; the door to Whitebeck's pub. Photographs for the FT by Megan Dalton. Below: Kirkgate in 1973 (National Archive/Courtesy of Greg Gillis)



Quarter. In the 1970s, the ceiling tiles depicting cornucopia and other symbols of plenty seemed misaligned with the shops below – eccentric, low-key affairs, seemingly not robust enough to survive in the open air. One arcade housed a doll's hospital. I remember, today, the retail is high-end. It has been growing increasingly so since 1996, when Harvey Nichols opened its first store outside London in the Victoria Quarter, prompting Leeds to be dubbed the "Knightsbridge of the North". In this northern city at least, services (particularly legal and financial) were mitigating the decline of industry.

I wandered over to Leeds Art Gallery, where the great alternative for me (I'm ashamed to admit) is the glittery Tiled Hall Café, opened in 1984 as a reading room and reminiscent of a Turkish bath. Much of the gallery itself was given over to paintings by young local artists, part of Leeds 2023, and it was all very vibrant and challenging but some of my favourite depictions of 19th and 20th-century Leeds had had to make way, so I took a walk north to what I think of as Leeds' secret gallery, in the university.

I was following the signs for "universities", plural because Leeds has five, all booming (hence a student population of 60,000) but my target was the monumental Art Deco of the Parkinson Build-



ing, gateway of the main university, whose campus is as big as a small town. The Parkinson is home to the Stanley & Audrey Burton Gallery, established through the benefaction of that couple, Stanley being the son of Montague Burton, founder of the tailoring firm that made many of Britain's demob suits.

Some of my favourite Yorkshire scenes were on the walls, including a painting by Maurice de Sausmarez, who taught at Leeds College of Art and Design (today Leeds City University) in the 1950s. It shows a famous Leeds pub called Whitebeck's three bar staff, a lemony light filtering through bottles of drink. The "measured, poetic" composition, according to the catalogue, "shows the influence of Cézanne".

About an hour later, I was in that same carefully illuminated pub, made welcoming by gorgeous ceramics and stained glass. I was surrounded by students having what I think they call "pre-drinks": early evening drinks before more drinks later. Leeds – which is keen on neon – suits evenings, or vice versa: some city pubs try to pre-empt it by advertising "happy hour 2pm-4pm".

It had been occurring to me, as I walked through Leeds – passing the fairground behind the colonial Town Hall, and the other one in front of it – that while the city has been greatly reinvigorated, it had not necessarily been gentrified. I had dropped in to Leeds City Museum on Cookridge Street, where the main gallery reoriented to the sound of David Bowie's "The Jean Genie", in commemoration of a gig he played 50 years ago at the Leeds Roddens (a roller disco). On the streets,

the signs advertising Leeds 2023 proclaim: "This town is fizzing and you're the bubbles".

Quitting Whitebeck's, I wandered south towards the river, which I must have done in the 1970s. Back then, it was a zone of derelict warehouses on which the rest of the city seemed to have turned its back. Today, there is a south exit from the railway station, leading to the centrepiece of the regenerated riverside, Granary Wharf. Here three towers have sprouted in a millower version of standard Leeds red brick: one houses the DoubleTree by Hilton hotel, the other two apartment blocks, and there are bars and shops catering to them.

Here, the Leeds and Liverpool Canal meets the Aire, and these formerly sullen waterways now sparkle like a water feature. Further east on the north bank are The Calls, the old docks. The early Victorian brickwork seems to have been given a good scrub but not at the expense of Dickensian street scenes.

Resisting the temptation of the many bars, I walked to Shears Yard, an industrial-chic restaurant in a former rope factory. I ate an excellent meal involving something that would have been available in 1970s Leeds, grilled sea bass, accompanied by things that wouldn't: kimchi roasted new potatoes, yuzu hollandaise, soy-glazed tomatoes.

My water tipped me off about a good place for a nightclub, the Domino Club. When I said I'd never heard of it, he said, "Ah! That's the whole point." The somewhat coy pretence is that the Domino

Leeds' speakeasies reflect an American big-city swagger, with its high-rises and love of cocktails

Club is a speakeasy, and there are several of these in Leeds, reflecting its American big-city swagger, with its high-rises, its love of cocktails and the formality, among its wealthier and older men, for long double-breasted woolen coats. The Domino Club is accessed via a bar's shop (Leeds Earthing) in the Grand Arcade. It's a big, blue basement, decorated to suggest 1930s Chicago. I had a glass of white wine for a fiver and spent an enjoyable hour listening to the band playing bebop jazz.

The next morning, I crossed the river again, to the Tetley, a contemporary art gallery housed in a building that was once the grand HQ of Tetley's Brewery. The spunky installations and soundtracks seemed to be making mysterious statements about the wood-paneled former offices they inhabit.

Later, I walked a couple of miles west along the canal (meeting no more than three or four dog walkers along the way, all of whom, this being Yorkshire, said hello). My destination was the Leeds Industrial Museum, in what was once Armley Mills, the world's largest woollen mill. The museum is really a chamber of horrors. It's enormous weaving and spinning machines, smelling strongly of grease, might have been abandoned only hours before; around the white stone walls are bulletins about the diseases the spinners and weavers were hit to, and descriptions of how crying children were forced to start work at 5am.

It's as though the museum is warning us not to indulge in that romanticism of the past so familiar in northern towns. It's easier to resist in Leeds than most. In Leeds, it seems to me, the best times are the present ones.

Andrew Martin's latest book is 'Yorkshire: There and Back' (Corgi, £20). He was a guest of Wild Leeds (@wildleeds.co.uk) and the Queens Hotel (@thequeensleeds.co.uk; doubles from about £120)

## VW's hippie classic reborn, electrified – and yours to rent

On a test-drive in Sussex, the ID Buzz charms both passengers and passers-by, discovers Alexander Tyndall

At last I know what driving an ice-cream van feels like. Behind the wheel of one of the first all-electric Volkswagen campers, I am the most popular guy on the road. Deep in the Sussex Downs, groups of men outside pubs elbow each other and point. Fellow campervaners mouth "Wow!" at roundabouts. Whenever my partner and I park, strangers slide up to ask if they can take a peep inside.

The van has a lot of legacy to live up to. The VW Type 2, after which it is styled, was launched in 1949 and became an icon of 20th-century counterculture (Type 1 was the Beetle). The vans were initially produced with seats or without, but soon other companies such as Westfalia and Dormobile were adding beds and cookers to convert them into campers – the perfect base for a surfing safari or adventure. Little wonder the van became known as the hippie mobile.



It may come as a surprise that VW has taken so long to cash in on this cultural capital, but this has been a rebirth: 22 years in the making. VW showed its first retro-styled Microbus concept car at the Detroit motorshow in 2001 only for progress to stall, then emphasis shifted to creating an electrically powered version. The first ID Buzz finally rolled off the production line late last year. The wait served only to build anticipation – even if the result screams more "Yuppie" than "hippie".

From its vintage-inspired design cues to the Baseett's Allsorts colour options

and roomy interior, for well-heeled buyers of a nostalgic bent it promises to be as much a signifier of one's fun-loving credentials as a useful way to get about. And buy it they have – in March it was reported that for certain specs (including the essential two-tone paint job) waiting lists are as long as 18 months.

Like its ancestor, the ID Buzz comes with seats or without, but VW says it will release its own campervan edition, the ID California, in 2025. Until then, it's again down to third-party companies to take the Buzz and turn it into a camper – and this weekend I'm testing one of the earliest examples to hit the road, as well as the first in the UK to be available to rent. The conversion has been done by Sussex company Love Campers, and the van is rented out (from £150 a night) by Brighton-based Wild Drives. (ID Buzz campers are also starting to become available with other rental companies internationally, including Sista Campers in Portugal and Arctic Campers in Norway.)

Having whirled our way from the Brighton seafront through Sussex to the campsite near Rye, we slide open the Buzz's cargo doors to check out our home for the night. Love Campers'

engineers have squeezed a solar-powered induction hob, sink, fridge and pullout bed into the back of the van, with a fridge tucked under the sofa bench and as many storage cupboards as can be crammed into the compact space.

Finished with eco-friendly bamboo worktops and interior cladding (plus slinky bamboo bed linen), it's high-end but undeniably Spartan. No bathrooms here, and the mini-double bed is cosy, so you've got to be fairly fond of your travelling partner.

In the driver's seat, meanwhile, Volkswagen has laid on the bells and whistles. As an introduction to EV driving the ID Buzz is a revelation. It is comically, joyously easy to drive. VW clearly

knows it too: our vehicle is fitted with accelerator and brake pedals stamped with the Play and Pause icons. With a 150kW motor, it's very nippy in spite of its 2,500kg mass, and feels nimble and poised on the road – in marked contrast to some original Type 2s, which could handle like a boat.

The 10in touchscreen is within easy reach and big enough to make reading maps a doddle. The outstanding feature, however, is the optional active cruise control, which keeps you a safe distance behind the vehicle ahead and happily steers for you. The claimed range of 250 or so miles on a charge is plenty for a weekend gallivant; the Buzz probably isn't the choice for trans-European trips

but probably isn't big enough for that kind of trekking anyway.

There's a contradiction in all this, of course. It's hard to claim that the free-love spirit of the original camper has been revived in a vehicle whose cheapest passenger model starts at almost £60,000, with campervan conversions running into the many thousands on top of that. And seamless GPS and Spotify integration don't conjure the same magic as a dog-eared map marked in blood and a transistor radio hanging from the rear-view mirror.

I half-wonder whether something essential has been lost along the way. But in the morning, with the kettle and mugs safely stowed, we head out for the public beaches of Dungeness. I settle back into the driving seat, my partner fires up a #Vanlife playlist, I flip the electric motor into Drive, stomp on the Play pedal and the roads unfold in front of us. Our adoring crowd await. The Buzz is the perfect gateway from everyday life – even if only for a weekend.

Alexander Tyndall was a guest of Wild Drives (addictedto.co.uk), which rents ID Buzz campervans from £150 per night. Love Campers conversions from £17,000 (lovecampers.co.uk).



Weekend warrior: The VW ID Buzz campervan offers home comforts, far left, and retro styling, left. Photographed for the FT by Sandra Mickiewicz



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## Travel

**Mallorca | Richard Branson's new hotel is drawing fresh attention to the delights of the Tramuntana mountains. By Paul Richardson**

Twelve million visitors a year, yet it never quite loses its capacity to surprise. From the summit of Puig d'en Galileu, the whole island of Mallorca was laid out below me in a glittering panorama of rock, woods and water. Close by loomed the peak of Puig Mayor at 1,436 metres, its grey paté still covered with a skullcap of recent snow. Far away towards the south were the resorts of Magaluf and S'Arenal – hidden under a apd of sea mist and so far removed from these rugged mountains that they might as well have belonged to another dimension of space and time.

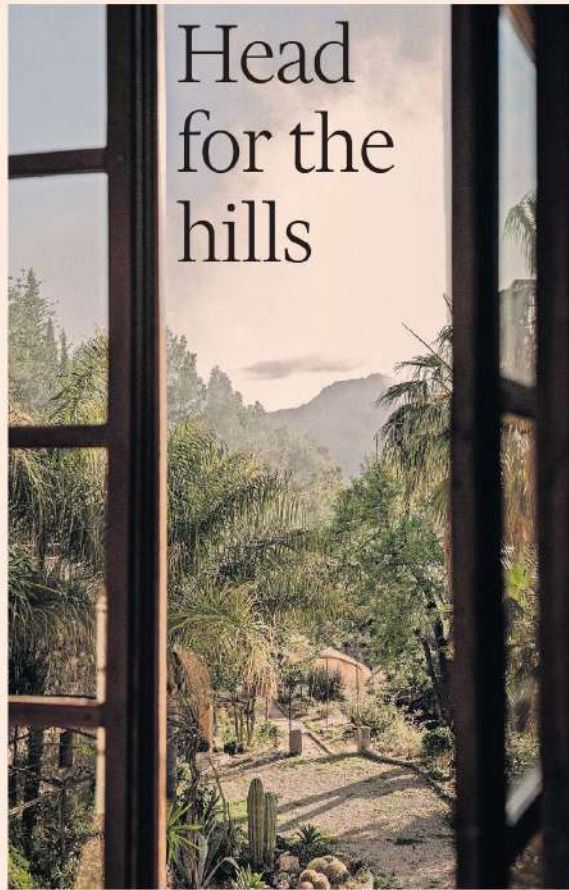
The Serra de Tramuntana, a mountain range named after the fierce north wind, runs the length of Mallorca's north-west coast. As spring sunshine cleared away the remains of a stormy cold front in the Bulearics, my plan was to drive 100km along the spine of the range, taking the slow Ma-10 road linking Andratx in the west with Pollença in the far north. I'd stay at four hotels along the way: there would be visits to culinary, cultural and agricultural, and more wild untamed scenery than seems plausible on a Mediterranean holiday island.

I set out from Palma, then turned north on the first of the Ma-10's seemingly endless switchbacks. Here I had a pungent first taste of the Tramuntana's dark forests: the gloomy gorges with streams trickling in their boulder-strewn depths; the sudden, blinding presence of the sea.

The fame of the Tramuntana rises and falls like its undulating peaks. Historically, the Serra was divided into great estates called *posessions* where the island's aristocracy took refuge from the sweltering summer heat of Palma. Following the Catalan conquest in 1229 this was a powerhouse of olive oil production, a medieval *Alfa Dhalé*, until competition from other Spanish regions led to a slow decline. Never a player in Mallorca's mass tourism industry, the region's lack of development was finally rewarded in 2011 when it was listed under Unesco's World Heritage scheme.

And now it is once more in the ascendant. A new constituency of international travellers, notably from the US, has begun discovering the Tramuntana even as a new crop of mountain hotels is poised to welcome them. Examples are Ca'n Benet in the hamlet of Binibona, Toni Durán's exquisitely authentic country house retreat with its orchards and flower-filled gardens; and Hotel Corazón, where photographer and island regular Kate Bellin and her Mexican artist husband Edgar López Arellano have upped sticks, fashioning forward cool to the old San Blas on the road between Deià and Sóller. With 15 bedrooms, Hotel Corazón opens its doors in June – but the most keenly anticipated opening in this neck of the woods is the new hotel at Son Bunyola. Sir Richard Branson's property on the coast near Banyalbufar, absolute topen nest month.

I found the entrance off to the left of the Ma-10, a country lane winding down through groves of ancient olives to a grand old Mallorcan mansion sitting pretty above its own gently curving bay. Branson claims it was the memory of childhood holidays on the island that inspired his purchase in 1987 of La Residencia in Deià, among the first of the island's country house hotels (and now part of LVMH's Belmond group). Casting about for a new project in the 1990s, he came on the enormous *posessió* of Son Bunyola, which sprawls



# Head for the hills

over 500ha of forest and farmland and three miles of coastline. He bought the property in 1998, sold it four years later after planning permission was denied by the local authorities, only to rebuy it in 2013. There followed six years of legal wrangling before Branson finally got the green light to begin restoring the estate's abandoned land and transforming its dilapidated finca into a 26-room hotel. (Three villas already available to rent on the estate have also had an upgrade.)

You might say the last thing Mallorca needs right now is yet another five-star hotel but there are reasons for thinking this one will stand out from the crowd. A condition of the building licence was that the *posessió* should recover its original character as a working farm, and this has meant large-scale plantings of olives and almonds, 2ha of new vineyard, sheep and hens, not to mention a gang of 40 donkeys charged with clearing the swaths of overgrown woodland.

The estate is practically a palimpsest of Mallorcan history with its two neolithic sites and medieval Arab waterworks, the 13th-century watchtower at

the heart of the house and its neo-Gothic chapel. During a site inspection with general manager Vincent Padoleau, I found the hotel's interiors, by Palma-based Swedish design firm Rialto Living, pleasant: if underwhelming in their discreet, Mediterranean tones of blue, red, yellow and green. Not so the exterior: from the rear of the house the landscape rolled away towards a mountain view so mesmerising I could imagine starting a fire bonfire on end. "It was the setting, above all, that made Branson fall in love with this place 25 years ago," said Padoleau.

**Son Bunyola** being some weeks away from its inauguration, I booked for my first night to the village of Banyalbufar, made famous by the *malvarosa* vines planted on stonewalled terraces raked up steeply from the ocean. Ca Maedí Pátria is a six-room boutique with beamed ceilings, crisp white sheets and the charm of an old-fashioned Spanish *posessió*. It is one of the few places to stay in this village of 500 souls where children played in the street and barely a cat passed in the evening calm. I wondered about whether Banyalbufar's rustic sleepiness – and its house prices – might be disturbed by the supercharged line of the new hotel just around the corner. "Ah, yes, we've heard about that place," answered the receptionist, Soledad. "We just hope our village won't change, because we like it the way it is."

As soon from my window in the morning light, the sea was shiny as a pool of olive oil, becalmed. On a terrace far below a man was assembling bamboo canes for his tomato plants. A moped pattered past as a trucking lorry. Now I headed into the heart of the Serra, an area whose high glamour quotient and death-defying coastal roads give Amali and the Cingulterre a run for their money. In Valldeusa, I picked up lingering echoes of Chopin at the monastery where he and George Sand spent a holiday from hell over the damp winter of 1838-39. The 16th-century *posessió* at Mirabó, now a fine agriturismo run by owner Ignacio Orosas, was my lodging here. And, in Deià, I walked to a churchyard on a hilltop to find the simple stone slab marking the tomb of the poet and novelist Robert Graves (1895-1985), who lived in the village on and off from 1929 until his death.

Had been this way before. As a backpacking student roaming Europe in the summer of 1984, I took the rickety bus that clattered out of Sóller towards the coast. I remembered Deià's picturesque straggle of sandy-coloured stone houses with green shutters and terracotta-tiled



roofs, the tall palms and cedars lending vertically, the great grey bulk of Puig del Teix rearing up behind it and the sea below. But Deià had changed. It was now a busy tourist town with more estate agents and tiny boutiques than actual village shops. The general store Even Deià still sold locally grown oranges and oven-baked vegetable *cocós* – but its shelves also held matcha tea, coconut milk, and antifungal linings. In the hotel La Residencia, ground zero of high-end tourism in these mountains, I stood with Chilean sculptor Juan Waelder under an orange tree outside his studio. Waelder arrived in Deià during its 1970s glory days, one of a long line of adventurous spirits and bohemian mavericks drawn here as if by a magnet.

When the Tramuntana was accorded World Heritage status in 2011, the sculptor made a large-scale work in homage. It stood on the lawn beside the hotel entrance – a personification of the mountains as a woman with her hair blown back by the wind in skeins of twisted steel. "I held up my hands towards the Teix every morning to feel the energy it gives off," he told me. "The Serra de Tramuntana reminds me of California – but without the pollution, traffic jams or politics."

North out of Deià the Ma-10 held the heights above the sea. I passed solidly built stone farmhouses and palatial

*posessions* with pergolas and balconies. Umbrella pines leaned in over the road. Under a carob tree, sheltering from the midday sun, stood a donkey and its new-born, both heads down and motionless. Scraggy sheep had found places to lie among the rocks and roots of an olive grove, so well camouflaged they seemed to blend seamlessly into the landscape.

I stopped at Son Moragues, one of the *posessions* of houses once belonging to the Mallorca-loving Archduke Luis Salvador of Austria (1847-1915). (Another being S'Estaca, now the holiday home of Michael Douglas and Catherine Zeta-Jones.) Under the aegis of businessman Bruno Entrecanales, this immense *posessió* is run as an organic farm which supports itself with the sale of olive oil, vegetables and meat, and with guided visits. I spent a morning touring the estate's rolling countryside, winding up at a great water tank high in the hills, fed by freshwater springs and shaded by the trees of a magical walled garden.

For some reason, the Tramuntana has largely missed out on Mallorca's recent culinary boom but still I found good things to eat and drink. There was the superb organic goats' cheese made by Neoplaton dairymen Josep Sánchez and Nicolau Cerà at their farm outside Pollença, which turned out to pair well with the dry *malvarosa* wines from Banyalbufar. Memorable dinners were had at El Olivo in Deià, where young chef Pablo Aranda puts a shine on classics such as lamb with a black-olive crust and Sóller prawns baked in salt, and at Ca Na Toneta in the village of Caimari. Served in a chic dining room, María Solvellas' fresh-faced cooking at Ca Na Toneta has been based on seasonal and island-grown produce since before such things were fashionable. The rice dish of spinach and langoustines and the strawberry, cucumber and kaffir lime with black pepper were for me the standouts of her springtime repertoire.

Beyond Fornalutxa, on precipitous terraces held up by dry stone walls, stood olive trees of unimaginable antiquity, their huge trunks twisted into fantasti-



cal forms as grey and pitted as the sheer rock faces above them. The road took me up and up through forests of holm oak, reaching the sanctuary of Lluc, a monastery founded in the 13th century. Above the tree line, shadows cast by the afternoon sun on the Serra's barren peaks gave them a strangely violet hue.

The few locals to be seen in the sparsely populated countryside around Escorca were indomitable outdoor types like Martí Mascaró, aka McCar-mel, a leading organic honey producer, who took me to see his hives in the remote fastness of Son Alzines. "To me this is the most authentic side of Mallorca," he said as we walked through a field full of wildflowers. "I go around the tourist zones and I ask myself: what am I doing here? It's up in the mountains that I really feel happy."

**The final ascent was near.** Looking to finish the trip with a proper mountain hike, I called Edward Casajuana of active tourism specialists MallorcaAlpina.

Together we climbed through the forest on a path (the GR223) that stretches 140km through the Mallorcan highlands, while Casajuana told me tales of the Tramuntana: the tiny ferreted toad, among the world's most threatened amphibians, which lurks in the mountain torrents, and the terrifying *Ses Fosca*, a karstic canyon so deep that much of its length lies in total darkness. We saw ice houses – deep pits in the mountains once used for storing snow – and woodland clearings where charcoal burners plied their trade right up until the 1950s. At the top of Puig d'en Galileu (1,851 metres) a black culture swooped past below us.

Between Morritx and Pollença the Ma-10 turned swiftly downwards. I had the sense of an ending. After the thrills of the high Serra this felt a little like a comedown. Though even on the plain there would be compensations: I found Pollença a delightful, buttoned-up little town, and just outside it my 13-room hotel, the Son Grau, a dream of country living in its most congenial.

I drove back to Palma along the motorway, dodging the tourist hire cars, depressed by the prosaic surroundings. Up on my right in a long dark boulder was the mountain range I had just traversed practically from end to end. Somewhere in the middle was the peak I'd conquered the previous afternoon. My Tramuntana journey had confirmed a truth I'd long suspected: while the tourist makes a beeline for the beaches, the true Mallorca-lover heads for the hills.

From main: looking out over the gardens of the Hotel Corazón in the peaks of the Tramuntana; the pool at Ca'n Benet; a dish at Ca Na Toneta in the village of Caimari. *ANNA HARRIS*

Right: a computer-generated image of Richard Branson's Son Bunyola hotel, which opens in June after a 25-year gestation

Below: photographer Kate Bellin's Hotel Corazón, between Deià and Sóller, which also opens next month



## DETAILS

**Where to stay**  
Son Bunyola ([sonbunyola.com](http://sonbunyola.com)) is due to open in June 16, doubles from €600 per night. Hotel Corazón ([hotelcorazon.com](http://hotelcorazon.com)) is due open in mid-June, doubles from €500. In Valldeusa, the Malab ([malab.com](http://malab.com)) has doubles from about €75. Ca Maedí Pátria in Banyalbufar ([ca.maedipatria.com](http://ca.maedipatria.com)) has doubles from about €75. Ca'n Benet ([cainbenet.com](http://cainbenet.com)) has doubles from about €250. Son Grau ([songrau.com](http://songrau.com)) has doubles from €250.

**For the restaurant**  
Ca Na Toneta ([canatoneta.com](http://canatoneta.com)) bookkeeping experiences with Hui Caramel ([huicaramel.com](http://huicaramel.com)) cost €60. The farm Son Moragues ([sonmoragues.com](http://sonmoragues.com)) offers a range of experiences for visitors. In Deià, S'Estaca ([sestaca.com](http://sestaca.com)) offers guided hikes throughout the island. Paul Richardson was a guest of the Mallorcan tourist board, Fomento de Turismo de Mallorca ([mallorca.es](http://mallorca.es)).



## Books

Life & Arts



Above: a container terminal in Hamburg; below: the Kennedy Round Gatt talks in Geneva in 1964 – for Dauntton, the closest thing to a true victory for globalisation in the postwar era — Chris Lord, *Journal of American Studies*, 2019; Getty Images; Chris Lord

Before our eyes the shifting political balance in the US is changing the agenda of global economic policy, following in the footsteps of Donald Trump, the Biden administration is unpicking globalisation as we have known it. We live, we are told, in the era of a new Washington consensus in which nation-centred industrial policy plays an unaltered role.

This is sometimes seen as the betrayal of an earlier American vision of a rules-based multilateral order. But, as Martin Dauntton's capacious and timely history of *The Economic Government of the World* shows us, this sense of rupture and reversal is misleading. As he explains, "while in the distribution of economic power within the US" have always been "crucial" to the way in which Washington superintends "international economic order".

In a detailed narrative, which takes us through labyrinthine multilateral negotiations over currencies and trade, Dauntton shows how the process of opening the door to the free movement of goods and capital was always messy and uncertain and dependent on domestic circumstances in America, the world's leading economy.

Though the statistics of foreign trade appear to show a steady rise in global integration – merchandise exports as a share of global gross domestic product rose from a high of 14 per cent just before the first world war to 25 per cent by 2008 – building the institutional frame of globalisation was a precarious business. It depended on fragile bargains between various interest groups to satisfy cotton farmers and textile producers, tactical decisions to separate contentious issues such as currencies and trade, and ensuring the maximum discretion for expert technocrats rather than congressional logrolling.

Through the early 20th century, the US was strongly protectionist. Firstly by the Democratic party, which represented the farm exporters of the South, to reduce tariffs were stymied by the Republicans, who spoke for northern industry. Even in the first 12 months of Franklin D Roosevelt's presidency, the direction of policy was undecided, an indecision that contributed to the fail-

# The American way

Essay | An epic new history surveys the precarious march of globalisation since the Great Depression, writes Adam Tooze

**The Economic Government of the World, 1933-2023**  
by Martin Dauntton  
Allen Lane £65, 1,024 pages

ure of the World Economic Conference in London in 1933. It was not until FDR threw his weight behind the progressive project of the Second New Deal in the mid-1930s that the balance shifted decisively towards a more internationalist stance. Cordell Hull, secretary of state, bounced the Reciprocal Free Trade Act through Congress, which began to reverse the protectionist drift of the Great Depression. Meanwhile, Treasury secretary Henry Morgenthau brokered the Tripartite Currency Pact in 1936, which, after the collapse of the gold standard, stabilised sterling and the dollar against the French franc.

To build a new economic order, Washington needed partners. London, still at the head of its empire, was desperate to be involved in shaping the

world economy, and in John Maynard Keynes, the economist, it had the visionary for the job. But, after the second world war, Britain was too weak to actually implement the Bretton Woods vision for full exchange convertibility as agreed in the summer of 1944. It took billions in bilateral loans from the US, the Marshall Plan of 1947 and the European Payments Union of the 1950s before Britain and the rest of Europe were ready for convertibility of their currencies in 1958.

Lacking a constituency in America, the ambitious vision for the International Trade Organization, which would have promoted a fully multilateral trading system, was abandoned in 1949. Instead, trade liberalisation was driven forward in a more focused way by successive rounds of tariff cuts negotiated within the General Agreement on Tariffs and Trade.

By the 1960s, recovery in east Asia and Europe was in full swing. But that posed its own challenges. Under the inspiration of Charles de Gaulle, the European Economic Community looked more and more like a closed economic bloc. To ensure that Europe remained firmly within America's orbit, the Kennedy administration launched a new round of Gatt talks. In Dauntton's telling, the Gatt round between 1964 and 1967, named in honour of President Kennedy, was the closest thing to a true victory for globalisation in the postwar era. It brought industrial tariffs down to new lows. But it was a Pyrrhic victory. It added to

America's trade deficit. It caused resentment among American business and labour interests and it alienated the developing world.

By the 1970s, amid the wreckage of the Bretton Woods system, the protectionist current was running strong in the US. President Richard Nixon took the dollar off gold and announced a new era of nationalism in economic policy. Though presidents Jimmy Carter and Ronald Reagan initiated the era of neo-liberalism at home through domestic deregulation and tax cuts, they flanked their domestic policies with slogans not of "free" but of "fair" trade. Market expansion was driven forward through regional deals such as the North American Free Trade Agreement. The Uni-

The WTO was first taken up by Europeans keen to constrain America's unilateral tendencies

guaranteed round of Gatt (1986-94) – dubbed "Gattastrophe" by its critics – took an agonising seven and a half years to deliver modest reductions in industrial and agricultural tariffs. The World Trade Organization that would replace Gatt after 1995 was first taken up, Dauntton argues, by Europeans keen to constrain America's unilateral tendencies. In the US, it always rested on a weaker claim to political majority. It was not by accident that the WTO meeting in Seattle in 1999 was met by dramatic protests.

In response to its critics, in the new millennium the leadership of WTO placed global development at the top of its agenda. But in doing so, it overreached. The wide-ranging negotiations

of the WTO's Doha round, involving 144 national delegations organised into 19 separate coalitions, have been shambolic. Meanwhile, China's inclusion in the WTO delivered a fatal blow to political support for globalisation in the US.

By 2008 there was a substantial bipartisan caucus in Congress calling for the US to leave the WTO. Well before the Trump administration set about sabotaging the WTO's dispute adjudication procedure, the organisation was paralysed. Nor should it be a surprise that the Biden administration has shown no real interest in reviving it. The prevalent diagnosis in Washington today is that the China-centric globalisation of the 1990s and 2000s was a historic mistake. This clearly marks a new phase in the story of the world economy. But, rather than seeing this as a sudden or unprecedented rupture, if we follow Dauntton's narrative, it is merely the latest expression of a deep uncertainty and ambivalence in US politics towards the world economy.

America's current crop of geopolitical strategists, led by Jake Sullivan, President Joe Biden's national security adviser, insist they are not decoupling. America's economic leadership will remain intact. But, not for the first time, Washington is changing the terms. In a mass of technical negotiations, anchored in political and interest-group coalitions in the US, it will seek deals with partners in Europe, Asia and in the rest of the world.

Offering us a realistic assessment of what American-led governance of the world economy actually entails, Dauntton's account is essential reading. Post-heretic and disillusioned, this is a history for our times.

Adam Tooze is an FT contributing editor and writes the Chartbook newsletter



## A dynasty of privilege and progressive politics

The columnist Polly Toynbee reckons with the complexity of class in Britain in her memoir. By Melissa Benn

It takes some courage, and a touch of recklessness, to tell the unvarnished truth about one's own family. A double dose of bravery is required when that same clan is famed for its advocacy of largely unpopular radical causes and – at least in Polly Toynbee's case – is marked by tragedy and far, far too much drinking. On her first day at *The Observer*, the newspaper for which her father Philip had long worked as a literary critic, *Allen* on reception appealed to the young Polly: "I hope you're not like your dad. I hope you don't pee in the lift."

One of Britain's most prominent leftwing columnists, Toynbee decided to write this biography of her family after filming a documentary on social class a few years ago. The perceptive producer asked her if she might like to turn her attention to her own story, thus forcing Toynbee to face the insidious reach of what she calls "class shame" in her own life.

Toynbee makes it clear from the outset how much she sees social class as the fundamental, yet often still unacknowledged, driver of British society – tainting all connections and identities. How much easier it would be, she ruefully admits, to leap to self-exposure if she had some satisfying "pulled-up-by-my-own-bootstraps from a tough-council-estate story" to tell instead of a life eased by material comforts and with an extensive set of influential social and professional networks to draw upon.

Her class identity has clearly caused her much confusion and soul-searching. She is particularly acute on the uncomfortable space that the radical middle and upper middle classes have always occupied in our culture. The charge of hypocrisy is so easily made against affluent campaigners and reformers who must suffer "the cognitive dissonance of failing to live up to the beliefs we profess". It is a fate, Toynbee notes with irritation, that no smug wealthy Conservative ever has to endure.

Toynbee gallops engagingly through the life stories of an extraordinary array of forebears. One great-grandfather was the Australian-born classical scholar Gilbert Murray; the Toynbee branch of the family, London born and bred, included her great-grandfather, Arnold,

An Uneasy Inheritance: My Family and Other Radicals by Polly Toynbee  
Atlantic Books £22, 448 pages



a renowned social reformer (London's Toynbee Hall was named in his honour); and the author's grandfather, also called Arnold, was a philosopher and historian whose 12-volume examination of the rise and fall of civilisation *A Study of History* made him a global celebrity. Great-nunc Jocelyn was a celebrated Cambridge archaeologist. The family's many famous friends – Rupert Brooke, Jessica Mitford, Bertrand Russell – fit confidently through the narrative.

Toynbee passionately identifies with many of the values of her ancestors: mostly fiercely anti-Tory, they include formidable early advocates of everything from proper welfare provision to Irish home rule, trade unionism to nuclear disarmament. Her father, Philip, was an active communist in the 1950s and ran a pioneering, if ultimately

disastrous, social commune in the 1970s. He eventually turned to God, in whose character, his daughter wryly observes, he showed more interest than in those of his children.

Yet in their devotion to the "service of humanity" – the term does send shivers down the contemporary spine – these same ancestors exhibit a kind of ossified virtue that was easy to mock. Toynbee deplores the mix of shocking emotional neglect and impossibly high expectations that passed for parenting in a bygone, upper-middle-class age. Her father, she claims, was all but ruined by his rigid and unloving mother Rosalind. His older brother Tony died young by suicide; Philip, a lovable if unreliable father, battled depression and alcoholism throughout his life.

The English education system also comes in for harsh criticism. The sons of the middle and upper-middle class were sent to boarding schools where they largely flourished rather than floundered. Toynbee herself was "punished" for failing the 11-plus exam by being sent to a boarding school, where she performed poorly. It was the attentions of Mr Stedman Jones, head of English at her pioneering comprehensive school, Holland Park (my old school), where she escaped for sixth form, that won

her a scholarship to study at Oxford.

For all this, she is honest enough to shine a light on another of the supposed hypocrisies of so many of the affluent British liberal class: those parents who send their "children to profoundly conservative establishments, demanding a good education yet detesting the cultural, political, military, religious and social ambitions of English public schools; it happened to me and I confess to doing it

The charge of hypocrisy is easily made against affluent reformers – an attack that no wealthy Tory ever faces

to some of my own children."

She does not go into detail about the younger generations of her own family although there are heavy hints of both continued privilege and yet a tougher battle to stay on top. There are several references, for instance, to the vast increase in housing wealth, which keeps so many of today's middle-class off-street.

In other respects, life has got harder, even for the affluent, with today's greater emphasis on exam-passing

diligence rather than family connections or a louche kind of confidence. Toynbee herself dropped out of Oxford through a mix of "nose and impatience". She acknowledges that "if I were starting out now... without qualifications, I would never get near a newspaper job."

*Uneasy Inheritance* is a bit of a genre mash-up: part social and political polemic (once a columnist, always a columnist), part compelling family memoir, replete with vivid – often hilarious, often shocking – anecdotes. It is ultimately, however, a work of love, forgiveness and understanding. It ends on an elegiac note with Toynbee observing how many of her once-celebrated relatives have now been forgotten – or worse; Arnold Toynbee's masterwork was largely dismissed by later scholars.

Yet she proudly salutes her ancestors' political radicalism, their stubborn membership of that despised minority of campaigners and socialists who have always had to face down scorn and defy convention. Thanks to their efforts, Toynbee concludes, some important liberal causes have been advanced, but "on the question of class inequality, I find no progress – the dial has stuck."

Melissa Benn is the author of *Life Lessons: The Case for a National Education Service*



In the late 1970s, as Spain was shedding dictatorship for democracy, the future socialist prime minister Felipe González said that his aim in politics was to turn "our country into a society similar to that of our neighbours" in western Europe. To Spanish ears, this goal was more noble and ambitious than it sounds today.

For most of the 20th century, Spain had seemed to outsiders – and many insiders – a country defined by backwardness and failure. After 1898, when Spain lost its colonies of Cuba, the Philippines and Puerto Rico in a war with the US still remembered as "the Disaster", the author Ramón del Valle-Inclán declared bitterly, "Spain is a grotesque deformation of European civilisation."

Few if any Spaniards nowadays would make such depressing comments about their country. Spain is fully integrated into the family of western democracies. It enjoys a standard of living unimaginable in the first half of the 20th century, and it boasts world-class companies such as Inditex, the fashion group, and Banco Santander, the nation's largest bank.

True, the political scene is polarised and the problem of Catalan secessionism is acute. After parliamentary elections due by the end of this year, it is conceivable that a rightwing government will come to power relying on the support of Vox, an upstart hard-right party that evokes memories of the dark decades of Francoism. However, similar trends are visible from Austria and Italy to Sweden, suggesting that even in the matter of rightwing populism Spain is simply conforming to wider European patterns.

Two new books, Nigel Townson's *Forging History of Modern Spain* and Paul Preston's *Architects of Terror*, do a fine job of narrating Spain's development since 1898 and reminding us of the violence and fanaticism of Francisco Franco's 1939-1975 dictatorship, especially in its first two decades. Townson and Preston rank among the world's leading English-language historians of modern Spain, and their books are ideal for general readers as well as being thoroughly researched and scholarly.

Townson, who teaches history at the Complutense University of Madrid, performs a welcome service in taking the story of modern Spain up to the present day. It allows him to place in an enlightening historical context such turbulent episodes as the Catalan push for independence in 2017 and the corruption scandals that have beset Spain's political parties over the past three decades.

One theme of his book is that Spain may not, in fact, have been so different from other European countries up to 1975. In the democratic era, Spanish historians have carried out much pioneering research on the period between 1898 and the civil war's outbreak in 1936. Synthesising this scholarship, Townson contends that the familiar story of a land of economic backwardness, social immobility and political immaturity is somewhat exaggerated.

In the first half of his book, Townson provides lively details of men such as novelist Vicente Blasco Ibañez and radical politician Alejandro Lerroux. He pays particular attention to the 1923-1930 rule of General Miguel Primo de Rivera – "the least researched period of modern Spain", Townson says. It is difficult to explain the demise of the democratic Second Republic, which lasted from 1931 to the military uprising of July 1936, without taking into account the way authoritarianism replaced liberalism under Primo de Rivera in the 1920s.

Townson is tougher than some historians on the Second Republic's shortcomings, arguing that Spain's demo-



General Francisco Franco, centre, observes a parade commemorating the 31st anniversary of victory in the Spanish civil war in Madrid, June 3 1970 – Rafa Pardo/Photomedia via Getty Images

## Spain in a new light

Two books on the nation's history since 1898 do a fine job in charting the path from dictatorship to national reconciliation, writes **Tony Barber**

**The Penguin History of Modern Spain: 1898 to the Present**

by Nigel Townson  
Allen Lane, 576 pages, £30

**Architects of Terror: Paranoia, Conspiracy and Anti-Semitism in Franco's Spain**

by Paul Preston  
William Collins, 463 pages, £20

cratic parties were sharply divided, pursued incoherent economic policies and did little to root out patronage. Even when passing the 1931 constitution – one of the most progressive in Europe to that date – they "did not establish a truly national framework, one that could accommodate the great majority of Spaniards", including conservatives.

After Franco's death, the great achievement of the political classes, including communists and Catalan regionalists, was to write a constitution in 1978 that finally achieved national reconciliation, or something very close to it. That settlement now looks in need of an update, not only because of the revived Catalan question but because of other problems such as a partly politicised judiciary and the excessive power of party bosses in the political system. "The greater vigilance provided by a free press and relatively independent judiciary failed to extirpate the clientelism and corruption that had hitherto characterised politics in Spain", Townson writes, "making democracy little different in this respect to other regimes of the 20th century."

Preston, professor of international history at the London School of Economics, is the author of numerous excellent books on 20th-century Spain. In his latest work, he concentrates on the disturbing truth that one of the extreme right's justifications for the 1936 uprising and destruction of democracy was a supposed "Jewish-Freemason-Bolshevik conspiracy" against Catholic Spain and its traditions.

Preston organises his book around the lives of six strikingly unsavoury characters. The policeman Mauricio Carrañilla wrote "illicitious or denigrated" targets

asserting that "Stalinism is the hinge that connects communism with homosexuality". The priest Juan Tusquets was "obsessed with finding Freemasons even under the serviettes", as one contemporary commented. The poet José María Pemán, defending Franco's terror, compared the civil war to the Reconquista, the medieval Christian campaign to expel the Arabs who invaded Spain in 711.

Gonzalo de Aguilera, a Francoist press spokesman in the civil war, was a half-English, polo-playing reactionary who proclaimed, "It is damnable that women should vote. Nobody should vote – least of all, women." Finally, Preston recounts the savagery of two civil war generals, Emilio Mola and Gonzalo Quesada de Llano.

As Preston writes, Franco believed fervently in a Jewish-Masonic conspiracy. In a 1945 speech, he asserted that Spain was under attack from a "Masonic superstate" that controlled the world's press and radio as well as politicians in western democracies. Curiously, Franco had applied to join the Masons in 1924 and was turned down. Preston observes that his later obsession with them may have been a way of taking revenge.

Preston's book is an essential reminder, as he puts it, of "how fake news contributed to the coming of a civil war". Thankfully, such fervent fantasies belong almost entirely to Spain's past. Despite all the challenges it faces, Townson strikes the right note in writing that "Spain today is a stable, prosperous democracy" – similar to its neighbours as González hoped, but with its own distinctive and appealing identity.

Tony Barber is the FT's European comment editor

## Lives lived against a ticking clock

**Nilanjana Roy**  
Reading the world



The first story I was told about time, when I was about six years old, came from the *Mahabharata*. Time, according to the great Sanskrit epic, was immense, a wheel that rotated through cycles of creation (sarga) and destruction (pralaya), the birth and death of entire ages and worlds measured in aeons.

As a child – when an afternoon could contain an immensity of exploration – time certainly felt infinite. Yet, after just a few years in the workplace, I had adapted to the adult world, where time is scarce, measured in unforgiving hours and minutes. To be grown-up is to race against the clock, to believe that you are in danger of either wasting or running out of time.

Bookstores today are piled high with titles on productivity and time management – but two recent works of non-fiction approach this evergreen subject in a more thoughtful way. *Hands of Time: A Watchmaker's History of Time*, by Birmingham-based watchmaker Rebecca Struthers, offers a history of timekeeping alongside a meditation on the value of our hours and days.

Meanwhile, in *Saving Time: Discovering a Life Beyond the Clock*, California-based artist and academic Jenny Odell sets out to find a concept of time that isn't limiting or distressing – "something other than time as money, climate dread or fear of dying".

Struthers takes her readers on an engrossing tour of timekeeping across the centuries – from the Babylonian calendar to the invention of sundials, ancient water clocks and candle clocks that capture some of the modern sense of the hours burning away, to the first clock towers, which were developed during the 12th and 13th centuries.

But it was during the Industrial Revolution, she writes, that time started to replace tasks as a measure of one's worth. As the British social historian EP Thompson once noted, as early as 1700 "the familiar landscape of disciplined industrial capitalism, with the time clock, the timekeeper, the informers and the fines" had swung into action.

Struthers belongs to a rare profession, but her work has allowed her to be "an artist, designer, engineer and physicist" rolled into one, and she offers a key insight: "In western capitalist cultures, time is something we have, or don't have, save or lose, it marches on, it drags, seems to stand still and flies. Time thrums constantly underneath everything we do. It is the backdrop and the context for our existence and our place in what is now a supremely mechanised world." Odell's 2019 book *How to Do Nothing: Resisting the Attention Economy*, became a surprise bestseller, and her new book *Spring Time* builds on many of those concerns about the frantic demands of modern life.

"I doubt burnout has ever been solely about not having enough hours in the day," Odell writes. "What first appears to be a wish for more time may turn out to be just one part of a simple, yet vast, desire for autonomy, meaning and purpose." As she explores the history of capitalism and labour, the phrase "time is money" takes on a far grimmer meaning: the history of selling time, she writes, "specific and violent" – the first time sheets (as we would now call them) tracking labour were used on plantations.

In her workshop, Rebecca and her husband Craig Struthers (his illustrations are part of the marvellous appeal of *Hands of Time*) work through the day on tiny mechanical parts: "a watchmaker's world is often not much bigger than a thumbnail" but it is "all-consuming", it orients – those gorgeous clockwork models of the solar system that became popular in the 18th century – are "our very human way of containing the universe", wristwatches, which were developed in the early 19th century, also mark a turning point for humanity, she writes. "Try capturing comic events in a device that we can put on our wrist or hold in our hand, we are reassuring ourselves – perhaps misguidedly – that we can control the uncontrollable."

For our ancestors, time was 'divided not by abstract numbers, but by natural events such as the seasons'

The great histories of time, such as Stephen Hawking's 1988 book *A Brief History of Time* and the Italian physicist Carlo Rovelli's 2017 *The Order of Time* offer dazzling, cosmic perspectives. But both Odell and Struthers pose a string of questions about how humans today experience time, and whether that relationship could – and should – change.

If Odell points to the pandemic as a turning point, a moment that slowed, fluid pauses of pandemic time made us doubt the tyranny of the clock, Struthers, at all her level of watches, reminds us that time for our ancestors "was divided not by abstract numbers, but by natural 'events', such as seasons and their related weather conditions."

It is no coincidence that these books, which invite us to admire the centuries of skill that have gone into timekeeping devices, and also to free ourselves of clockwatching, are written by an artist and a watchmaker – two professions that encourage practitioners to concentrate fully on the present moment. Struthers and Odell have, through their books, restored my childhood sense that time is ample, that the centuries stretching beyond our lifetimes are reassuringly vast.

## The rapid rise and tragic fall of a tech wunderkind

How Zappos founder Tony Hsieh aimed for happiness but ended his life in squalor and delusion. By **Andrew Hill**



**Wonder Boy: Tony Hsieh, Zappos and the Myth of Happiness in Silicon Valley**  
by Angel Au-Yang and David Jones  
Torra £16.99  
384 pages

Silicon Valley rise-and-fall stories have a similar trajectory and feel, from super-pumped product launch to ultimate defeat – or even jail. Increasingly they lend themselves to lurid screen adaptations.

*Wonder Boy*, too, is reportedly to receive feature-film treatment, but where the tales of excess sit, say, *Thelma & Louise* had elements of comedy, entrepreneur Tony Hsieh's story should play as tragedy.

That was the opposite of his intent. From his earliest ventures in business, Hsieh (pronounced "Shay") set a goal of happiness, rather than riches. Even so, by the time he was 25, he had banked \$32m from the sale of an early venture. Suddenly – and, as it turned out, fatally – he had the wherewithal to pursue his target on a grand scale.

The first half of his story is about promise, hard work, risk-taking and success, particularly as Hsieh broke his talent to building footwear retailer Zappos. He sold the business to Amazon in 2009 for \$1.2bn, having delighted Jeff

Bates with his devotion to customer service and happiness at work.

Hsieh kept his chief executive position and said the takeover would leave his culture unchanged. He went on to make his mission: the regeneration of downtown Las Vegas, where Zappos has its headquarters. And yet his fame and success attracted yes-men, enablers, grifters, gossipers and gurus, and he died in 2020, aged 46, from injuries sustained in an avoidable domestic fire while under the influence of drugs.

Angel Au-Yang (now at the Wall Street Journal) and David Jones, the duo who investigated the aftermath of Hsieh's death for *Forbes*, are not the first to explore what Hsieh sought to achieve. Two journal reporters, Kirsten Grind and Katherine Sawyer, wrote *Happy at Any Cost*, which covers similar ground and was published last year, while Aimee Groth focused on the flaws in Hsieh's Las Vegas Downtown Project

in *The Kingdom of Happiness* (2017). *Wonder Boy* acknowledges a debt to both titles, and Hsieh's own much-hyped *Delivering Happiness* (2010).

Even as the world was reading glowing accounts of the revolution in workplace joy at Zappos (where Hsieh employed "hugobots" to create events for staff), the mental health of its architect was declining. Friends and family were unable to warn Hsieh from his dependence on alcohol, notably shots

Even some of the non-chemically induced highs were illusory... the success wasn't all it seemed

of the caustic Italian *digestivo* Fernet-Branca, as well as ketamine and, later, nitrous oxide. Compounding the danger, Hsieh laboured under the delusion that he was part of the "1 per cent of people that can use these substances".

Even some of the non-chemically induced highs were illusory. The success of *Delivering Happiness* was not all it seemed. A manic promotional tour around the US eventually drove some of Hsieh's staff to the brink of bankruptcy. Au-Yang and Jones write that Hsieh used a company that helps authors rise to the top of the bestseller lists.

In the hard-to-read final chapters of *Wonder Boy*, Hsieh and a self-interested entourage held up during the pandemic at a sprawling ranch in Park City, Utah. Greedy supplicants latched on to his wild promises to fund ever more outlandish plans, while the entrepreneur's grip on reality is loosening under the influence of an addiction to nitrous oxide. "His room looked like a homeless shelter," Hsieh's brother said later in a court deposition. "There was no access to the ground. Plants in his toilets... Rotten food under the bed. Rotten food on the walls... it was disgusting."

Hsieh had what it takes to succeed as an entrepreneur. He was a precociously brilliant student. He was able to inspire friends, colleagues and relative strangers simply by asking them, "If you could do anything in the world, what would you do?" He was not afraid to experiment with management methods, from flat hierarchy – using the controversial method known as "holacracy" – to the benefits of "flow", a focused state of concentration.

Once he spiralled out of control, Hsieh pushed these ideas to dangerous extremes. He used his fortune to bribe people to pursue his projects and to exclude those who saw danger ahead. Hsieh's staff to the brink of bankruptcy. Au-Yang and Jones write that Hsieh used a company that helps authors rise to the top of the bestseller lists.

solid management "trifles" with Hsieh, "keeping Tony's chaos under control", by 2014, both had left the company.

Hsieh once dreamt that Amazon would fall under the happiness spell he had cast at Zappos. *Wonder Boy* skimps a little on that business relationship.



"I wanted furniture I could grow old with... Vitsoe provided just that."

From Dan H. and Sullivan the dog, New York

VITSOE.COM

What is clear, though, is that since Hsieh's death, this magic seems even less likely to happen. Amazon has started taking closer control of Zappos, cutting jobs. Among those to depart, according to a Wall Street Journal report, was Zappos's original fangameer.



"I wanted furniture I could grow old with... Vitsoe provided just that."

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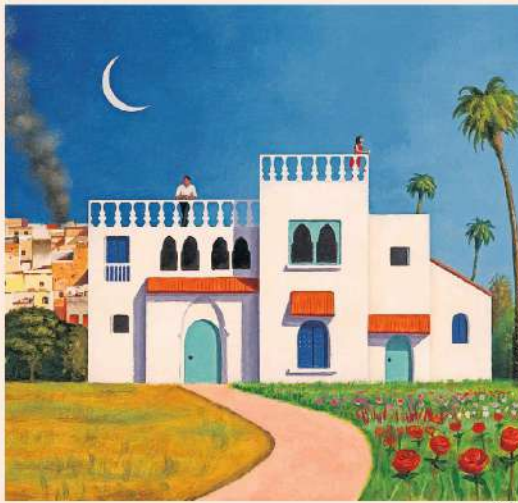
## Books

In her last novel, *The Country of Others*, Leïla Slimani turned her hand to historical fiction with a sprawling story of a French Catholic woman and a Moroccan Muslim soldier who find each other during the second world war. The next instalment in this planned trilogy that draws on her Franco-Moroccan ancestry, *Watch Us Dance*, is set in the 1960s and sees Mathilde Belhaj and her husband Anneke still living on his inherited Meknes farm. Now middle-aged and frosty with one another, they are arguing about an impending swimming pool.

Mathilde has prevailed and the pool is going ahead. Why shouldn't they, after years lost to the ravages of war and laborious farm work, enjoy the luxuries made possible by their — or, more specifically, her — sacrifice? Born in Alsace, she left home and country to live with her husband in Morocco and has become disgruntled by its unforeseen realities, especially as the husband himself, his handsomeness intensifying with age, has proved wanting in his faithfulness. Perhaps it is guilt that has made him give in to the pool, despite his distaste for its show of decadence and indelicacy.

Then there are their children, whose

There is a palpable love of land and people, and a pride that can be felt through the author's tone



## Family arabesques

Leïla Slimani's sequel to *The Country of Others* finds its ageing couple facing the social upheavals of Morocco in the 1960s. By Diana Evans



**Watch Us Dance**  
by Leïla Slimani, translated by Sam Taylor  
Faber & Faber £16.99, 336 pages

lives play out in the complex social and political fabric of post-independence Morocco, where colonial attitudes have seeped insidiously into privileged parts of the national consciousness. Aicha is a newly qualified doctor who returns from Strasbourg with a degree and first-hand experience of microaggressions, as well as skimping, westerly affections of attire that darken her father's mood. Her brother, Selim, is a far greater darkness to his parents, with his poor performance at school and apparent laziness. And then there is the aunt, the tragic yet beautiful, "feverish, misty-eyed Selma, who forms an uneasy attachment to her nephew — together they come to believe their romantic suitability, despite its inconsequence, is ordained in the similarity of their names."

It is the claustrophobia and restriction of the family structure that Slimani's narrative dissects with expert precision and perceptiveness, the characters' trajectories in the outer world largely defined by their positions within the fold, and vice versa. She is particularly good at charting the experiences of women in a way that is both expansive and intimate, and makes piercing, clever connections between land and self. "Women, thought Selma, are like those countries devastated by foreign armies, the earth scorched, the inhabitants forced to forget their own language, their own gods."

While the patriarchy casts an austere shadow over the lives of the women in the novel, it is also rendered with an element of balm, redemptive humor. There is Aicha's husband, for example, who is embarrassed by his wife's gynaeological specialism and wants her to keep it from people at parties, telling them only

that she is a doctor, while at home "he rarely entered the kitchen and when he did it was only to ask her to bring him a drink". These precise moments of historic, universal chauvinism apply an enjoyable saltness to the narrative, the persistent snail of male domestic indifference, such as a come back at the farm when Mathilde, having cooked a meal for her son and husband, would like them to just get on and eat it instead of being anxious with one another and, in Selim's case, storming off, leaving the food untouched.

One of the best things about *Watch Us Dance*, though, is its setting, the pastoral and the metropolitan, the enthralling passages of lush description, of trees and vegetation, "a forest of tamarisks, eucalyptus and thujas", a city that "twinkled and quivered, creeping forward". Slimani's writing is beautifully atmospheric and has a panoramic, classic quality, excellently translated here by Sam Taylor. We are taken along the coastline of the port town of Casablanca, the beaches of Rabat and the lively social circles in between. There is a palpable love of land and people, and a pride that can be felt through the author's tone and vivid, colourful

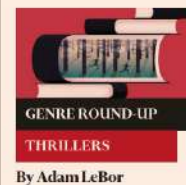
brushstrokes. It is both convincing and enveloping.

The 1960s is an era ever compelling to novelists, with its sexual freedoms and revolutions and searchings, and this is a book conspicuously relishing the vibrancy of its period. Wayward Selim stumbles into the drug-fuelled beach sites of free love, getting high with the hippies and losing himself in the smoke.

The expansiveness and ambition of Slimani's project is at the heart of its substance, its richness — yet by the same token, in keeping with its vaporous quality, there is also an element of detachment. Though full of clear impressions of life, everything is held at a distance by scope and myth, the lives are watched and told from without, rather than felt from within. The notion emerges that Slimani's storytelling has not quite been able to lose itself in the country of its making, the way it wants the reader to — that it is perhaps a little too attached to its research. Having said this, distant or not, there is more than enough here to hold the attention.

Diana Evans is the author of *A House for Alice* and *Ordinary People*

## Power of the dog



By Adam LeBor

Being a writer, someone (probably a writer) once said, is like having homework for ever. There are so many aspects of the craft to be learnt: plot, storyline, characterisation, scene-setting and dialogue are just the start. Thriller authors need to add excitement, menace and betrayal. But arguably the most difficult ingredient to master is voice.

In *Ozark Dogs* (Headline, £22.50) Crime, £27.95), Eli Crano deploys his with formidable effect. The book sweeps the reader in from the first page, beyond his hostage in small-town Arkansas, where the "sun sank behind the ruins in ribbons of red, long shadows running the length of the junkyard". The reek and licks of the junkyard's underfed dogs leap from the page. So do characters like Dime Ray Belly, a "round short man with a scrunched face that gathered near his jaws and puckered like the protruding ass of a monkey".

The junkyard's owner is Jeremiah Fitzjurs. Tough and engaging, Fitzjurs is a traumatised Vietnam veteran, a sniper still haunted by his kills, with enough weapons of his own to equip a small militia. His wife is dead, his son jailed for life for murder. Fitzjurs lives for his smart teenage granddaughter Joanna, guarding her ferociously as she turns into a woman.

But the Lefflands — a notorious family of white supremacist drug dealers — are out for vengeance and Joanna goes missing after her high school prom night. Jeremiah must lead up his arsenal and find Joanna. *Ozark Dogs* is a gritty, authentic triumph, one howling to be turned into film or TV series.

Holly Watt's *The End of the Game* (Raven, £16.99) sees investigative journalist Casey Benedict go from saving a man's life at Royal Ascot to the shadowy world of international gambling, illicit data and computer modelling so complex it makes ChatGPT look like a Sinclair ZX80.

Butler previously worked as an investigative reporter for British national newspapers. The newsroom scenes are laced with the rivalry and insecurity that fuel every ambitious journalist. Investigative reporters also have their tradecraft and the story gives an intriguing window into how journalists dig for information and court their sources.

The narrative crackles with Watt's familiar energy and ranges up the tension in Benedict's fourth outing. She is a determined and engaging protagonist and Watt is a talented writer. But she

relies too much on dialogue for exposition and to move the story forward. The scene-setting can be sparse, the pacing staccato. Adjust these and she could yet move into the first division.

Some years ago I wrote a book about Swiss banks and Nazi gold. Switzerland supplied the Nazis with vital hard currency but it was Swedish iron ore that was soon turned into guns, shells and Panzer tanks — even as the Nazis occupied neighbouring Norway. Wartime Stockholm's ambiguous neutrality in the fascinating backdrop to Kjell Ola Dahl's *The Lazarus Solution* (Doubleday, £39.99). When a Norwegian courier is killed on a cross-border mission, the government-in-exile tasks the writer Jonar Kraby with finding out what happened — a journey that takes him from Stockholm into Nazi-occupied Oslo, a city of fear bedecked in Swastika banners.

Kraby is not a trained sleuth and is too fond of drink, but as his controller explains, "You look like a hobbitman and an alcoholic. It's the best disguise there is." Never more than when Kraby finds himself among a group of German soldiers on the train to Oslo, telling them tales of ancient Viking kings and their lovers. Beyond his love for a drop of the hard stuff, Kraby is brave and determined as he navigates a dan-

The book sweeps the reader in from the first page, holding them hostage in small-town Arkansas

gerous landscape.

Don Bartlett's lively translation helps keep the story moving in this smart, intriguing historical thriller set in a lesser-known wartime arena.

Finally a brief mention to two more traditional but no less entertaining spy novels. James Wolff's first two books were international thrillers set in the Levant and Istanbul. *The Man in the Corduroy Suit* (Bitter Lemon Press, £9.99) unfolds in London and the decidedly less exotic Dux, Norfolk. MI6's Leonard Flood is on the trail of a retired colleague who seems to have been poisoned by the Russians — and disaster beckons for the security service. A slower pace and the domestic focus foster a more intimate development in this absorbing tale. Flood's poignant attempts to connect with his female colleague Franny eloquently illustrate the emotional isolation of the spy's inner life.

Yim Glicker's *A Game of Deceit* (Point Blank, £9.99), the latest outing for MI6 officer Richard Knox, roams convincingly between swinging 1967 London and Hong Kong. The Chinese region is vividly drawn, a place of "deep shadows" and cloying humidity. There's a touch of James Bond here but Glicker's tightly controlled, fast-moving story never veers into caricature.

Adam LeBor is the author of *Hitler's Secret Bankers: How Switzerland Profited from Nazi Genocide*

## Confessions of an everyman

Wang Xiaobo's account of life in China in the late 20th century is hilariously subversive. By Chris Allnut



**Golden Age**  
by Wang Xiaobo, translated by Yan Yan  
Penguin Classics £10.99, 272 pages

he confessional may be a genre stretching back more than 1,600 years, but it was in 1992 that Wang Xiaobo made it his own. *Golden Age* is the Beijing native's semi-autobiographical account of the final decades of the 20th century in China — a no-punches-pulled satire in a country where few are written, let alone published — now released in its first full English translation.

When we first meet Wang Er — the shared surname hinting at the blur between character and author — he is a barely 25-year-old intellectual in exile, sent down from the capital to a rural commune in Yunnan during the Cultural Revolution in the late 1960s. There he embarks on an affair with a married woman, but is soon forced to concede to the authorities. "Chen Qingrang and I had inappropriate relations. The end," reads the first draft of his confession. But this does not satisfy the local party bosses, the chief priest pressing for greater detail and he is only too happy to oblige, delving deeper and deeper into his hilarious recollections of the couple's so-called crimes. "I came to believe that I would spend the rest of my life confessing," he writes.

And so he does. In the book's second section, Wang is 32, a college biology lecturer in Beijing but unhappily married

and forever dragging down the school's reputation. His newfound position of responsibility prompts reflections on childhood misdeeds: an ascent of the school chimney, a failed attempt to poison his teacher, a disastrous bomb-making exercise with his new lab assistant. And in the book's third and final part we find him in his "doubtless" forties, despite this supposed self-assurance, he is plagued by his decisions. Having been transferred to a teaching post at a mining school, he replays the deaths of two acquaintances in his head. Confessions spill effortlessly on to the page, from stealing pineapples to lustful after his boss's wife.

Wang the character is an everyman, a reluctant cog in the collective, a Good Soldier Sveik fighting the good fight against corrupt officials and noisy communists, but he is also acutely individualistic in a society where — among the lower classes, at least — the concept is not supposed to exist. As a favourite saying of his goes, "Don't be afraid of thieves, be afraid of thieves who remember you." Life is a precarious balance between social recognition — successful but exposed — and invisibility, which is safe but boring. Only in the

"golden age" of his early sexual encounters does he seem to find these states reconciled; only with these lovers does his existence not seem incongruous.

But then Wang Xiaobo's protagonist is nothing if not incongruous: he claims variously to be a plumber, a watch repairer, a mechanic, a teacher and a poet; geographically he is subjected to the whims of the state; his narration is unreliable (he admits to changing names and dates) and driven as much by his libido as his intellect. "One could profess with complete sincerity, though live the emperor and the emperor must die, and believe that there was no contradiction between the two," he writes.

Such dissimulation was no doubt why Wang Xiaobo was able to publish at all: national figures are not mentioned by name, and local ones are largely dragged into sexual, rather than intellectual, politics. Even so, the first draft of the work was started in 1982, but it was not until 1992 that it first appeared in Hong Kong, and 1994 that an editor in the People's Republic was willing to risk publication, and the book was heavily criticised before it built up its cult following. By 1997, Wang was dead at the age of 44. In hindsight, the *Golden Age* of the title is as much one of late 20th-century literary innovation before the end of censorship was cut as it is a reflection on (happy?) mispent youth.

To be imperfect and impetuous and inconsistent though — and to own those qualities — is precisely what allows both novelist and character to maintain critical distance from the regime they scorn, and also what makes *Golden Age* so enjoyable. Who said a confession had to be perfect anyway?

## Political animals

The Westminster bodice-ripper promised by the PM's former adviser is not a patch on real life. By Henry Mance



**Whips**  
by Chris Watson  
Corvus 100 pages

here are several things you can do after leaving government: lobby for shady regimes, give speeches to greedy banks or, if you are Boris Johnson's one-time chief adviser Dominic Cummings, vent your anger in interminable blog posts.

Next to those options, writing a novel seems almost to be encouraged. Cleo Wang, an adviser to Johnson and before that Theresa May, promised a bodice-ripper after leaving Downing Street in late 2020. Watson was not so senior but she saw enough: she once claimed to have acted as "Boris's nanny", overseeing the prime minister's Covid-19 tests. An ally of Cummings, she was ejected after his fall because Johnson, she said, compared her to "an ugly old lamp" that reminded him of a past marriage. Her leaving do, inevitably, was accused of breaching Covid rules.

*Whips* starts by trying to draw a line between fact and fiction. The characters "have not been drawn from flesh and blood MPs or journalists etc", Watson says of the Westminster village. "Honestly, not everything's about you." This put-down would be more powerful had the characters not plainly been drawn from flesh and blood MPs. There is the unshakable female prime minister falling for an international agreement through parliament (May), the

wonnamid former prime minister still belated of Tory party members (Johnson), and various other parallels — the manipulative wife, the bullying journalist, the sex-obsessed cabinet minister — which the Financial Times' libel lawyers would prefer I didn't detail.

The book is predictable in its serving of scandal. You encounter sex on pages 4, 37, 69... although you have to put up with dialogue like "Look, I'm pretty short on time so you can just shove it in dry if you want."

The narrative centres on three young university friends trying to make their way in parliament: political adviser Eva (the closest to Watson herself), minimalist journalist Jess, and local campaigner turned MP's assistant Bobby. Each in her own way learns about the inevitability of political betrayal and the need to get your narrative in early.

The vision of Westminster is mostly Cummings-esque: Conservative MPs are venal, egotistical and oblivious to what really matters to the public, is the view. They dream of making the weather but are continually blown around stormy tempests. To underline the smallness of SW1, Watson begins each chapter with a reference to the

wider world: "UK unemployment hits 6.8% (North Korea launches test missiles)". Why join the ages and eras of books about the dark heart of politics, recently including Sarah Vaughan's *Anatomy of a Scandal*. No publisher has gone bankrupt underestimating readers' respect for politicians. The main problem with *Whips* is its lack of guile. There are more Liberal Democrats in parliament than artful sentences in this book. Being in her early thirties, Watson should have been well-placed to capture the experience of politics. But Eva, Jess and Bobby do not speak like Gen Z, they speak like parodies of Jilly Cooper characters, without the literary nous. Rishi Sunak, who apparently lists Cooper's *Riders* among his favourite novels, is in for disappointment.

The other problem with *Whips* is that the raw material is so much better. Once you have read about the real-life case of the MP who started watching porn in parliament after searching the internet for tractor, or the chief whip who kept a pet tarantula on his desk in a pathetic attempt to intimidate, the bar is quite high. Today, as in the mid 1990s, the flag-end of Conservative government is stronger than fiction. Watson's response is to wed her narrative too closely to events and then push a few details to the fore. It is a pity, then, that *Whips*, I thought I'd have more fun simply reading a newspaper.

Watson has a contract for a second novel, set around a general election. I wonder if it isn't too late for her to choose a more palatable option — like, say, lobbying for a modelling agency.

Henry Mance is FT chief features writer



27 May/28 May 2023

FT Weekend

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## Books

# 'Literature gives superpowers'

Georgi Gospodinov and Angela Rodel made

history this week, with the first Bulgarian novel to

win the International Booker Prize. By Mia Levitin

A child of the cold war, the Bulgarian author Georgi Gospodinov grew up when air-raid drills in bunkers were routine. When his novel *Time Shelter* was published in Bulgaria in 2020, he thought the title (a neologism in Bulgarian as in English) might be lost on readers too young to remember bomb shelters, many of which had since been converted to speakshops and artists' studios. "Unfortunately, I was wrong," he tells me. By the time the English translation came out last year, after Vladimir Putin's invasion of Ukraine, "everyone [knew] what bomb-shelter [meant]".

I met Gospodinov and Angela Rodel, who translated *Time Shelter* into English, in London the day after they have won the 2023 International Booker Prize. Fuelled by copious French press coffee, the two are tired but ebullient, having fielded congratulatory phone calls, including from Peter Stoyanov, former Bulgarian president, all night. "People haven't felt this proud to be Bulgarian since they lost Germany in the quarterfinals of the World Cup in 1994," Rodel says.

A poet and short-story writer before turning his attention to long-form fiction, Gospodinov explored existential questions about the human condition in his first two novels, *Natural Novel* (1999/2005, translated by Zornitsa Trifonova) and *The Physics of Sorrow* (2011/2015). In *Time Shelter*, he returns to his principal preoccupation of memory but, away from the personal to the political, tackling the weaponisation of nostalgia. From 2015-16, he says – citing Brexit, Donald Trump and populism

more generally – it was clear to him that "something dangerous could happen". Writing *Time Shelter* was an act of resistance: why should populist propaganda "seduce the people in a better way than me as a storyteller"?

Narrated by a man who bears a lot of resemblance to Gospodinov (a writer born in 1968 who signs off as GG), *Time Shelter* tells the story of Gaustine, a time-travelling alter ego who pops up recurrently in Gospodinov's oeuvre. Here a geriatric psychiatrist, Gaustine caters the narrative to furnish stories for Alzheimer's patients at a "little clinic of the past" in Zurich. The "time shelter" replicates an era when they were happy, recreating the decor, media, music, even the scents and afternoon light.

The idea is not so far-fetched. "Dementia villages" are proliferating and include a facility in California that



augments "reminiscence therapy" for Alzheimer's patients by recreating a 1950s home; a Dresden nursing home placates patients with an ersatz East Germany. Such staging may well work – a 1981 study by the Harvard psychologist Ellen Langer even found that health markers improved if subjects were taken back in time – but the deception of patients suffering memory loss raises ethical concerns.

Gaustine's clinic begins to offer different decades by floor, and the project expands to other cities. Hagely popular, the time shelters start to attract healthy patients seeking an escape from modern anxieties. The Greek root of "nostalgia", Gospodinov reminds me, relates to a place – it's a longing to return home. Now "space is reachable. You can be everywhere. But time is not. That's why we experience something that could be called *chronotopia* – longing for the time, not the place."

Nostalgia can be dangerous, however, "especially when you're talking about the collective past". In a metafictional twist, *Time Shelter* develops an

Orwellian scenario in which politicians hijack the idea of time shelters. As the dream of the union fades, the EU decides that each country should hold a referendum to determine which decade of the past they should adopt for the future. This culminates with the continent on the brink of a "second first world war". Our narrator flees, only to find his own mind disintegrating to dementia, adding a poignant reflection on the nature of memory and identity.

Despite the seriousness of its subject, Gospodinov's trademark wit is in full force in *Time Shelter*. That the humour is not lost in translation is testament to Rodel's talent. From Minnesota – hardly "a hotbed of penitence" – she landed in Sofia on a Fulbright scholarship in 1996 and moved there permanently in 2004. In the spirit of the International Booker – which splits the £50,000 prize pot equally between the author and translator – Rodel, a multi-lingual as well as prolific translator of Bulgarian literature, has described the collaborative process as a duet. In addition to the two novels, she has translated

Author Georgi Gospodinov (above) and translator Angela Rodel (left) photographed for the FT in London this week by Ollie Adegbeye

'People haven't felt this proud since Bulgaria beat Germany in the World Cup quarterfinals in 1994'

short stories, essays, plays and an opera libretto of Gospodinov's.

Rodel has been effusive about the reaction to the prize in her adopted country before the announcement, she told the New York Times that Bulgaria "would have a collective orgasm if we win". The comment was "alter like four glasses of champagne", she laughs, but given the Bulgarian media reaction, "I stand by it. We're not 'the saddest country on earth' any more," she says – referring to a 2010 piece in *The Economist* that ranked Bulgaria last in happiness relative to per capita income.

*Time Shelter* represents the first time a novel originally written in Bulgarian has been nominated for the International Booker Prize. Rodel explains that while there is a vibrant literary scene, the novel form is relatively young in Bulgaria, where an oral tradition prevailed historically, and poetry and the short story dominated in the 20th century. With no prominent dissident novelist like the Czech-born Milan Kundera to emerge in the post-Soviet era, Bulgaria "didn't make it on the map after the fall of the wall, when there was a lot of interest in eastern European writing".

It is certainly on the map now. Gospodinov and Rodel will undoubtedly benefit from a "Booker bounce" in sales, but Rodel believes that a rising tide lifts all boats. "As a translator, before, it was like, 'What? Where? Bavaria?' ... but I've found it much easier to pitch Bulgarian literature now that we have people like Georgi and [also] Zachary Karashliev who have kind of opened the door. So it's a win for all of us."

As for what's next for the pair, after their celebrations Gospodinov hopes there will be an appetite for an English translation of his 2015 collection of essays and stories, *Revolutions in the Mind* ("The Invisible Crisis"). In it, he argued that behind the 2008 financial crisis was a deeper "crisis of the future, crisis of meaning". Today, "all these invisible crises" have become "very visible". In light of the war in Ukraine and climate change, he says, "We're in defence of the human being."

Both Gospodinov and Rodel are nonetheless optimistic about the power of storytelling. "Literature," Gospodinov says, "gives some superpowers": it consoles, it offers meaning, it postpones the end. For him, as a child under communism, books were both a shelter and a portal to the world beyond the Iron Curtain. But "I would only borrow books from the library written in first person, because I didn't want the hero to die at the end of the book," he says. "When you tell your stories, you're still alive."

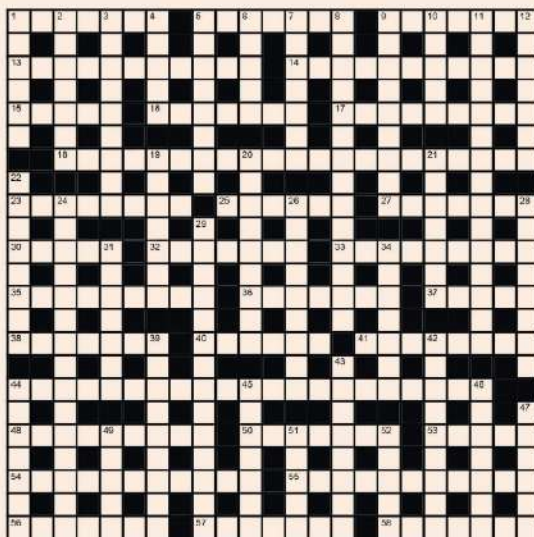
## Diversions

## ACROSS

- 1 Special protection for every spy (7)
- 5 Microorganisms in A&E gowns (7)
- 9 Picking up phone, superior disposal of everything (5,2)
- 13 Ask too little of subordinate diplomat (7)
- 14 Naval officer married a drunk, greatly ignoring the odds (4,7)
- 15 Uncertain state of sleep in luxury car (5)
- 16 Sausages and mash began last of our dates (7)
- 17 Unfinished business in inventory observed by policeman (5,4)
- 18 Dim rice cackled after announcement of true health care (10,8)
- 23 Club fee is steep (8)
- 25 Game in line after housework (6)
- 27 Venerable German behind American superhero (7)
- 30 Regularly take trip abroad for Tric Crown (3)
- 32 Self-inflicted setback that hurt organisation a lot at first (3,4)
- 33 Joining Oscar in house (9)
- 35 Conservative coloured explosive climax (9)
- 36 Seconds away from madness and emptiness (7)
- 37 Raucous microphone finally records bawling (6)
- 38 Run to corrupt politician for contract (2,5)
- 40 Male cat, recorded in like Songs of Praise (6)
- 41 School book without head's introduction is better (8)
- 44 Living with someone slow-witted and sweet (5,3-4,7)
- 48 Sex partner first built with record (9)
- 50 Offering of professional militants (7)
- 53 Sheepish old barber (5)
- 54 Sex limited by unusually great urge to throw up (11)
- 57 Beginning bear club (7)
- 58 What you do next after vacation, theatrically suited (7)

## DOWN

- 1 Small male, unattractive in a self-satisfied way (6)
- 2 Stop mauling mice, common locust (7)
- 3 Some supper for marauder article (6)
- 4 Woman retiring with sailor in lush facility (5)
- 5 Key ally heartlessly mends NATO radar, perhaps (6)
- 6 Bird always going north around end of



- June (5)
- 7 Coffee powder in Italian city station (7)
- 8 Ex-PVA stark victory south of Falklands port (7)
- 9 None each here for popular series (4,5)
- 10 Fancy sons at shun stuns and mess (13)
- 11 Overnight I sink about being a mouse (16)
- 12 Fire bothered discontented spouse in old coat (7)
- 13 Limited hugs start to ease personal disappointment (14)
- 14 Result of playing with some thing (9)
- 15 In a perfect world, no moves slowly conserving energy (7)
- 22 Turned up volume, beginning of internal racket perhaps (4,10)
- 24 Charles, Edward and George's severely smoked penis (6,5,4)
- 26 My Octopai comrade? It's synthetic (5)
- 28 Hear again about US soldiers in record show (8)
- 29 Where thruster may go, and profit as well (4,5,7)
- 31 Came into possession of an indecent broadcast (7)
- 34 Willful wife and husband leaving London gallery (9)
- 39 Clippie rubbish suit material (6)
- 42 Leader manipulated activist as (9)
- 43 Exited congress delegate returned punch (6)
- 44 Two rules in coarse cloth (7)
- 45 Hardly get going round back of Scho Place half-moon (7)
- 46 Lie to be purged after cars and inedible meal (7)
- 47 Most otherworldly of eyes, totally entrancing (6)
- 49 Bird rules (using wings) (5)
- 51 Unditched wellies jump on board (5)
- 52 Eyes from Slye lasses, half-cut (5)

## Solution 17,420



On Sunday, May 26, try solving our monthly news puzzle on the FT crossword app at [ft.com/crosswordapp](https://ft.com/crosswordapp)

## ACROSS

- 1 1980 black and white film starring John Hurt as severely disfigured Joseph Merrick (5,8,2)
- 9 Husbands' perennial of the burlesque family also called leekspice (7)
- 10 Backmakers' telegraphy by arm signals at racetracks (6)
- 11 Velvet cord or yarn of silk or worsted (3)
- 12 Describing a device or trick intended to attract attention or publicity (10)
- 13 1964 spy film noir directed by Alfred Hitchcock (5)
- 14 Elementary textbook serving as an introduction to a subject (6)
- 15 The aggressive rock band noted for the song Part of the Union released in 1973 (7)
- 17 Government instruction issued to news editors not to publish for security reasons (11-6)
- 18 Art ... US jazz pianist born in 1909 (5)
- 20 A fruit stewed in sugar or syrup (6)
- 21 Official appointed in old English courts to test quality of beer brewed (5-6)
- 23 Edible molluscs with shallow ear-shaped shells lined with mother of pearl (8)
- 25 Large-scale, usually narrative musical work for orchestra and voices (3)
- 26 To win back something lost or expended (6)
- 27 The country town of Warrack (10)
- 28 Icelandic novelist who won the 1955 Nobel Prize for Literature (7,7)

## DOWN

- 1 Short-term problems that occur in the early stage of a project (8,6)
- 2 To stop, especially a conviction from a person's public criminal record (7)
- 3 Insectivore named after a German nationalist born in the late 18th century (5,3)
- 4 Partner of Daedus in Greek mythology saved from a flood after showing hospitality to



- 15 Beed of US horse noted for its mottled skin and vertical-striped hooves (9)
- 16 A type of voice production by male tenors to sing notes higher than their normal range (8)
- 19 A structure, e.g. a ring, with curved surfaces to reduce drag and generate lift (8)
- 22 Black, coarse mineral (7)
- 24 Asian country with a double pennon as its national flag (5)

## Solution 1231



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This week's jumbo crossword means the chess and bridge columns are online only and free to read. Find them at [ft.com/chess](https://ft.com/chess) and [ft.com/bridge-card-game](https://ft.com/bridge-card-game)



## Arts

Life & Arts



# Tate rehanging puts politics before art

Galleries | Social qualities come to the fore, with surprising juxtapositions. By Jackie Wullschläger

Not one familiar with Tate Britain's recent exhibitions – from the joyful Caribbean British panorama *Life between Islands* to the ideologically heavy-handed *Hogarth and Europe* – will be surprised that the museum's rehanging of its collection, completed this week, defiantly claims art as primarily social and political history. What are unexpected are the extreme gains coexisting with the downsides: the delights of revelatory 21st-century acquisitions, inspired juxtapositions, a collection refreshed and rethought, set against problematic selections prioritising subject over quality and a self-righteousness regarding the past, infuriating in the commentaries and disconcertingly infiltrating some of the contemporary works.

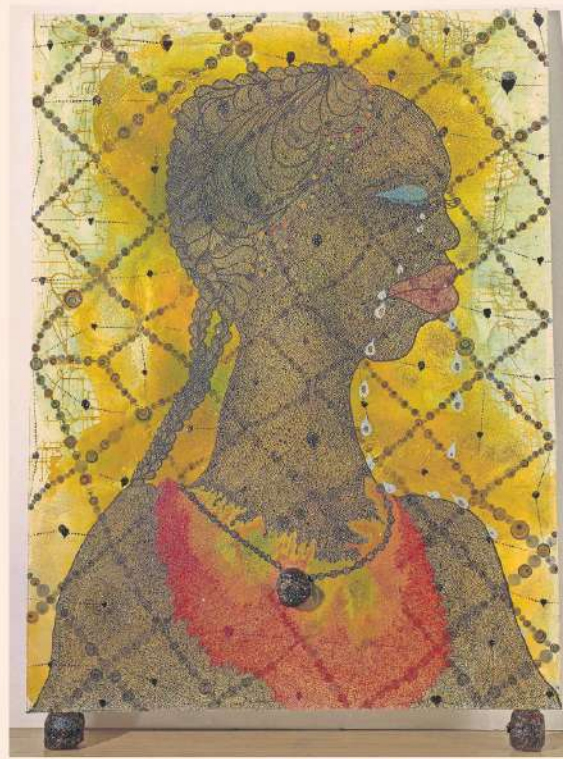
Replacing Fendropo Carlo's studiously neutral, decade-by-decade hang of 2013, the new display remains broadly chronological but is studded with thematic interventions, according to director Alex Farquharson's guiding principle of "relating art to society, Britain to the world and the past to the present".

It's an outward-bound approach delivering some stunning results. In a daylight gallery, late Turner's dissolving forms (*Sunrise with Sea Monsters*; "Northern Castle, Sunrise") are radiant alongside Mark Rothko's abstraction. (The American *Redlike* gave words to Tate because he admired its Turner connection.) A postwar highlight is Henry Moore and Francis Bacon battling sensibilities of societal healing against lonely existential anguish. A superb

room of William Blake's and Chris Offili's adolescent, mysterious watercolours absorbingly converges formal and intellectual concerns – blending figure and background, popular culture seeping into classical and African-Caribbean myth – shared across different epochs. Each is a small, finely tuned exhibition in itself, alone worth a visit.

That British art's strength, openness and eclecticism come from a mesh of influences, driven by immigrant energy, is Farquharson's chief, optimistic strand. It shapes the opening gallery, Eddies and dynasties, tracing how great artists, led by Van Dyck – his satirical extravaganza *A Lady of the Spencer Family* attended by a spaniel daring off to chase a lizard, is a new exhibit – devised the visual language of Tudor and Stuart pomp and might. Four centuries later, looking back to royal iconography, the triumph of the final room is a lushly painted gilded throne standing sinister and empty, a reference to corridors of invisible, regressive power, in *Electric Chair* (2020) by Mohammed Sami, an Iraqi refugee now living and working in the UK.

Along the way Swiss painter Angelica Kauffman's *Portrait of a Lady* dazzles in a Georgian salon; American John Singer Sargent's Impressionist *Carrianna, Lily, Lily, Rose*, the children with lanterns painted in summer twilight, is the Victorian standstill; and Colombian-born Oscar Murillo reinvigorates paint as dissent with *Manifestation* (2019-20). This turbulent collage of stitched and broken canvas, weighty impacts, waves of bright and obscured



colour, alludes to protest movements and implies in its overlapping, contested forms the urgency of different voices breaking through.

For whom do paintings speak? At least until the 19th century, works entering the canon, like history itself, told the victor's story, and Farquharson's attempt to challenge this deter-

mines his provocative historical hang. A lovely intervention in the baroque gallery, 1640-1720, is Nik Norman's installation *Sparkles of Glory* (2022), sprinkled across the undistinguished portraits of Civil War politicians and royalist grandees. Reproductions of pamphlets by journeymen protesters the Levellers and Ranters line the walls; their texts baffle from a miniature model city – church, tavern, Banqueting House with the scaffold where Charles lost his head – which comically (and comfortably) doubles as visitor seating, pulling us into the working-class experience of the Civil War world turned upside down.

But when you hit the 18th century, humour vanishes. Captions admonishing Gainsborough's and Reynolds' white subjects, enriched by colonial trade, become recklessly bickering, and Tate has not learnt from its misjudged Hogarth show. The crassest caption there was artist Santa Barrett's suggestion that Hogarth's chair, "made from timbers shipped from the colonies", stood for "all those unnamed black and brown people enabling the society that supports his vigorous creativity". Here that is made solid with an actual mahogany chair smashed up by Barrett



Clockwise from top left: Installation view of Tate Britain's rehanging featuring works by Henry Moore and Francis Bacon; *No Woman, No Cry* (1998) by Chris Offili; *Portrait of a Lady* (c1775) by Angelica Kauffman; *Chiddy Doing Rene's Hair* (2019) by Rene Matić

and placed centrally in the gallery devoted to Hogarth's and Canaletto's London – nonsense insulting to pioneering, democratic painters and to audiences.

Where the display does excel is in giving prominence to early works which appear ambiguous towards the status quo. Is John Simpson's *Head of a Man*, depicting African-American Shakespearean actor Ira Aldridge, a romantic image of black interiority or a controlling attempt to impose European ideals of beauty on a black figure? Does Johann Zoffany's *Colonel Mordaunt's Cock Match*, teasing vista of Anglo-Indian society in Lucknow, document cultural fusion or British dominance?

John Opie's tender *The School Mistress*, a new acquisition, claims the tradition of grand Georgian portraiture for an anonymous workaday subject. Pauline Boty's *The Only Blonde in the World*, depicting Marilyn Monroe in a box as flitting, feathery, squeezed and isolated between huge panels, distils both the glamour and the costs of the sexual revolution. It looks fantastic alongside David Hockney's *A Bigger Splash* poster-painting for 1960s freedoms.

The 20th-century galleries tilt towards public rather than private statements: dedicated rooms for feminist campaigner Anne Swemerton and political radical Richard Hamilton, rather than Lucien Freud or Leon Kossoff, for example.

It is encouraging that half the modern works are by women, but the selection bafflingly excludes great, beloved pieces from the museum's collection, while money has been squandered on the inept. A feeble nude trailing a bouquet is *Flora's cloak* by chalk – brought with funds provided by betting magnate Denise Coates – but absent are Cornelia Parker's *Thirty Pieces of Silver*, most crushed and suspended into trembling new life, and Paula Rego's *The Dance*, the lone, tragic dancer among the whirling groups, painted after her husband's death. Are these haunting metaphysical works insufficiently political to win space here?

The most recent purchases, Lubaina Himid's formulaic reworking with black figures of Titso's *The Gallery of HMS Calcutta*, and thoroughly hand-painted photographs by non-binary artist Rene Matić, seem to me quota-ticking, though it's notoriously difficult for museums to get contemporary acquisitions right. But sometimes they do, and as a result the 1990s gallery is thrilling. Peter Doig's enigmatic, menacingly beautiful *Echo Lake* faces Chris Offili's glitter and elephant dung canvas of mourning *No Woman, No Cry*.

How marvellous that at the time, amid the YBA conceptual noise, Tate had the insight to purchase the monumental paintings which became the icons of that decade.

Doig's, sourced from the horror film *Friday the 13th*, is about memory and unease though carries no discernible message. Offili's portrait of weeping Doreen Lawrence, whose teenage son was murdered, is Britain's most significant painting about race. Equally moving, seen together they remind us that, although it is appropriate that in 2023 Tate's British collection is selected to reflect tensions of Brexit, Black Lives Matter, the migrant crisis, it is not politics but artistic conviction and imaginative invention that endurably enthrall.

tate.org.uk

## THE LIFE OF A SONG

### TUBULAR BELLS

by the artist forever fixed in the public mind by their opening statement, Orson Welles spent a lifetime trying to live up to *Citizen Kane*.

And a shy young man from Reading, his mental health damaged by teenage LSD ingestion, spent decades living up to a mostly instrumental album he

released on a little independent record label a few days after he turned 20.

Nike Oldfield probably didn't anticipate his future when *Tubular Bells* was released 50 years ago, on May 25 1973. Who would think a largely featureless 49-minute album, consisting of two tracks, would alter the shape of the British music business (and, indirectly, dozens of other things) and create a new style of music – chill-out – which became ubiquitous?

The former happened because *Tubular Bells* – an instant smash – was the making of Richard Branson, who managed Oldfield, and put out the album as the first release on his nascent Virgin label. From the fortunes that arrived flowed all the Bransonian ventures that followed. The latter can be heard in all those contemporary classical artists – the likes of Olufur Arnalds – who make glassy, electronic-inflected instrumental music (such as his "Near Light").

From its release, *Tubular Bells* was rumoured upon and polished. BBC 1's John Peel played it in full on his Radio 1 show, proclaiming it "remarkable", then described it in *The Listener* magazine as "a new recording of such strength and tenacity that to me it represents the first break-through into history that any musician has made".

In Rolling Stone, writer and author EBC Radio 2 mainstay Paul Gambaccini gushed: "Trying to convey what *Tubular Bells* bears musical

resemblance to is fruitless. I remembered music by Sam Cooke, JS Bach and Dick Romney..."

Gambaccini was one of many writers to comment on the "thousands" of overblown said to have been required for Oldfield to play all the instruments himself. "It was really only 70 or 80 – the figure became exaggerated," the record's engineer, Tom Newman, admitted a couple of years later.

Yet it remained a record for the "heads" who listened to Peel's late-night radio show until film director William Friedkin realised that Oldfield's opening theme – a simple keyboard pattern that repeated and mutated, to conjure up the constant movement of the sea – sounded like music to summon the devil. Once placed in Friedkin's 1973 film *The Exorcist*, *Tubular Bells* exploded. Its presence in the film is brief – it plays for less than a minute during a scene in which Ellen Burstyn is walking through Georgetown – but it is powerful and suggestive, and *Tubular Bells* ceased to be the remarkable solo project of a young prodigy but the music from that film where the girl's head rotates 360 degrees.

Inevitably, someone swelled money. Surprisingly, it wasn't Branson. Virgin's US

Below: Nike Oldfield playing bass guitar in the studio, c1973

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# Of kings and counterculture

Aldeburgh Festival | Fresh from performing at the coronation, baritone Roderick Williams is pushing classical music's boundaries. By *Richard Fairman*

There are some performances people never forget. For Roderick Williams, baritone of inimitable good sense and evident sangfroid, the production of Gerald Barry's opera *The Triumph of Beauty and Decelt* at the Aldeburgh Festival in 2002 comes top of the list.

Two decades on, the thought of it still makes his hair stand on end. "It's a fearsome piece, hard to sing and a tough experience even for the audience," he says, "but I got right under its skin and am very fond of it. Imagine me in a tight white PVC miniskirt, boots laced up to my knees, a huge wig and covered in fake blood and chocolate body-spread, singing one of the hardest arias I have ever faced, while standing on top of a coffin, trying not to fall off. That's the sort of thing you do at Aldeburgh."

Well, maybe – 20 years have gone past without anything remotely like it being seen again, but Williams has made his point: the Aldeburgh Festival has a sense of adventure few others in the UK can rival.

This summer, more than 45 years after the death of the festival's co-founder, composer Benjamin Britten, Aldeburgh continues to push boundaries, introducing new composers, new music and new ideas about music in performance. Williams is a featured artist this year and has his own imaginative plans to vary the usual expectations.

"I came up with some proposals, more or less on the back of an envelope, and

Roger Wright [chief executive of Britten Pears Arts, which runs the festival] said yes to all of them," he says. "It is so unusual in our business for someone to say yes without qualification – no trimming of the budget, no compromise in my vision. Being so artistically minded, Roger is able to realise your dreams in full. That is the Akleburgh way."

One example is a recital of protest songs, for which Williams wanted not one singer but two and spoken readings as well. The idea is to present the audience with songs they feel they know well

'Why has Lusitano's music been neglected? Is it because of the colour of his skin?'

but in a new context. "We have a very specific idea of what we mean by protest songs," says Williams. "Mostly we have modern images in our heads, from the 1960s or 1970s, taking in the Vietnam war, Greenham Common and folk-inspired music like Bob Dylan. But what

does protest mean in song? More loosely, it can simply mean to put across a message or a desire to be heard," which he hears as much in the small environmental tragedy of a trout trapped by man in a Schubert *Lied* as in Dylan.

Among the other events in Williams' selection are new works and new versions of old ones. He will join the Sinfonia

nia of London for the premiere of Sally Beamish's newly orchestrated *Four Songs from Hafiz*, settings of the 14th-century Persian lyric poet, and that will be followed by the premiere of Ryan Wigglesworth's *Vignettes de Jules Renard* with the Knussen Chamber Orchestra.

Alongside these come Williams' own arrangement of Schubert's *Die schöne Müllerin* for baritone and string quartet and an intriguing concert by the Marian Consort. This will pair music by the 16th-century Portuguese composer Vicente Lusitano, believed to be the first composer of African descent to be published, and a tribute to Lusitano by Wil-

liams himself. "That is an act of love on my part," he says. "Why has Lusitano's music been neglected? Is it because of the colour of his skin? Is it the same [fate that befell] women composers whose

In the breadth of his musical experience, Williams is something of a renaissance man. Like some of the leading performers of the previous generation, such as Janet Baker and Dietrich Fischer-Dieskau, he has won equal renown in opera, concerts and song recitals, and is becoming recognised as a composer in his own right.

An estimated 20mn people in the UK

Left: Roderick Williams photographed for the FT by Lydia Goldblatt

Right: Williams in a PVC miniskirt in Gerald Barry's 'The Triumph of Beauty and Deceit' at the Aldeburgh Festival 2002

**Below right:**  
Williams in  
rehearsals for  
the coronation  
of King Charles,  
2023  
*Chris Garcia/AnadoluPA; Ben  
Cabrera*

recently had a chance to see the Williams double act when he appeared as both performer and composer at the coronation of King Charles III. He says the invitations surprised him, not least because they came from different people at different times.

"I had a phone call from Andrew Nethsingha [who was in charge of the coronation's music] a week or so before Christmas. He said: 'Can I speak to you confidentially about something?' I have two nephews in the [Westminster Abbey] choir . . . and I assumed it was about them. Instead, I was completely wrongfooted when he announced he has just been to see His Majesty and I was invited to sing at the coronation."

His impressive appearance as soloist in Henry Walford Davies' *Confortaire* was all too brief, not least because he looked as if he was genuinely enjoying himself. That blink-and-you-miss-it contribution had been preceded in the opening concert by his own composition, the central panel (flanked by two other composers) of *Be Thou My Vision — a Triptych for Orchestra*, inspiring music

that surely calls out to be turned into

something larger so it does not get forgotten. Other recent compositions include a celebration for the 2018 centenary of the RAF, named after its motto, *Per ardua ad astra*, and a new work this summer for the 250th anniversary of the hymn "Amazing Grace".

"There is a lot of waiting around in our business," he says, "in airports, on planes, in hotels. A long-haul flight can be four or five valuable hours with an unbroken train of thought for a composer . . . I used to write songs to perform myself, so it was a magical moment when friends took my songs and made them more than the sum of what was on the page."

Perhaps that has helped to inform Williams' humility. "I am not under any illusion about searching for immortality as a composer," he says. "If history passes me by, and in a few generations nobody knows any of my music, that is fine by me. I enjoy conductors and singers performing my music now. I am enjoying my music in the present."

The 2025 Aldeburgh Festival opens on June 9, [brittenpearsarts.org](http://brittenpearsarts.org)





## Arts

**Film** There was controversy on the Croisette this year – but the most vivid dramas were still on the big screen, writes **Raphael Abraham**

The Cannes Film Festival in any year is a place of jolting contrasts. High-minded art rule shoulders with pure schlock; mega-budget producers beside the red carpet while, in the Cannes Market below, bargain content is bought and sold; paparazzi jostle to snap the world's most beautiful people even as, just out of shot, journalists scuffle past a tad less glamorously. This year there was an extra edginess in the air from the off. Protesting electricity workers threatened to plunge the whole event into darkness and Johnny Depp's appearance for the opening film raised hackles. Even the weather played its part, days of constant rain turning the Côte d'Azur grey. Security staff linked delegates by refusing them entry to films they had tickets for. Eventually, even festival director Thierry Frémaux lost his cool in an altercation with a policeman that soon went viral. But what really matters, in Cannes is cinema, and on the big screen too the mood changes were pronounced. No sooner had the cartoon Nazis of *Indiana Jones and the Dial of Destiny* been dispatched than they were replaced by an all too realistic kind in Jonathan Glazer's stunningly good *The Zone of Interest*. The title is taken from a 2014 novel by Martin Amis, who died on the day of the premiere – but not much else is. Glazer wisely eschews the book's comedic and romantic aspects, opting for an approach that is asetic, delectably serious and devastatingly effective.

The setting is a 1940s German family home that appears at first unremarkable: Hedwig (Sandra Hüller) fusses over domestic affairs; Rudolf (Christian Friedel) comes home from work and plays with the children. And then it comes into view: the unmistakable watchtower, the barbed wire. Smoke billows sickeningly into the garden. The name Hinz is the final giveaway: we are at home with the commandant of Auschwitz and his clan, living happily next door to the camp where more than a million people are being slaughtered. The cameras maintain a cool detachment throughout, static shots capturing routine life and gruesome details with no discernible shift in register. This is Hannah Arendt's "banality of evil" made motion picture with the matter-of-factness of reality TV. But the audio tells a different story, Julianne Burch's astonishing sound design and Mika Levi's oppressive score coalescing into a sonic masterpiece. The house resounds with a constant low rumble that suggests the murderous machinery at work



## Seeing red at Cannes

Clockwise from main: photographers surround model Jasmine Tookes on the red carpet at Cannes; Justine Triet's *Anatomy of a Fall*; Wim Wenders' film *Perfect Days*; Scarlett Johansson in *Amsterdam* (left) — Getty Images

next door; trivial chit-chat is punctuated by distant gunshots and screams. The Hönsses never flinch. Hedwig is more distraught at the idea of being moved from this "paradise". The mind boggles and the stomach churns; this is a film that elicits a faint nausea throughout. Glazer has achieved something much greater than just making the monstrous mundane – by rendering such inhumanity ordinary he rakes us into its true horror.

Sandra Hüller was at the centre of another standout film in the Competition for the Palme d'Or, Justine Triet's *Anatomy of a Fall* is a cracking crime and courtroom drama in which Hüller plays a writer accused of killing her husband. Triet builds a taut did she-do-it tension while also working in disconcerting questions about marital power dynamics and how much an artist's work really reveals about their character. Set in the French Alps, the film reaches a shivvy peak in a scene of escalating argument, Hüller exhibiting the same mesmerising control as in *The Zone of Interest* while almost frothing at the mouth. She deserves the Best Actress prize, in fact two.

Next, the big-listing American directors and stars came out. Another strained marriage was at the centre of

Todd Haynes's *May December*, which casts Julianne Moore as Grace, a sex offender turned cake-making mother of a large Georgia brood, and Natalie Portman as Elizabeth, the actress preparing to play her in a movie. Grace is twitchy even before Elizabeth arrives. The camera zooms in as she opens the fridge and melodramatic chords signal disaster. "I don't think we have enough hot dogs," she gapes.

If this is now the height of her problems, it wasn't always so. She and younger husband Joe (Charles Melton) survived a almost-fatal feeding frenzy 20 years earlier. Their first encounter was no meet-cute but a romp in the back room of a pet store when Joe was just 13. The premise is promising, but Haynes tries to have his cake and eat it too, asking us to take the troubling subject of a marriage founded on statutory rape seriously while making ironic gestures towards the sappy excesses of melodrama.

Better, though baggy, was Martin Scorsese's highly anticipated *Killers of the Flower Moon*. Having capped off his decades-long cycle of Italian-American gangster movies, the great director settles on another bloody chapter in US history: killings in a community of

Native Americans in 1920s Oklahoma. The 216-minute epic begins with the beaming faces of Osage Nation people as oil is discovered on their land. It doesn't take long for selfish white forces to appear alongside them, bringing with them alcohol, sugar, diabetes and death.

Robert De Niro is conniving cattle rancher William "King" Hale, who ingratiates himself with the locals while fixing his eyes firmly on their newfound wealth. Leonardo DiCaprio is his nephew Ernest Burkhart, money-hungry too but glibly. Hale steers Burkhart towards a union with Osage woman Mollie Kyle (Lily Gladstone), but marital bliss is short-lived; one by one, her family members meet with early and gruesome deaths. Can nothing be done to stop the slayings? As one character puts it: "You got a better chance of convicting a guy for kicking a dog than killing an Indian."

It is Mollie who eventually travels to Washington DC – ailing though she is – to demand a Federal agent. Tom White (Jesse Plemons) arrives too late to rescue the dozens already slaughtered, but for the film it's a boon, his inquiries ratcheting up the tension.



However, what stays with you is the devastation etched into Gladstone's face as the final revelations come.

There was more brutal behaviour in granting hedonism scenes in which Old Cyprien struggles to get his gangster legs over. Brazilian director Karim Aïnouz handles the material well, though the period details are patchy in parts: some of the beads resemble specimens from a seaside joke shop, while Vikander's tanned Parr looks like she's just back from two weeks in Rio.

The stars aligned for *Amsterdam*, whose cast list reads like an A-list phone directory. A minutely arranged homage to 1950s space needs and star-crossed lovers, Wes Anderson's latest is set at an amateur astronomer's convention in a desert the colour of Dorito dust. All the retro stylings are present and correct, the director ingeniously turning a 3D world into a series of 2D tableaux and filling them with myriad meta details.



It's guaranteed to delight devout Wesheads but unlikely to convert those who have strayed from the faith, even if it's an improvement on *The French Dispatch*. The new film at least has an emotional centre, with Jason Schwartzman's freshly widowed war photographer dad wooing Scarlett Johansson's movie-star single mom through a window. There's even a dash of gentle satire: "America remains at peace" runs a slogan even as cold war mushroom clouds rise in the background.

There was more whimsy from Wim Wenders in his Japanese-language outsider *Perfect Days*. It's tempting to call it the German director's best film since last Wednesday, when his 3D documentary portrait of the painter Anselm Kiefer premiered here. In fact, you would have to go much further back to find a better feature from the maker of *Paris, Texas* and *Wings of Desire*.

It doesn't sound promising on paper: Wenders swaps paintbrush for toilet brush in the unexpectedly bawdy story of an itinerant Tokyo public lavatory cleaner. The taciturn Hirayama (a marvellous Kōji Yakuza) is patient and meticulous in his work. Wenders is too, both men finding a fascination in the everyday. This is an ode to life's little pleasures: Hirayama listens to a favourite song on his way to work, retires to bed with a good book, enjoys an unexpected visit from a niece with whom he gets on well. An extensible colleague tries to convince him to trade in his newly fashionable vintage cassettes – Bowie, Reed, Simone – for large amounts of cash but Hirayama is serenely content with his lot. The film's subtitle could be *Zen and the Art of Toilet Maintenance*. We lovers of arthouse movies have learnt to fear the worst; as the days pass without dramatic incident we keep waiting for the hammer to fall. It would be a spoiler to reveal if it does, but suffice to say that Wenders leaves you smiling. Until, that is, you realise the small fortune you could have made on your old tapes.

It would have been a happy note for Cannes to end on but there were still more films to come and prizes to be awarded. Outside the screenings room too the mood brightened as the sun came out and the Ray-Ban returned. Perfect days indeed.

To May 27, festival-cannes.com



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## TV's hunger for real-life court cases

### UPSTREAM FIONA STURGES

In late 1994, a murder trial began gripping the world, dominating news headlines for much of the next year. The American football legend of Simpson had been charged with killing his ex-wife Nicole Brown and her friend Ronald Goldman (Simpson was subsequently acquitted). Dubbed "the trial of the century", it had TV news channels poring over the details of the case around the clock. It made stars of its major players, including Simpson's lawyer, the late Robert Kardashian (whose wife and children went on to become reality TV stars), and spawned scores of documentary films and a hit drama series in Ryan Murphy's *The People v Simpson*. All this because of the decision by the judge to allow TV cameras into the courtroom.

Viewers old enough to recall the Simpson feeding frenzy may well have experienced *depp* in last year as a fraught legal battle between actors Johnny Depp and his ex-wife Amber Heard unfolded in a Virginia courtroom. Depp launched a \$50m lawsuit against Heard following her 2018 op-ed in *The Washington Post* in which she stated she was "a public figure representing domestic abuse".

Heard filed a countersuit in which she accused Depp of defaming her by claiming her allegation was fabricated. The decision to allow cameras into the courtroom unleashed a ghoulish seven-week spectacle in which the intimate and often unsettling details of the couple's relationship were relayed around the world.

Now, nearly a year on from the verdict – the jury found in favour of Depp, though Heard was on one aspect of her countersuit – the case has been revived in *Depp v Heard*, a three-part Channel 4 series by director Emma Cooper. Continuing courtroom footage, news reports plus an avalanche of commentary from podcast hosts, bloggers, TikTokers and unruly amateur reporters, the series considers the contrasting perceptions of Depp and Heard as portrayed online. While some following the case sided with Heard, citing the case as a landmark in the #MeToo movement, many more allied themselves with Depp, with hundreds turning up to the courtroom each day to show their support.

Cooper's isn't the first film to capitalise on the clamour surrounding the case: the *Discovery* Plus network was quick off the draw with last year's *Johnny v Amber: The US Trial*, a sequel of sorts to *Johnny v Amber*, the same channel's film about Depp's 2020 libel case against *The Sun* newspaper (the paper had published an article that called him a "wife beater", Depp lost the case). Last autumn *Hot Take: The Depp/Heard Trial* was released, a straight-to-TV drama

based on news reports and court transcripts that was every bit as crude and unappetising as it sounds.

So why the fascination? Perhaps because seeing a celebrity cross-examined, rendered vulnerable while revealing the private details of their lives, appeals to viewers' prurient impulses and because, in the age of social media, everyone has an opinion – a fact that is not lost on TV producers.

Last year's Vardy vs Rooney libel case in London, nicknamed the "Wagatha Christie" trial, surely caught the public imagination; although cameras were not allowed in court, it was exhaustively reported and has yielded a TV drama



Johnny Depp outside court in Fairfax in May 2022. — Getty Images

starring Michael Sheen, a West End play and multiple documentaries.

Of course, the case of Vardy vs Rooney was a comparatively low-stakes event – Coleen Rooney, spouse of footballer Wayne Rooney, had accused fellow footballer's wife Rebekah Vardy of leaking stories from her private Instagram account to the press, prompting Vardy to sue unsuccessfully. By contrast, the courtroom allegations made by Heard against Depp were more serious, involving domestic violence. But as with the *Christie* case, this hasn't stopped TV producers from repackaging the proceedings as entertainment.

For all its pretensions of social commentary, *Depp v Heard* feels like still more opportunistic, nit-picking to compare the two actors' versions of events while once again broadcasting the trial's more unpleasant, headline-grabbing moments. What separates Cooper's series from the other films on the *Depp/Heard* case is this attempt at moral judgement. The series rearranges the timeline of the case to present Depp and Heard's testimony side by side (in fact they were delivered a fortnight apart), while offering a critique on the toxicity of the online world in which sharing clips and taking sides on an inflammatory topic can boost the income of content creators. What Cooper and her team don't do is acknowledge the toxicity of the online world in which they deploy the same tactics with their film.

*Depp v Heard* is available on Channel 4



# The hard graft of a visionary

Van Gogh | A New York show homes in on the artist's tireless work ethic and battle to balance emotion with objectivity. By Ariella Budick

**T**ry to define genius, and you may find yourself thinking of Vincent van Gogh. In the popular imagination – and, for a long time, in mine – he represented the essence of the untamable spirit, “a brain suffering under the burning of a star”, as Paul Klee described him. There’s something irresistible about that idea: a mind that can summon a masterpiece in a spasm of mad inspiration. But it’s a cliché, and it can lead to lazy judgments and a topical eye. Fortunately, the job of a sharp exhibition can jolt us into paying proper attention.

Van Gogh’s *Cypresses* at the Metropolitan Museum homes in on one of his most dogged obsessions and under-appreciated capacity for hard, meticulous work. “Talent is a matter of patience over time,” Flaubert wrote. “It involves studying everything one wishes to express, long enough and with enough attention to find an aspect of it that no one has seen or spoken of.” Van Gogh took that sentiment to heart. Preoccupied with trees for two years, he asked to paint them as forces grating with unquenchable life, but also as manifestations of his own distinctive perception.

Van Gogh is partly responsible for his caricature as an expressionist who shopped torment and joy on to canvas. He referred to colours in emotional terms (“a note of intense malachite green ... something utterly heart-broken”) and described his compositions as intense bursts of feeling. “They are immense stretches of wheat under a

troubled sky,” he wrote to his brother Theo. “I had no difficulty in trying to express sadness and extreme solitude.” But curator Susan Alyson Stein guides us away from this portrait of the artist as ur-emoter and towards a picture of him as relentless perfectionist. He had settled on the cypress as a principal theme by the spring of 1888, comparing its elegance of line and proportion to an Egyptian obelisk. Over the next year, it migrated from the edge of his consciousness – as a needle-like spire in the distance – to the hub of his imagination. He returned to it over and over, painting cypress-lined bridges and shaded parks, determined to capture the trees’ elusive essence. “No one has yet done them as I see them,” he wrote to Theo.



Clockwise from main picture: ‘The Starry Night, Saint-Rémy’ (June 1889); ‘Cypresses’ (June 1889); ‘Landscape with Path and Pollard Willows’ (March 1888) – Museum of Modern Art, New York; Getty Images

Finally, in an explosion of creative vigour, propelled by well-honed technique, he achieved the apotheosis of the ever-green in June 1889. First came “The Starry Night”, with its torch-like cypress leaping towards the blazing sky. “Wheat Field with Cypresses” followed, full of torrid brushstrokes whipping across golden ovals and through wind-tossed branches, then swirling into creamy clouds. Soon after, Van Gogh painted “Cypresses”, a close-up rendered in whorls of black, blue and green, speckled with hints of purple and brown. The yellow crescent moon from “Starry Night” reappears by day, now placidly presiding over the unpopulated earth.

The tree nearly felled him. He produced multiple versions and, far from strutting his feelings all over the place, struggling to keep effusions in check so that his vision would remain limpid. “Until now I have not been able to do them as I feel it,” he wrote to the critic Albert Aurier. “In my case the emotions that take hold of me in the face of nature go as far as fainting, and then the result is a fortnight during which I am incapable of working. However, before

leaving here, I am planning to return to the fray to attack the cypresses.”

For the first time in more than 120 years, two versions of “Wheat Field with Cypresses” hang side by side at the Met: his exuberant first attempt, executed outdoors in the Provencal summer, and the more deliberate copy he made in his studio the following autumn. (A third, in ink on paper, translates his buoyant



brushwork into a profuse graphic lexicon of squiggles and lines.)

The juxtaposition opens a window on to Van Gogh’s creative conflict between observation and abstraction, immediacy and distance. The later version feels cooler and more stylised than the original. Frenzied strokes have been flattened, shadows softened, violence stifled. Clouds, fields and tree cohere into a larger decorative pattern.

Torn between emotional impulse and monastic labour, Van Gogh lived out Flaubert’s maxim about talent requiring patience and time. Nobody can hold a feeling long enough to encode it in a symphony or transcribe it in paint, and great art would be poorer if it did nothing more than express a single passing pang. So although Van Gogh infused landscapes with his own internal drama, mapping his psyche into the choice of strokes and colours, he was also determined to fashion a solid presence out of the chaotic slosh of his humours.

While he spent months scrutinising foliage, Paul Gauguin and a knot of Post-Impressionists tried to convince him to look inside rather than out. They advocated an art that “sacrifices anecdote to arabesque, analysis to synthesis, fugitive to permanent, and centers on nature, which finally grew tired of its precarious reality, an authentic reality”, as art critic Félix Fénéon declared in 1890. By their logic, nature could only manifest in painting as an exhalation of the human spirit.

Van Gogh hardly needed to be sold on that idea. The heavens are giddy in “Starry Night”, alive with incandescence. In that painting, he found a balance between observation and transcendence, fixing the emanations of his psyche in the observable world.

But he was no born Symbolist. He drew succour from the physical objects that tethered him to reality. The immense effort involved in committing the tangible world to an arrangement of pigments functioned for him as a form of therapy, intimate, intricate study of nature was his anchor, and the farther he drifted from it, the more his mind dissolved into madness.

Gazing at cypresses day in, day out, examining the depths of their greens, their movement in the wind – all that constituted a crucial discipline. “Attacking the cypresses” involved an act of will that saved him. Until it no longer could.

To August 27, metmuseum.org

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## Arts | Collecting

Noël Coward | Fifty years after his death, a new documentary makes the case for the Master's enduring importance. By Louise Levene

We shouldn't need an excuse to celebrate the genius of Noël Coward but the 50th anniversary of his death has triggered a string of stage revivals, a major new biography and the documentary *Mad About the Boy*. Directed by Barnaby Thompson, it draws on an extensive archive of diaries, letters, images and films to illustrate Coward's multi-faceted talent and his rise from genteel suburban poverty to global stardom – "to tell the story in Noël's own words". Coward's extraordinary career – writer, actor, singer, songwriter, spy – is narrated by Alan Cumming and peppered with Coward quotes read by Rupert Everett who wisely (and wilyly) avoids imitation.

Much of Coward's output survives only in fading monochrome stills but *Mad About the Boy* deploys the usual box of tricks to jazz up the slideshow. The trademark caration buttonhole blazes crimson, smoke rises magically

'An elderly drunk, queer masochist,' Coward wrote to a friend. 'Hurrah! That's me all over!'

from the omnipresent Flax's cigarette and parallax animation allows subjects to float free of their backgrounds.

The film is richly fruited with home movies of Coward's extensive travels to China and Japan. The cine camera, however, seldom strayed backstage. There is frustratingly little record of his theatrical heyday, although the 1970m record of the *Private Lives* balcony scene captures the fragrance of the early Coward style. A long stay in New York in 1921 had made him master of the rapid-fire cross-talk of the American stage. Yet there is a delicious call-and-response musicality to his dialogue and the exchanges are surprisingly naturalistic – and they weren't always delivered in a sultry dressing gown.

It is fashionable to sneer at Coward's renderings of lower-middle-class speech in kitchen-sink dramas such as *Pamplona* or *This Happy Breed* ("She didn't passion, pass over or pass out, she died"), but anyone who ever had an Aunt Sylvia will acknowledge its authenticity. Like Harold Pinter (a huge fan), Coward used repetition, bubble-like utterances to mask undercurrents of love – or menace.

In 1919, Coward wrote about 30 plays and when one of them, *I'll Leave It to You*, went into production, his piano-salesman father had to sign the contract as he was just 21. By 1922 he had four plays and revues running in the West End, and when he starred in *Private Lives*, he was already a hit on both sides of



the Atlantic, earning £50,000 a year (£44m today): the highest-paid writer in the world.

Hollywood might have seemed an obvious next step but Coward only made one film in the 1930s: *The Sign of the Cross* (1935), an underrated masterpiece. Ben Hecht and Charles MacArthur's Oscar-winning script tells of an acid-tongued lady killer who returns from his watery grave in search of someone who will mourn his passing. Coward was dressed casting for this urbane, wisecracking anti-hero, yet he did not enjoy the business of filmmaking. "It's so terribly, terribly monotonous, acting all day in front of a tired electrician and a lamp." He wasn't tempted back in front of the camera until *Which Way We Serve*, the wartime flag-waver depicting the sinking of a British destroyer. Coward, who starred in, wrote, directed and scored the film, received an honorary Oscar and a royal visit during filming in 1942.

Although Coward, the boy from the south London suburb of Teddington who left school at the age of nine, was a student of the mores and manners of the British aristocracy, he had the grace and good sense never to deny his origins – and to retain a sense of humour. Yes, he attended George VI's coronation and could sing music-hall duets with the Queen Mother at Sandringham, but he was no snob. Mischief bubbled away below the surface. "It isn't that I have a basic urge to say 'fuck' every five minutes, but I'm conscious of a faint resent-



ment that I couldn't if I wanted to..."

His evident ease in the highest society prompted the diplomat Robert Vansittart to recruit him to British intelligence, gauging support for the British war effort while trilling his hits to Roosevelt on the White House Steinway. "My celebrity value was wonderful cover," conceded Coward. His wartime exploits put him on the Gestapo's list of 2,820 undesirable Britons, an honour he shared with Rebecca West who telegraphed: "My dear – the people we should have been soon dead with."

In 1945, his war work entered a more straightforward phase when he embarked on tours of the Middle East, Africa and Burma, performing his hits

for British troops: "I know I can do good by hopping about and entertaining people." He wrote more than 500 songs, some tragic, some comic, some frankly forgettable, and his wicked wartime lyrics were a long way from the White Cliffs. Churchill adored "Don't Let It Be Beauty to the Germans" but the public, with a tin ear for irony, thought Coward was advocating appeasement. The scheduled record release was shelved and it was duly banned by the BBC.

The glory days of revue were over by the 1950s but television – panel shows, interviews, play revivals – offered a lucrative sideline and a one-month Las Vegas season earned him \$40,000 a week and a whole new public. Happily, a lot of this material survives, including the 1956 TV version of *Blithe Spirit* made with Claudette Colbert and Lauren Bacall and some stunning (if grainy) footage of the cabaret years, in which old favourites such as "Mad Dogs and Englishmen" and "Nina from Argentina" were taken at a dazzling Benz-driveline.

The Las Vegas season was promoted using a snap of the dinner-jacketed Master, sipping tea in the Nevada desert (he was driven back in his underwear, sand-lugged by ice packs).



Coward turned down any number of film roles, including *The Bridge on the River Kwai*, Hamlet, Humbert in *Lolita* ("pornographic" and "disgusting"), and the part of the supervillain in the very first Bond movie ("No, no, no, a thousand times no"). Happily, the need for hard cash in his fifties and sixties led to scene-stealing cameos in *Our Man in Havana* (1959), *Bunny Lake is Missing* (1965) and *The Italian Job* (1969), all proof of his delight in self-parody and an unexpected lack of personal vanity. What could be sadder than his jangled in *Bunny Lake*: "An elderly drunk, queer masochist," wrote Coward in a letter to a friend. "Hurrah! That's me all over!" Yet in public Coward was almost pathologically discreet about his sexuality, and early biographers were forbidden to mention it – "There are still a few old ladies in Worthing who don't know."

Ultimately, the acid test for any life of Coward is whether it sends you back to his work. Oliver Soden's eccentric but elegant biography and Thompson's ashing, affectionate documentary pass that test very comfortably, inviting us to revisit his talent, wit and irresistible charm. Whose, days after reading a fifty-year-old, could be the critic Kenneth Tynan, sitting alone at Sardi's restaurant, with a four-letter word, followed by "Come and have dinner with me!"

*'Mad About the Boy: The Noël Coward Story'* is in UK cinemas from June 1

## Boom hits the buffers

The Art Market | \$20m Rothschild collection comes to auction; adviser Lisa Schiff faces lawsuits; rare books bring out the buyers. By Melanie Gerlis

New York's jam-packed auction and art-fair season has left people in no doubt that the art market is experiencing a correction on the back of higher interest rates, a beleaguered banking sector and economic uncertainty. Good sales were made at Christie's New York, which ran May 17-21, but these were mostly at price tags below \$10m and the coinciding, tough-going evening auctions contributed to a more sober mood.

On May 17, Phillips's contemporary and Modern sale came in below expectations at \$56.4m (\$69.5m with fees) while Christie's offering of 65 works from the late Boston collector Gerald Fineberg was also undercooked, making \$124.7m (\$153.1m with fees) against a low estimate of \$135m. Sotheby's May 18 contemporary and art sales just met expectations, with a total \$175.5m (\$204.6m with fees), set \$169.1m (\$205.4m). Not included in the Sotheby's numbers are seven works, with a combined estimate of \$18m-\$42m, that were withdrawn before the sale.

Christie's chief executive, Guillaume Cerutti, described it as "not the usual season but helpful in resetting the market", confirmation that his auction house had been trying to bring down sellers' expectations to more realistic reserves. The seven evening sale totals combined were down 40 per cent on the equivalent season last year, but still made a total \$1.2bn (including fees), "it is a correction, but not a collapse," says Cerutti.



An oval dish by the workshop of Orazio Fontana (c1565-65)

Christie's will offer 600 objects valued around \$20m from the Rothschild family, amassed mostly in the 19th century across two generations in France. Most of the works came from the Château de Ferrières, east of Paris, designed by Joseph Paxton for Baron James Mayer de Rothschild – the son of the dynasty's founder – and his wife, Baroness Adele, with his wife (and niece) Betty in 1862. Their son, Baron Alphonse, with his wife (and cousin) Leonora, continued the collecting tradition.

The offered objects include several pieces of Renaissance Italian majolica and jewels as well as enameled from Limoges and 18th-century furniture and porcelain, says Jonathan Rendell, deputy chair of Christie's Americas. Among the individual highlights is a set of nine painted leather panels, "The Triumph of David", made by a follower of Rembrandt in the second half of the 17th century, bought by James from the

Schloss Weissenstein in 1855 and now estimated at \$1.5m.

A silver-gilt Nauticus cup, made from a seashell and marked by the Delhi goldsmith Cornelis Jan van der Burgh, also features (1607, est \$125,000).

"It isn't often you get a collection with such an amazing provenance, and from a long line of amazing provenance because the Rothschilds bought for the same reason," Rendell says.

The sale comes when high-end decorative art has proved a magnet for buyers. Last year's successes included the collection of Hubert de Givenchy and the contents of the Hôtel Lambert, once also a Rothschild home. Unlike these sales, though, the latest Rothschild collection won't be offered in Paris but in New York, between October 11 and 13, the first time that the family has sold through an auction in the US. Highlights go on show at Christie's in

Hong Kong this week (until May 28) then in London July 1-7.

Much of the talk in New York was about the high-profile art adviser Lisa Schiff, whose clients have included the Hollywood star Leonardo DiCaprio and who is now at the receiving end of two lawsuits at New York's Supreme Court alleging – among other claims – breach of contract, fraud and conspiracy.

"The first suit was filed on May 11 by collectors Candace Barasch and Richard Grossman against Schiff and her firm Schiff's, stating they 'have effectively been running a Ponzi scheme, taking funds, accounts and artworks entrusted to them by clients, and using them for their sale proceeds'... no firm Schiff's own lavish lifestyle." They are claiming damages of at least \$2m following the sale at Sotheby's for \$2.5m in January of an Adrian Ghenie painting Barasch and Grossman co-owned; they allege that

Schiff still owes them \$1.5m of the proceeds and that she had told Grossman's spouse that she did not have the money.

This was followed by a May 17 suit from Barasch, her husband and a trust fund set up for their children, stating that since the Schiff case was filed, Barasch has received "numerous text messages, phone calls and emails from galleries regarding works that Schiff purported to purchase for plaintiffs but which were never paid for". Instead, the suit says, funds were used "to cover art purchases by other clients". The case details 14 affected works that Schiff purported to purchase for plaintiffs but which were never paid for. Instead, the suit says, funds were used "to cover art purchases by other clients". The case details 14 affected works that Schiff purported to purchase for plaintiffs but which were never paid for. Instead, the suit says, funds were used "to cover art purchases by other clients".

"Candace Barasch is a philanthropic museum patron, champion of aspiring artists and supporter of gallery programming... it is appalling that her trusted art adviser so egregiously

slandered her," says the plaintiffs' lawyer, Wendy Lindstrom of Mazzola Lindstrom. Schiff's lawyer, John Cahill of Wilk Auslander, declined to comment.

It has been a good month for rare books. On May 17, Sotheby's sold the oldest near-complete Hebrew Bible in the world – dated to around AD900 and known as the Codex Sassoon after its former owner, David Solomon Sassoon – for \$33.5m (\$38.1m with fees). The price is a record for a book, though a printed copy of the US Constitution sold for \$4.5m with fees to the British founder Ken Griffin in 2021. The buyer (by telephone) of the 792-page sheepskin Codex Sassoon was Alfred Moses, a Washington DC lawyer, who has donated it to the ANU Museum of the Jewish People in Tel Aviv.

Meanwhile, Pam Harrington, owner of the dealership Peter Harrington, confirms the private sale of a First Folio with 36 of Shakespeare's plays, printed 400 years ago and sold for \$62.5m. And at Chicago's Hindman auction house on May 11, first editions of Jane Austen's five major novels made more than \$300,000 combined, topped by the three-volume *Pride & Prejudice* (1813), which sold for \$100,000-\$150,000.

Harrington says: "The pandemic proved helpful to the rare books market. It allowed people the time to look at their collections or to start collecting. Prices have moved on, there's no doubt."



'The Triumph of David' by a follower of Rembrandt from the second half of the 17th century – Christie's image







## Critics' choice

## Films on release Danny Leigh

## Master Gardener

Paul Schrader might be the last man on Earth you would choose to get stuck in a lift with. Frankly, the lift might protest too. The filmmaker's association with blithe misanthropy stretches back as far as 1976, and the script that began his career, *Taxi Driver*. Schrader often compared himself to his fractious anti-hero, Travis Bickle. His later work did not improve his mood. By 2016, despite directing cerebral, well-regarded dramas such as *Light Sleeper* and *Affliction*, mainstream Hollywood had clearly made its last Paul Schrader film. "Fuckers," he replied in one typical interview.

Naturally, we now have *Master Gardener*, the latest instalment of an unlikely comeback. Schrader and his troubled men unto themselves have returned to vague. As per the title, the new film concerns a horticulturalist, Narvel Roth, played by Joel Edgerton. That much feels oddly playful. Wait. Paul Schrader has made a movie about the simple joys of successful hydroponics? (Actually, in a sense, yes.) As Narvel tends the grounds of a grand house somewhere in the American South, we try to guess what could be wrong with this picture. Intrigue takes root between Narvel and his employer: icy blue-blood Norma Flavel, brilliantly played by Sigourney Weaver with a hint of *Sunset Boulevard*. The mark gets deeper still with the arrival of her grandniece, Maya (Quintessa Swindell).

Two female leads, then, thought to fail to a male supporting character to wear a T-shirt reading "We should All be Feminists".

What is Schrader up to, he'd obviously like us to ask, given he has lately embraced a media role as cartoonish fan-saver at "wokery"? But his actual films have always been more elusive and intelligent than this stick implies. That, too, was true



Joel Edgerton and Sigourney Weaver in 'Master Gardener'

dating back to *Taxi Driver*, to which *Master Gardener* sometimes bears a family resemblance – if gentler, sadder and more strangely hopeful.

A spoiler warning see you in the next paragraph if you wish. A puzzle piece slots into place when Roth reveals a torso covered with white supremacist tattoos: the kind that speak to an organised past, and a new legal identity. If you wondered "what sort of name is Narvel Roth?" the answer is not just the sort Schrader makes up. It's what he imagines the FBI makes up.

Despite his first calling being the typewriter, Schrader's scripts can be his weak spot. His stories always unfold in a heightened movie reality, but here actual reality can really feel a distance away. And the screenplay loves the spotlight, stacked with self-regarding lines that beg the suffix *no one, ever*. "There are things you know in your flesh," Edgerton broods. "Your nostrils." But Schrader is more than the sum of his overwriting. Edgerton, Weaver and Swindell make the emotion behind the dialogue plausible. That takes good

actors. It also needs a film-maker who, for all his bluster, knows how to draw out excellence on camera. Another Schrader directs his movies a sure hand working in crisp, clean lines, dealing provocatively but civilly with high-risk themes such as the American past, the American present. And redemption too, of course, the stuff of countless hokey Hollywood narratives. Schrader has spent a career mapping it more honestly: he does the same again here. You start, he says, by telling the truth. In UK cinemas now

## A Crack in the Mountain

Alastair Evans  
100 mins ★★★★★  
Much of what you see in *A Crack in the Mountain* is insanely beautiful. Therein lies the problem. The subject of this compelling documentary is Hang Son Doong in central Vietnam: not just the world's largest cave passage but beyond spectacular, even witness second-hand. Director Alastair Evans duly captures cave ceilings whose vaulted grandeur recalls cathedrals but have the height of skyscrapers; levathan waterfalls and rainforests; celestial light and sudden pools of ink-spot darkness. One explorer says the cave is like living cinema: another like nothing on Earth.

But Evans also tells a story: one of the faultline between conservation and economics. Hang Son Doong was only discovered by a Vietnamese farmer in 1990. For most of the three decades since, it has remained a relative secret, and pristine as a result. The looming question: how much longer?

Though the vista remains the heart of the film, the lens also widens. A principal is Huong Nguyen Thien Le, a childhood reader of Jules Verne who later fell in love with her own country's journey to the centre of the Earth. Now, she campaigns to limit the number of tourists tramping through it.

The case for that is obvious. You, too, will blanch when a mooted cable car threatens to raise the human presence from a few hundred



Otherworldly: Hang Son Doong, the world's largest cave passage

people daily to a thousand an hour.

Yet the film has integrity enough to deal head-on with competing realities. When Hang Son Doong was stumbled on, we learn, not a single man made structure stood for miles around. The area had been bombed into a crater in the war with America, and simply never rebuilt. Now the shadow of mass tourism offers local people a possible escape from poverty.

Jobs as porters are already cherished; more would come with hotels and restaurants. Whose place is this paradise anyway? And whose place to decide the future? Evans lets us sit with those troubling, unresolved questions, at the same time as we marvel at the natural magic under Vietnam.

In UK cinemas now

## The Little Mermaid

Rob Marshall  
135 mins GPG ★★★★★

For the underwriter characters in Disney re-do *The Little Mermaid*, dry land is discussed with fear. The sense of peril may not be misplaced.

Not only is budding Disney chief central to the political ambitions of Florida governor Ron DeSantis. Impulsively, this villify Mandy musical has already been snarled in the culture war since the 2019 casting of Halle Bailey as Ariel – fish heroine Ariel.

In brief, Bailey is black, and the announcement of her role as star led to much grim online vitriol around the historically accurate

## ethnicity of a mermaid.

(Strikingly, few commenters also demanded the new film be made in Danish, in line with Hans Christian Andersen's original story.) Bailey is a charming and charismatic presence. She nails the broad strokes, the high notes and even adolescence. Casting her is the smartest call in a movie director Rob Marshall otherwise brings home with guiding efficiency, the latest in a string of timid live-action remakes of animated Disney IP.

The CG animation keeping the actors company is flawless but boring, for all the fleeting devilry of Melissa McCarthy as a tentacle villainess and the

## sight of Javier Bardem as King Triton, arriving in a vortex of spirits.

Bardem keeps his Spanish accent; Sebastian the talking crab is rendered by actor Daveed Diggs as ambiguously Jamaican. The marine geography is new made explicit, the story said to be taking place between the Caribbean islands and the coast of Colombia. A batch of new tunes come from Lin-Manuel Miranda. It isn't work he will be remembered for, though it would take effort to dislike "The Scuttlebut". An infectious piece of sub-top sung by Awkwafina in the guise of a needy seagull. But the core of the 1989 animation remains in place,



Halle Bailey as Ariel in 'The Little Mermaid' – crew

the story still centred on star-crossed passion between Ariel and Jonah Hauer-King's earnestly human Prince Eric. The name recalls Monty Python, but that doesn't stop

them. If DeSantis knew what a joke was he'd be tickled, the whole character almost reading as a Trojan horse send-up of Disney chief executive Bob Iger.

Little is helped by Hauer-King, whose line readings suggest having just had a medicine ball bounced off his head. Frankly, this Ariel could do better.

In UK cinemas now

## Hypnotic

Robert Rodriguez  
93 mins DPG ★★★★★

"Don't worry, I'm not Bunco," Ben Affleck declares early in the tiring new thriller *Hypnotic*. The phrase is vintage US slang for the fraud squad. Its character, unsmiling cop Danny

Rourke, uses the phrase while visiting what the movie has just called a "time-space psychic". The language suggests time travel back to the golden age of noir, or at least a movie fun enough to kill 95 minutes. Curb your enthusiasm. Affleck is, as so often, the wrong actor for fun.

From the outset of this would-be mind-bender, Detective Rourke is haunted by the abduction of his young daughter. The scene is captured in flashback, the scale of personal tragedy by the star's default dull-eyed prevariance. But the story shifts gear when he stumbles into the world of "hypnotics" – in essence, stericidal hypnotists who can puppet

master strangers with a single meaningful glare. Come on! Picture the mad Hitchcock high links a movie could get up to with that premise. Pick picturing them, too, because despite aiming for a tone of the knowingly outlandish, Robert Rodriguez's movie is leaden to the last. The mood is gun-happy and conspiracy-minded but the real killer is what feels like 90 per cent of the running time being spent with Affleck and co-stars standing in rooms explaining the plot.

"He erased his own mind!" He did. "Hypnotics did this!" Indeed. "Are we even really here?" Somebody call Bunco. In UK cinemas now

## Classical Richard Fairman



Finland Radio Symphony Orchestra/Nicholas Collon

Graziyna Bacewicz

Online ★★★★★

Half a century after her death, the music of Graziyna Bacewicz (1895-1991) can no longer be said to be neglected. Recordings have explored much of her output over the past decade, but this latest disc must rank as one of the most compelling.

Bacewicz's music is high-energy. The composer described herself as being in possession of a "tormented engine" and, beyond composing a decent corpus of music, found time to write four novels, short stories and a play for television.

In style, she belongs firmly in eastern Europe in the mid-20th century. Anybody who likes Prokofiev,

Shostakovich or Bartók will have an idea of what to expect – aggressive attack and driving rhythms, interspersed with softer passages that breathe an uneasy lyrical calm.

The main work here is the Piano Concerto (1949), which gives a few others from the 20th century a run for their money. There is much technical brilliance, together with wit, a bitter-sweet lyricism and always the sense that some unidentifiable threat could be lurking on the next page. Pianist Peter Jablonksi and Nicholas Collon, conducting the Finnish Radio Symphony Orchestra, light its fuse from the opening bars.

Other works on the disc include the Concerto for Two Pianos and Orchestra (1966) – solidly its musical landscape bolder – and the *Music for Strings, Trumpets and Percussion* (1981), a tribute to Bartók, which goes further down the modern track to the point of sounding quite frenetic when its blood is up. All receive urgent performances.



Urgent: pianist Peter Jablonksi – Peter Kuylenstierna

## Jazz Mike Hobart



London quintet Joy showcase strong musical personalities – Jim Dale



Joy

Cadillac Records

★★★★★

The reactivated Cadillac label continues its series of releases from its British jazz archive with this fascinating and, indeed, joyous recording from March 1978. The horns-and-rhythm quintet Joy delved deep into the spiritual jazz, funky rhythms and Latin grooves that were being worked on contemporaneously in New York. Strong musical personalities, brash commitment and London's

melting pot of free jazz, international connections and UK blues and soul added a distinctly British slant. This self-titled album starts with the declaratory brass of "Martini Sweet", supported by a fusile of back beats and frenzied double bass, and continues with the spiritual "Koko-y-Dank" unfolding over a two-chord vamp. "Do You Know the Way" is soulful, "Spirals" ups the tempo and "Joy" is intense. Chris Francis on alto sax, Jim Dvorak – an American who relocated to the UK to escape the Vietnam draft – on trumpet and pianist Frank Roberts all follow the form and play to the edge.

Each composition delivers harmonic shifts and changes of mood, drawing the listener in. Roberts' rampage of dancing motifs on

"Hidden Spirits", Dvorak sailing over the fast walking bass of "Jack's Travels" and Francis capturing resilience and loss on "Tribute" all stand out.

But it is the strength of the rhythm section's playing that balances the quieter and more intense moments. Drummer Keith Bailey's rhythmic discipline and fiery edge push soloists to greater heights, and South African bassist Ernest Noble is an underpinning rock with a full-bodied sound.

Two tracks that were edited for the original vinyl release are presented in full here. The addition of the previously unreleased "You" and three alternative takes complete the session with no loss of form. Joy were beating a new path at the time of the recording and their album sounds fresh today.

## Theatre Sarah Hemming

## Brokeback Mountain

Soho Place Theatre, London

★★★★★

Before *Brokeback Mountain* was a seminal Ang Lee film, with Heath Ledger and Jake Gyllenhaal on heart-breaking form as two ranch hands who fall in love, it was a short story by Annie Proulx. It's that story that Ashley Robinson's new play adapts to an intimate stage work.

What we lose, of course, is the film's staggering Wyoming scenery, and footage of the aggressive social conservatism of small-town America in 1963. In their place comes a chamber piece, closely focused on the two men and the impact of that context: the fleeing sense of freedom they find on the mountainside; the future and increasingly desperate nature of their meetings in the 20 years that follow.

Robinson styles it as a memory play, with the older Ennis (Paul Hickey) being

dragged out of sleep by a jaunty song on the radio. "Don't let the years get you down," it chirps. As Ennis picks up and cradles an old work shirt, we realise that his accrued years are a torment in more ways than one. He has grown old. Jack, the love of his life, has not.

Ennis's younger self and Jack then replay the story, starting with their first meeting, when they are sent up the mountain to herd sheep for the summer. The contrast between them is beautifully delineated by Mike Faist and Lucas Hedges. Faist's Jack, talkative and impulsive, has a lithe, easy charm and rarely stops moving. Hedges' Ennis is laconic, cautious and introverted, sits silent and withdrawn.

But in Jack's nervous energy and Ennis's wariness, we see common ground: both are buffers against a tough, unpromising life

(Tom Pryor's set is spartan; furniture is shabby). What they find is not just a sexual but an emotional connection: Jack's confidence and Ennis's tight reserve are covers for feelings they can't express. There's a deft performance too from Emily Faira as Ennis's wife Alma, another lonely casualty of this tormented situation.

The flashback format is awkward, obliging Hickey to hang around a lot with little to do. But Jonathan Butterell's atmospheric staging is laced with country-inflected music by Dan Gillespie Sells (*Everybody's Talking About Jamie*), delivered by a terrific onstage band with Eddie Roader on vocals, Greg Miller on harmonica and BJ Cole on pedal steel guitar. The score gently expands what we see on stage: an achingly sad love story told with tenderness and care.

To August 12, [shopplace.org](http://shopplace.org)



Achingly sad: Mike Faist, left, and Lucas Hedges in 'Brokeback Mountain'

Michael Corder



# Life & Arts

FT Weekend



## SNAPSHOT

### 'Dogs Chasing My Car in the Desert, 1996-98' by John Divola

John Divola's people-less series of dogs, with its typically direct, informative name, began as a side-project. Driving to and from the remote locations in southern California that he was photographing, he noticed a local canine community and began to take a second camera. A dog's work consists of dozens of indistinct iterations of a theme, usually a particular building or type of structure – "an extended engagement with a site over time," as he has put it. The dog series comes out similarly. The second camera was loaded with "a fast and grainy black-and-white film" and equipped with a

motor drive to take a quick string of photos. The many dogs roled by his posing car respond in a variety of different ways, but all distillable to the term "chasing".

A dog's heightened senses, the photographer surmises, would be driven to even greater anticipation in otherwise "vacant" desert spaces. All involved are driven by "devotion to a hopeless enterprise" in the dog's case, an elusive prey in Divola's, the lure of the art form itself.

**Robin Fodor**  
'Dogs Chasing My Car in the Desert' is exhibiting in New York at Yancey Richardson, from June 1-7

## The world wobbles; the luxury industry strides on

Robert Armstrong  
Fourth estate



It seemed like an uncontroversial assertion: China's recovery from the pandemic has been an economic disappointment, I said. Neither domestic consumption nor exports had rebounded nearly as strongly as expected. The two distinguished economists I was speaking to, as part of a panel at the FT's Business of Luxury Summit in Monaco this week, agreed. A weak real estate sector; a debt overhang at local government levels; cautious consumers. By now, a familiar story for China-watchers.

The summit's audience had other ideas. When the Q&A began, the first questioner told us flatly that we were wrong about China. He was an investor in the Chinese luxury sector, and all his companies – including in real estate – were reporting best-ever results.

His comment echoes the mood of the conference attendees. The luxury industry is humming worldwide. Look at the latest results from the biggest name in the industry, LVMH. In the past year, as worries about an incipient recession have grown, the stock has led not only global indices, but even index-leading tech giants such as Apple in its quest. Revenue growth in the first quarter? Seventeen per cent. In Asia, excluding Japan, the figure was 35 per cent. We're in a luxury boom. Share performance and revenue growth in the ultra-high-end luxury brand Hermès have been even better. In many parts of the world, tight labour markets and generous pandemic stimulus have helped wage growth for lower-income workers keep pace with inflation, and in some industries surpass it. The balance sheets of the

middle class have improved as well. Good. But if working stills have come out OK, the richest have consolidated their gains. Consider the US, for example. Between the end of 2019 and the end of 2022, the modest share of national wealth held by the bottom 50 per cent grew from 1.9 per cent to 3 per cent. Welcome news – and no skin off the noses of the top 1 per cent, whose share rose from 30.4 to 31.1 per cent, at the expense of everyone else at the top half of the distribution.

You can hardly blame investors for placing their bets on LVMH and other luxury houses. The incomes, wealth and spending power of the richest create the prospect of stable results

**Envy is a dangerous sin. I much prefer avarice, which can be channelled into productive use**

through the cycle. (This is not to say that luxury firms are recession proof. Several years ago I interviewed the CEO of a car manufacturer whose products started in the six figures. He told me his customers could always afford to buy his cars, but in recessions they found it vulgar to do so.)

Envy is one of the most dangerous of the deadly sins. I much prefer avarice, which to my mind barely qualifies as a sin at all. It can be channelled into productive use. This makes me a capitalist and a firm believer in markets. At the same time, though, I follow the philosopher John Rawls, who argued (very roughly) that a just

society is arranged to make the lot of the worst off as good as possible, consistent with the liberty of all.

This implies that we should tolerate immense inequality, if it improves life for the least lucky. Many of my fellow capitalists believe we live in precisely this sort of world: it is the striving of the many to join the ranks of the rich that creates general prosperity.

There is truth in this, but within limits that have become clearer as the world has become more unequal. There is a growing consensus among economists that inequality, both within nations and among them, decreases economic growth. The economic mechanics of this are very straightforward, and based on the premise that the rich are less likely than the poor to spend the next dollar they acquire, and more likely to save it. This pumps up the value of financial assets, but in the absence of more broad-based consumption it does little to finance productive investment. In an unequal society, consumption is weak and often has to be financed with debt. And Mian, Ludwig Ström and Amir Tufell call this "the savings glut of the rich".

If spending by the well-to-do and resilient asset prices help the post-Covid economic cycle come to the much hoped for "soft landing", that is an outcome we can all be glad about. There is nothing wrong with the luxury business: it fills a need, produces beautiful things, creates meaningful work. But its extraordinary success, on full display in Monaco, reflects an imbalance we all have to reckon with.

**Robert Armstrong** is the FT's US financial commentator

## The futile pursuit of good taste

Jo Ellison  
Trending



What is good taste? And who decides if it's a question I discussed last weekend with the architect and designer Harry Nairer, museum director Melissa Chiu and Net-a-Porter president Alison Leehuis three arbiters of style. But the only real agreement we could come to on the subject is that there are no longer any rules.

Until about 20 years ago there remained fairly static ideas about what passed as de rigueur. In a world in which opinions were decided by a small cabal of voices, the number of "serious" art collectors numbered in the low hundreds and the major markets were assumed to be in Paris, London and New York. There was an easy consensus about the kind of furniture one should sit on, the brand of bag you carried or the art you hung on your walls.

Trends were cyclical and ever shifting – but the things representing "good taste" remained quite fixed in people's minds. If your chairs were Le Corbusier, you owned a Giacometti, or you swung an Hermès Birkin handbag, you were part of an elite group whose taste was aspired to and admired. Today, however, taste has become more fluid and subjective. Its arbitration is less clear cut. The internet has made everyone a critic; new markets have mushroomed outside the traditional centres and consensus has largely broken down.

Where once good taste was seen as a mark of privilege and education, today's tastemakers are a far more reactive crowd. And the things that emerge as barometers of our cultural standing are less likely the product of explicit consensus than they are the result of a collective, internet-led, hive mind.

Nairer was born in Russia; earlier this month he worked with the

culinary studio We Are One to create a pop-up restaurant that was the talk of art week in New York. When not creating happenings in one of the world's most notoriously unimpeachable communities, he makes eiderdowns from old boxer shorts and bespoke wallpaper with a trompe l'oeil effect to look like mould. He's currently crushing plastic Evian bottles to create a bespoke chandelier. His work treads the line between the tasteless and the transcendent and the classic and the crass, but his bold "transformer" vision has made him one of the most in-demand designers of today.

Asked what good taste is, he shrugs and says he has no idea. But he does know his clients want to work with him because they feel that he represents the kind of design statement they want to make.

**The internet has made everyone a critic, and consensus has largely broken down**

"Good taste" has become more democratic. Not to mention politicised: most national galleries are in the midst of major rehungs to try to showcase works by women, non-white or outsider artists whose works have been until now overlooked. When Chiu, the Asian Australian director of the Hirshhorn Museum and Sculpture Garden in Washington, DC, first started working as an Asian contemporary art expert, people disavowed her by saying it didn't exist. For connoisseurs, Asian art meant ancient porcelains and dynastic wags. It was only with the emergence of a new consumer market, and the internet, that those opinions changed. Once, she argues, artists hoping for longevity would have to follow a very specific career path.

Today, some of the most feverishly collected artists – those who are sold for millions at auction – have never had a single work shown in a museum.

Is good taste, then something innate and elevated, or is it simply hitting certain trends? Even with the proliferation of influencers, click culture and social media, some things still bubble to the surface as being considered "tasteful" at any given time. In fashion, for example, we are in the grip of a much vaunted "stealth wealth" phase, wherein logos are more muted, fabrics more luxurious and it is currently considered the height of chic to be swathed in layers of beige.

But is this good taste or simply "safe taste" – an attempt to conceal one's riches by trying to look completely meek? Surely, the true arbiters of "great" taste should have more nerve and expression; that's certainly what I look for when choosing The Aesthetes you see in the FT Weekend's HTS1 magazine.

And what about Old Masters? One would assume that some things must surpass all metrics with their expertise and beauty, and yet even the most revered of artists can languish, dusty and unloved. I took art to Vermeer, currently the subject of the most popular show on earth at the Rijksmuseum, but whose paintings, now widely considered masterpieces, could barely dent a passing interest for nearly 200 years.

Good taste was an expression of privilege and tradition – controlled and manipulated by a powerful elite. But that hegemony of mostly white, male creative personalities is now being reframed to reflect more diverse intellects. Most importantly, I think, good taste should not be dull; it should be bold, audacious and original. It should dare to float convention, provoke and yet ultimately beguile.

Email jo at joellison@ft.com

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## PLUM GUIDE

STAY IN THE WORLD'S BEST RENTAL HOMES.

\*BASED ON TRUSTPILOT DATA FOR PLUMGUIDE.COM, AIRBNB.COM AND BOOKING.COM ON 11 MAY 2023.



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This week, bestselling author Curtis Sittenfeld joins us to talk about romantic comedies. Sittenfeld is known for being a smart, satirical commentator on modern American life in novels

including *Rothman and Prep*. She is also a longtime fan of rom-coms: her most recent novel is, in fact, called *Romantic Comedy*. She speaks to host Lilah Raptopoulos about the state of

romantic comedies today: why we love them, where they're going, and how the genre has changed. Listen wherever you get your podcasts, or at [ft.com/ftweekendpodcast](https://ft.com/ftweekendpodcast)

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# Money



## Steering through the car buying labyrinth

Petrol or electric? New or used? Cash or credit?  
PAGES 6 & 7

Daniel Crespo

When we profit,  
so do our members.



Unlike banks, we share our profits with our members.

We call it The Nationwide Fairer Share.



Building Society

Nationwide Building Society. Head Office: Nationwide House, Pipers Way, Swindon, Wiltshire, SN38 1NW.



## WEEKEND CATCH-UP

## ENERGY

## UK bills set to stay high, warns Ofgem

Energy bills are unlikely to fall below pre-crisis levels until at least the middle of the decade, the head of Britain's energy regulator warned on Thursday.

The comments by Jonathan Brearley came as he announced that the energy price cap, which usually governs how much a typical household pays, was set to drop from £3,280 to £2,074 from July.

The sharp fall reflects a drop in wholesale market prices in recent months helped by relatively mild weather and efforts to save energy in Europe. The new cap, however, remains more than 60 per cent above the level at the end of 2021, when wholesale energy prices surged in the run-up to Russia's invasion of Ukraine.

Rachel Millard

## PENSIONS

## Labour: boost capital through growth fund

Labour is prepared to force pension funds to invest in a proposed £50bn "future growth fund", as it aims to boost capital for fast-growing UK companies.

Rachel Reeves, shadow chancellor, said she did not believe Labour would need to mandate retirement schemes to invest in the new fund because of the goodwill in the sector, but added: "Nothing is off the table."

Speaking on a visit to the US, she said she also wanted to accelerate the merger of smaller UK pension funds to consolidate a fragmented market. She added that the culture of Britain's savings industry needed to change, with homegrown funds that could persuade companies to list in London.

George Parker and Josephine Cumbo

## INVESTING

## Dividends surge to \$326bn record

Dividends issued in the first quarter by the world's largest listed companies hit a record this year, even as prominent investors and asset managers warned of a coming global economic slowdown.

The world's 1,200 biggest public companies collectively issued \$326.7bn in dividends in the first quarter of 2023, a rise of 12 per cent on the same period a year ago, according to a quarterly report from fund manager Janus Henderson.

Payouts to shareholders were boosted by the largest contribution in nine years from special dividends, as companies such as carmakers Ford and Volkswagen made one-off contributions. Arjun Neil Alim



Drax's Yorkshire power plant will be fed by US wood pellets — Westend61 GmbH/Alamy

## Drax's switch from coal to wood pellets holds serious risks

This article is from Moral Money, an FT newsletter. [FT.com/moral-money](https://ft.com/moral-money)



Inflation has pushed up the cost of the wood pellets vital for power providers shifting from fossil fuels, piling pressure on profit targets and investment returns.

UK power provider Drax plans to spend £7bn from 2024 to 2030, paid for by its existing operations and in part by tax credits from the US Inflation Reduction Act.

Drax also revealed it is going to the US to survey sites for new wood pellet facilities to supply its hungry power needs in the UK.

The announcement follows Drax's "landmark" disclosure in April that it had eliminated coal from its North Yorkshire power station after nearly 50 years. Once the largest coal-fired power station in western Europe, the plant east of Leeds now burns renewable wood pellets for electricity.

"The planet cannot solve the climate crisis without the combination of reliable, renewable electricity and carbon removal technologies," said chief executive Will Gardner.

But hiking into the world's forests for power involves dark and deep risks. Drax acknowledged it faces some of the capital expenditure challenges that shook the world's largest wood pellets maker this month.

US-based Enviva was forced to eliminate its big dividend to continue developing wood pellet plants.

Enviva's shares are down 60 per cent this month. Drax, a FTSE 250 company, is the world's second-largest wood

pellet producer after Enviva.

"Drax has seen significant inflation with regards to new pellet plant capacity capital expenditures," analysts at Morgan Stanley said in a report on Tuesday.

Enviva is also a big wood pellets supplier for Drax as well as Lynemouth Power and MGT Energy.

Part of Drax's plan to pay for its biomass efforts includes selling carbon credits. But this effort also carries risks. "The voluntary carbon market continues to face integrity challenges and remains in its nascent stages," Morgan Stanley said. While Drax's biomass can contribute "relatively high-quality carbon credits," the market is not yet large and is "a key uncertainty" for the company, the bank said.

In April, the FT reported that Drax is under investigation by the UK energy regulator. Ofgem is probing the company's compliance with sustainability rules amid scrutiny of the wood it burns to generate electricity.

In Brussels, the investment thesis for wood pellet providers remains intact. Two years ago, wood pellets were a controversial piece of the bloc's clean energy plans. While cleaner than burning coal, wood pellets produce carbon dioxide — and environmentalists frown upon the fuel. But wood pellets have been included in the EU's latest renewable energy directive expected to be finalised later this year.

"The [regulatory] backdrop is favourable for biomass and I don't think there is any inherent threat to the business in the near term," Jonathan Levy, an analyst at Truist, said. Patrick Temple-West

## UK ECONOMY

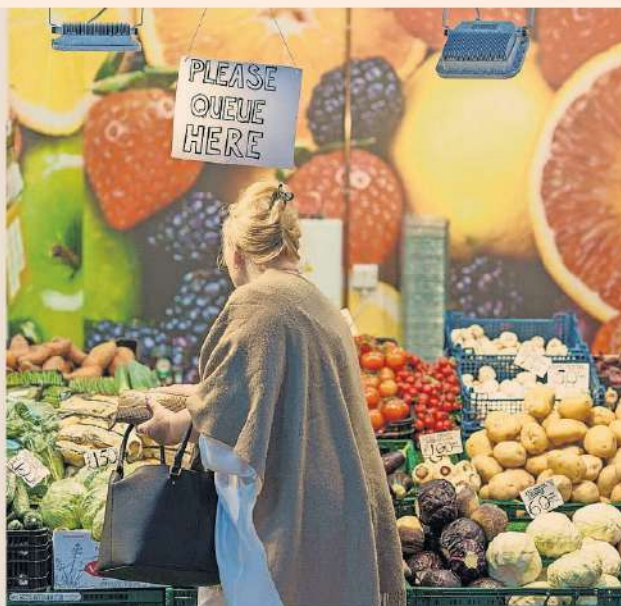
## Gilt yields soar after inflation blow

Gilt yields hit levels not seen since last year's "mini" Budget crisis after the UK reported far higher inflation than the Bank of England had hoped.

Market expectations of further interest rate rises soared after official figures showed consumer price inflation of 8.7 per cent for April — down from March's 10.1 per cent but above the BoE's 8.4 per cent forecast.

Despite its fall to single figures, inflation in the UK is now about double the equivalent US rate and significantly above that of the eurozone. The yield on two-year gilts shot up 0.24 percentage points to 4.37 per cent, pushing them towards the levels of last year when then-prime minister Liz Truss's unfunded tax cuts wreaked havoc in financial markets.

Chris Giles and Mary McDougall



Dominic Lipinski/Bloomberg

## PROPERTY

## London rents outpace record UK increase

Residential rents in the UK rose at a record rate in April, with tenants in London facing an even greater increase, as borrowing costs and a shortage of properties pushed up prices.

Private property rental prices across the country rose 4.8 per cent in the 12 months to April, the biggest increase since the national data series began in 2016, according to figures from the Office for National Statistics. Renters in the capital faced an even bigger increase of 5 per cent, the highest rate since November 2012.

Valentina Romei

## GREEN INVESTING

## Solar investment to exceed oil, says IEA

Solar power investment is set to outstrip spending on oil production this year for the first time, the head of the International Energy Agency has said, highlighting a surge in clean energy development.

"If these clean energy investments continue to grow in line with what we have seen in the past few years... we will soon start to see a very different energy system emerging and we can keep the 1.5C goal alive," Fatih Birol, executive director of the IEA, told the Financial Times.

Tom Wilson

## MORTGAGES

## Home loan rates rise as gilt yields surge

Lenders, including Nationwide Building Society, have put up rates on new mortgages after higher-than-expected UK inflation data pushed gilt yields towards levels not seen since last year's "mini" Budget crisis.

The decision comes after official data on Wednesday showed consumer price inflation was 8.7 per cent for April.

Nationwide said the movement in gilt yields was behind its decision to increase the cost of fixed-rate products by as much as 0.45 percentage points from Friday.

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## NEWS

→ **Stuart Kirk** Weddings — and divorce — play havoc with your investment returns [BACK PAGE](#)

# Private equity investment trust discounts widen

## INVESTING

Average discount across 14 PE trusts is 34 per cent

### CHRIS FLOOD

Private equity investment trusts have seen extreme gaps emerge between the valuations that managers attach to the illiquid assets in these listed vehicles and the prices that investors are ready to pay.

The divergence has raised questions over whether trust managers are taking an overly optimistic view of their prospects amid a weak outlook for economic growth and high inflation, or investors are missing out on possible bargains if bad news is already priced in.

Private equity managers thus far have made only modest adjustments to the valuations of the illiquid assets which they own, even though the share prices of companies listed in broader public mar-

Investec, said large discounts have become "embedded" in private equity trusts, damaging the returns earned by investors. One obvious solution to address excessively large discounts would be for trust boards to approve share buybacks but most private equity managers appear unwilling or unable to pursue this option.

"A rethink is required as the current discount management strategy has failed. Buybacks can give some comfort at a time when there clearly are concerns about valuations. Buybacks also provide liquidity and can dampen the volatility in discounts," said Brierley.

Nick Greenwood, manager of the £81mn Premier Mito Migo Opportunities trust which exploits mispricing across the entire investment trust sector, said that investors' confidence has been damaged.

"Investors will take the view that if this widening in the discounts has happened once, it can happen again. Managers have shot themselves in the foot with their failure in the past to address discounts. It will be difficult for the private equity trusts collectively to achieve a meaningful narrowing of the discount across the sector," warned Greenwood.

The Migo Opportunities trust owns stakes in the Neuberger Berman Private Equity trust which is trading on a 33.7 per cent discount and the Oakley Capital Investments trust which is on a discount of 29.5 per cent.

Neuberger Berman said the NBPE share price represented an "attractive entry point" and the trust discount "materially undervalues NBPE's portfolio, balance sheet strength and prospects." It gave permission to investment bank Jefferies in October to conduct a buyback programme but no NBPE shares have been repurchased to date.

High fees for private equity trusts with annual ongoing charges running up to 7 per cent are also forcing sales by wealth managers, who are concerned about passing these costs on to clients. This is driving a vicious circle of discounts.

"High fees for private equity trusts mean they have become uninvestable for some wealth managers and fund platforms. This has created structural selling pressure which is having a disproportionate impact on private equity trust

discounts," said Greenwood.

He acknowledged that investors were also concerned about trusts using inflated valuations that did not reflect the impact of higher interest rates on the earnings delivered by highly indebted private owned businesses.

"We are only now seeing the valuations for December 31

being disclosed for the portfolio companies owned by private equity trusts.

"These end of year valuations are audited by the big four accountants and that should provide some comfort to investors that the NAVs reported by the private equity trusts are increasingly realistic," he said.



Are trust managers being overly positive about their prospects?  
Simon Dawson/  
Reuters

## MARKETING COMMUNICATION

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THE WORLD has changed. And some of the cast-iron simplicities of the Bond market of the last decade have melted away. As the state of flux settles, glittering new sources of Profits are coming into view. That's why the skills of our Corporate Bond hunters are more important than ever. Nimble and agile, their active approach is just what today's environment calls for. You see, it's in times like this that the Artemis hunters really show their mettle. All financial investments involve taking risk which means investors may not get back the amount initially invested.

  
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## Discounts on investment trusts

Per cent



\* PE sector trust discount excludes 3i Group  
Source: Investec

kets trade far below their peak levels.

Investors' reluctance to pay the valuations reported by private equity managers is reflected in discounts on the trusts — the gap between the reported net value of their assets (NAV) and their share price — currently ranging between 18 per cent and 54 per cent, according to Investec.

It has calculated that the 14 largest private equity investment trusts (excluding 3i, which is a company rather than a fund) have reported a combined net asset value of £17.3bn but their aggregate market capitalisation was just £11.1bn, creating a gulf of £6.2bn on May 23.

The average discount across the 14 private equity trusts was 34 per cent, compared with a discount of 14 per cent for the investment trust sector as a whole.

Alan Brierley, an analyst at



## OPINION

# Investing in artificial intelligence – the hype and hope



**Simon Edelsten**  
On investing

Technology will advance – how soon before graphene chips hit the market, at 10 times the speed of today's chips?

I have just had a break to walk the UK's 100-mile South Downs Way from Winchester to Beachy Head on the south coast. The plan was to chalk off 20 miles a day for the first four days and then ease up. Dream on!

Day three was the killer. My blistering pace resulted in... well, blisters. Able only to hobble, I had to abandon the final legs of the trek. I will finish it one day – but at a more prudent pace.

Perhaps not surprisingly, I have reflected on how we sometimes let our enthusiasm blind us to the realities of life. In the investment world the most recent example of this is artificial intelligence (AI).

So hot has AI become that any chief executive who mentions it in their plans is likely to see a decent pop in share price. It is even hotter than the metaverse was a couple of years ago – but maybe that is best forgotten.

Is the investment excitement around AI all hype and hope? It is exciting, but it is not new to many investors. Specialist funds and ETFs in this space go back several years – long before the launch of ChatGPT triggered much of the recent hype. Those of us interested in big data have understood for several years that the technology would progress and require processing power. We recognise its potential – and some of its limitations.

Even if we agree that AI is a big thing and lots of people are going to do an awful lot of it, investors still have to try to work out which companies might benefit. Perhaps more importantly, are their shares worth buying? There is a difference.

I always want to justify the price paid for a share in terms of the cash that will eventually support it. This requires assumptions about costs, growth, tax and, with technology stocks, dilution from shares issued to "pay" management and staff. Analysts valuing tech stocks often do so based on sales revenue.

All these assumptions become strained, however exciting the growth story, when a share trades roughly above five times sales.

During the 2000 tech bubble Sun Microsystems saw its shares run to \$64 before crashing to \$10. Co-founder Scott McNealy later challenged the valuation discipline of investors who had bought or held his shares at the peak.

"At 10 times revenues, to give you a 10-year payback, I have to pay you 100 per cent of revenues for 10 straight years in dividends," he said.

"That assumes I have zero cost of goods sold, which is very hard for a computer company. That assumes zero expenses, which is really hard for a company with 39,000 employees... assumes I pay no taxes... [and] assumes that with zero R&D for the next 10 years I can maintain the current revenue run rate... What were you thinking?"

Investors should be wary of "What were you thinking?" stocks in the AI universe. Some might argue that chip designer Nvidia has reached that status. Processing power appears to be the bottleneck in the AI boom, so Nvidia looks well placed to benefit. But the shares have trebled since last September on the AI story.

Today, Nvidia is valued at nearly \$1tn and has expects sales this year of around \$40bn. So the company is priced at nearly 25 times sales. Those could grow rapidly with AI, but even if the company maintains its margins forever, by my maths it would need to increase sales by around eightfold to justify the current share price.

Are there alternatives? Nvidia is now "worth" nearly double the value of the world's largest chipmaker.

TSMC, which we own, has NT\$2.3tn of sales compared with a market value of NT\$14tn, so is valued at a price/sales ratio of six. As TSMC makes Nvidia's chips and most other AI beneficiaries, that would seem a cheaper alternative investment.

And then there is Intel. Those with long memories might remember the early 1990s, when processing power was the limiting factor on what your personal computer could do. So important was your processor that PCs were labelled "Intel inside". The company's shares peaked at just below \$74 in 2000; they are worth a little less than \$30 today.

Intel makes central processing units (CPUs) – not the graphics processing units that Nvidia sells, which were originally designed for gamers and which, for speed, split tasks into many parallel smaller tasks. CPUs tend to do things in sequence. Speed is sometimes mission-critical (for instance, if you want to mine a bitcoin there is no prize for coming second). But for many tasks, speed and cost of processing will see a trade off. Intel shares trade on 2.2 times sales. I have bought some at that price.

We should consider Google and

Microsoft too. Both have been working on their own chip designs for some years. Google is expected to use its own chips (called tensor processing units – TPUs) in its cloud servers from 2025. Microsoft's Rapid Assured Microelectronics Processor design is already being used in the company's Azure cloud by the US defence department.

These two companies (we hold both) have another advantage. At its core, what AI does is process data very quickly. But it needs that data, which is good for people who have lots of it. Google has all the searches we have ever typed into it. Microsoft has its Bing search engine and is busy collecting data of its own.

We hold another company that might benefit – Accenture, the world's biggest IT consultant. Its clients are mainly companies whose in-house IT will need support in addressing the opportunities and challenges of AI.

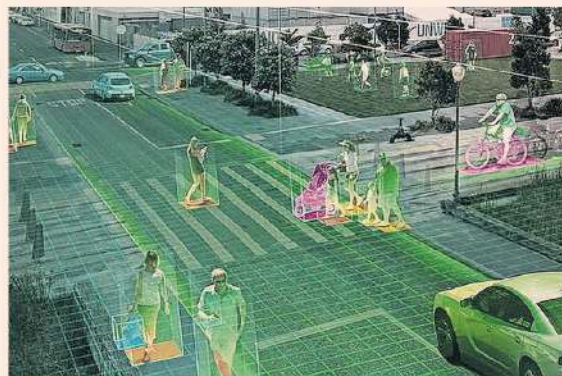
Will AI transform the fortunes of any of these businesses? It should provide a useful tailwind.

But this is a complex area. In the coming months lots of different visions will be offered by people who are much more capable than me with a screwdriver and soldering kit. The technology will advance – how soon before next-generation graphene chips hit the market, offering 10 times the speed of today's chips? There will be several ways to play the theme. And it will be just as important to consider which of your shares could be undermined by the new tech – AI may destroy as many businesses as it creates.

It is good to have AI beneficiaries in your portfolio. But you should be careful with valuations – if you are relying on growth for a return, set realistic expectations. Hope is good, but will not overcome all.

Last week reminded me of that. My sore feet recovered in a couple of days; it can take a lot longer to recover investment losses.

*Simon Edelsten is co-manager of the Wynd International Investment Trust and the Artemis Global Select Fund*



## READERS WRITE

### How to invest in wind farms, motorways and mobile masts

I think many of these funds have suffered as bond yields have risen, and this will presumably continue until interest rates settle. Cordiant and Sequoia have fared badly. The power generators (Greencoat and Bluefield solar) have done well because power prices are high.

In the past, infrastructure and power generation looked good because bonds returned so little, but as rates settle at a higher level I can see bond funds once again becoming

attractive, and even Gilts generating higher, and risk free, returns. — *Extra Time, via FT.com*

This is a cunning ploy from the government to rob the pension savers to further their political stunts, for there is hardly any precedence of early investors in infrastructure projects making any money. — *The Annon, via FT.com*

**NatWest: mass free share offer could revive UK stock ownership culture**  
It sounds overly complicated,

and very expensive to administer. Poorer people, less connected, typically will be less likely to sign up. — *andother, via FT.com*

NatWest isn't a small-cap share but retail investor participation is crucial for the small-cap ecosystem. Reviving a culture of equity investing via the distribution of NatWest shares could help achieve this, though we are never going to be able to repeat the series of privatisations in the 1980s. — *Billy\_Ray\_Valentine, via FT.com*

### Can biodiversity funds help investors protect wildlife?

If you want to do something for biodiversity, simply pass legislation that keeps land out of reach for business! — *stonehenge, via FT.com*

### Equity release sales among over-60s jump by 28 per cent

It would be far better if old people downsized their unnecessarily large properties to release equity and let families have somewhere to live, but I guess that is not on the cards. — *Motacilla, via FT.com*

Drawdown income from defined contribution pension schemes isn't regarded as "the right kind of income" when considering mortgage affordability. Consequently it's harder for older people to borrow; they may be forced into equity release products on new purchases. — *Max Factor, via FT.com*

The minted boomers love to tap equity release from their gargantuan unearned property gains. And best of all, the money their houses earn is 100 per cent tax free. They can

liquidate £6bn a year to pay for cruises, conservatories and gifting little Jonnie £50,000. — *TheSadTruth, via FT.com*

Another symptom of the dysfunctional housing market, where borrowing more money is more attractive than downsizing. — *AM, via FT.com*



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## ANALYSIS

# How much cash should be in your rainy day fund?

## COMMENT

## Brooke Masters



It is a first principle of financial planning that everyone needs an emergency fund with enough money to cover three to six months of outgoings in an easy to access account in case the car dies or a family member loses a job or gets sick.

For the past couple of decades, investors haven't had to think hard about where to stash their cash. Interest rates and inflation were so low it didn't make much difference whether the money was in a current account, a high-yield

savings account or a money market fund. None paid much and cash largely held its value.

Years ago, I opened a savings account at Capital One bank that promised better rates than my current account provider. Yet the interest rate had barely budged in the past year, below 1 per cent as the US Federal Reserve increased the policy rate past 5 per cent.

But Capital One paid an average of 2.54 per cent for deposits in the first quarter, well above the 1.85 per cent average paid by its peers, according to analysis by BankRegData. And my daughter mentioned she was getting 3.5 per cent on a Capital One account she had just opened. So I called customer service.

You have an old product,



Are you getting the best interest rate? — Getty Images/Stockphoto

they said. You need to open a new account to get a better rate. So they have stiffed long-term customers like me while offering sweeteners to new ones. (Capital One said it is "proud to offer a range" and "encourages customers to regularly review" to be sure they are in the best ones. So they think it's my problem.)

Experts say this is common and something investors need to be aware of on both sides of the Atlantic. UK banks routinely offer cash bonuses for new accounts but MPs recently castigated high street banks for "measly" interest rates.

Rather than parking the entire emergency fund in a

current account, investors should layer their cash, says Georgia Lee Hussey, a wealth manager based in Portland, Oregon.

Everyone should have "half a month or a month of extra cash in your checking account", plus another month of back-up in a savings account attached to the current account, Hussey says. The next two to four months of cash should be in a high-yielding savings account that offers easy online access.

Ructions over uninsured deposits after the collapse of Silicon Valley Bank serve as a reminder to keep the total amount in each institution

below the cap on government protection schemes: \$250,000 per account in the US, £85,000 per person in the UK.

Investors should shop around for better rates and take advantage of bonuses given to new customers.

The big question is what to do if you have more than six months of cash on hand. Large numbers of investors who saved money during the pandemic have been reluctant to plough it into equities and bonds after last year's turbulent markets. And investors saving for a near-term goal — a tuition payment or down payment on a house, for example — may not want to risk losing their principal.

If the markets seem too scary, term deposits and money market funds are an option but each have downsides. Term deposits lock up cash for a specific period, often with penalising early withdrawal. And money market funds, though they offer instant access, are not covered by deposit insurance because they are not banking products. Record recent inflows in the US into these funds, which

invest in very short-term securities, led US Treasury Secretary Janet Yellen to warn that they could be subject to runs at a moment of crisis.

Financial advisers warn that cash is an area where you really can have too much. It may feel comforting to have five years of income sitting in a bank account, and it is easy to be wowed by safe accounts that promise returns quadruple what was available only a year or two ago.

But inflation is eroding that nest egg every day. Long-term savings for a house purchase in a decade or retirement in 20 years do not belong in a cash account. Studies have shown that investors who sit out scary periods in the markets often miss out on most of the gains. Don't be one of them.

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## WHAT ARE YOU TUNING INTO?

The past year has seen a spate of interest rate increases to quell rampant inflation. A corollary of that is growing concerns about growth as well as the banking turmoil that has caused anxiety. In these fraught times, it's important to cut out the noise, and fine tune your investment choices. Our wide range of fixed income funds may be able to provide the bandwidth to match your wavelength. We call it the value of active minds. To find out more about our fixed income capabilities, visit [jupiteram.com/inflation](https://jupiteram.com/inflation)



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## COVER STORY

## MOTORING

Petrol or electric? New or used? Cash or credit?

**Peter Campbell** assesses the UK's car market as it slowly recovers from supply chain shortages

# Car buying: navigating a labyrinthine market

For Ben and Pamela Thomas, the decision over whether to buy an electric car was decided by a stray roof tile.

When a storm dislodged the ceramic projectile that wrote off their trusty VW Polo, they searched for a new model, and were keen to try an electric vehicle. Yet more than a year later, they are still waiting.

At first, they waited months for an electric Hyundai, only for the factory to cancel the order weeks before delivery. Then a broker found the same brand new model in stock.

The lease deal allowed them to "try" the battery car for two years, says Ben Thomas, while the low running costs and environmental benefits appealed to the retired hospital manager. Finally, in two weeks, they will get the chance to use the charger they installed in their Surrey home last spring.

Their purchase reflects the experiences — and frustrations — of millions of UK motorists who navigate the car-buying process. Decisions such as whether to buy electric or not, selecting a new or used model and which finance product to use for the purchase have made it a complex process. Added to this, production delays have caused hold-ups for even the most determined buyer.

Just as new vehicles become more expensive — with costly electric cars gaining popularity — persistent inflation is sapping consumers' spending power, while rising labour and material costs and higher interest rates threaten to push up car loan charges.

## New or used?

Last summer car manufacturing was struck by a combination of semiconductor shortages and Covid-related shutdowns in Chinese plants that supply intricate engine parts. Global carmaking slowed to a trickle.

This led to months-long waiting times for even unexciting car models, and spilled over into unexpectedly high demand for second-hand cars. The phenomenon propelled used car prices above the level of new models.

This turned the industry's golden rule — that cars shed value the moment they drive off a forecourt — on its head. Car traders, used to eking out profit margins with canny trading, simply had to take delivery of new models, wait a week or so, and then flip them for more money.

Demand is still high. Britain's used car market recorded its strongest spring in three years, with 1.8mn cars sold between January and March this year. There were a record 82.5mn

visits to the AutoTrader site in March, 15 per cent higher than a year earlier.

"If you consider us as a bellwether, it's a good sign that people are interested in buying cars," says Ian Plummer, the online marketplace's chief commercial officer.

"At one point we were discounting our cars between 5 and 10 per cent," says Bill Berman, chief executive of Pendragon, one of the largest used car dealerships in the UK. "We're not having to discount vehicles at all."

Yet hints of normality are begin-

ning to reappear. Used car prices, which were up by a third in April 2022 compared with a year earlier, are now almost flat compared with a year ago. The chip crisis is also beginning to wane, and carmakers expect the taps to turn back on this year.

Waiting times for cars — which could be years at the peak of the shortages — have fallen back to more normal levels. "Typically, manufacturers are talking about delivery times of around 3-4 months," says Paul Harrison, director

at Leasing.com, a comparison site.

However, used prices are likely to remain robust. The dearth of new cars caused by factory closures in 2020 will be felt as the hole in the market washes through the system.

"We are short of 2.5mn cars that never got sold, and that will never exist as used vehicles," says Dylan Setterfield at Cap HPI, an automotive data provider. "That has a big impact on the used market."

## Lease or buy?

Using cash or bank loans to buy cars is long gone. More than 90 per cent of new car sales are based on a depreciation-based model, and almost half of second-hand sales use them as well.

Under this arrangement, a consumer finances the amount of value the car loses over a period (typically three years), rather than the old-fashioned "sticker price".

The most popular finance deal, a personal contract purchase (PCP), gives consumers the chance to buy the car at the end of the loan, or they can roll any equity in the vehicle into a new deal.

This explains the growth of premium brands such as BMW and Audi, as drivers found their products, which have strong second-hand values, just as cheap to access using a

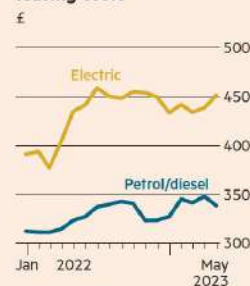


PCP as a Ford or VW. It is also an increasingly vital help for consumers seeking a new model: the average list price of a new car has risen by 38 per cent in just three years.

But borrowing money is now more expensive. APR deals of 0 per cent, once almost ubiquitous, are near-extinct. The industry is in a "period of adjustment", says Harrison at Leasing.com. "We are now understanding what the true cost of new cars is versus the incredibly low rate environment we had all become used to."

Costs are rising, VW says about one in 10 of its retail customers have opted to extend their PCP for another

## Average monthly vehicle leasing costs



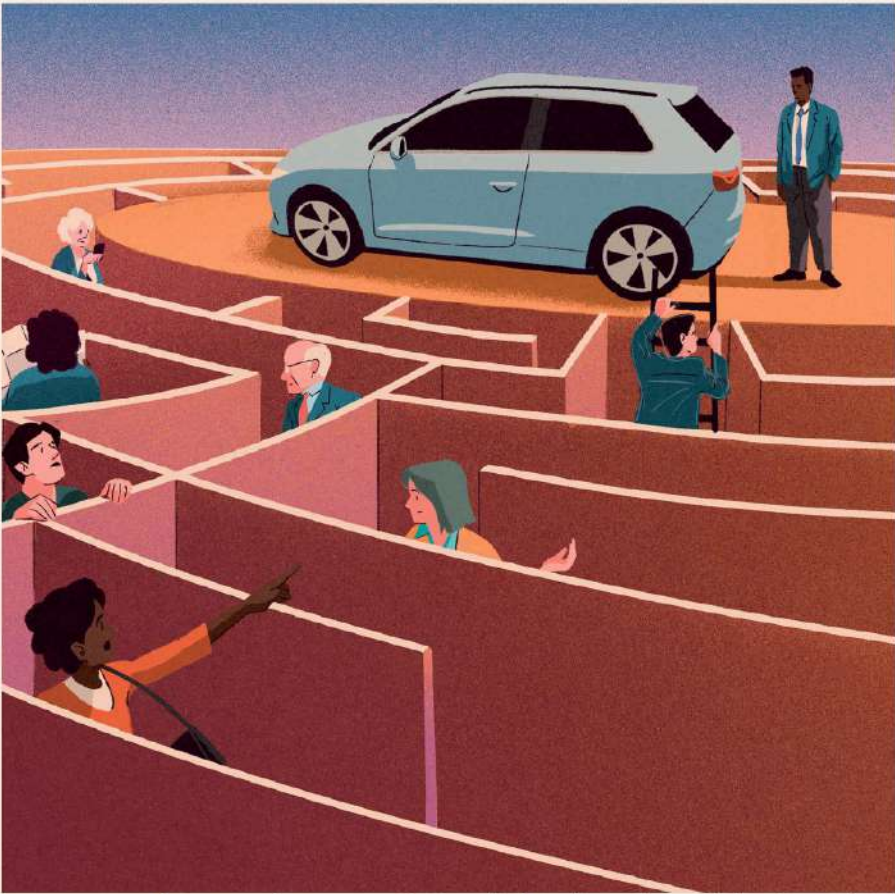
Source: leasing.com



Still waiting for their EV: Ben and Pamela Thomas — Daniel Jones/FT



COVER STORY



The EV sceptic ‘Charging your car is just another thing to remember’

Living in London with a driveway should make Kirsten Snelling an ideal customer for an electric vehicle.

With around 42,000 public charging points available and 1mn electric cars on UK roads, the industry expects the majority of EV charging to happen on driveways or at workplace car parks.

But when her three-year old Mazda crossover came to be replaced, Snelling got the map out. The classic combination of the school run and errands meant most journeys were manageable, even in an electric car with a short range.

But frequent trips to see friends in Cornwall, leaving her reliant on the motorway network for charging, as well as concerns about needing to ferry two children, meant she was not yet ready to take the leap.

“I know charging at home is easy but if anything goes wrong there could be big consequences, especially when travelling with kids,” she explains.

In the end, she ordered the same Mazda again — even though the payments had risen by almost £80 a month.

“It already feels like, more often than not, it’s the woman of the household that carries the mental load for the family, and [the charging] is just another thing to remember that I know will fall to me.”

Ben Thomas, on the other hand, was happier to take the risk, even though it is a long drive from his Surrey home to see his children near Manchester.

Under his lease agreement, “we are only tied in for a couple of years, so we can try the car,” says the retired hospital manager. “It’s partly the environmental thing, but the running costs should be cheaper. And so we thought we wanted to give it a go.”

Steady climb: UK used cars  
Average price (£’000)



Source: AutoTrader

year at the same rate on the same car, rather than refresh their model and lock in a higher price.

“Consumers are looking to eke out as much value as they can,” Harrison says. “Within leasing, that means people are typically going more for volume brands rather than premium.”

Yet the real picture on financing costs is complicated. Lease rates on non-electric cars have not soared, even as APRs climb from close to zero into the double digits.

“Affordability is not as bad as it seems,” says Mike Todd, head of financial services at VW in the UK.

A spike in the third quarter of last year — coinciding with the market turmoil surrounding the Liz Truss premiership — has subsided slightly.

There are three drivers. First, banks are resisting passing through higher rates. “Often, changes in Q4 won’t be felt until Q2. [The banks] are trying not to pass it on,” says Harrison.

Second, used cars shortage means residual values are strong. If cars lose less value, less depreciation needs to be refinanced, so payments do not climb as sharply even if borrowing costs have risen.

A significant consequence is the strong resale value of cars. Almost every buyer taking out a PCP is

trading in a vehicle worth more than was expected in 2019. This means they have more equity in the vehicle, which they can roll into the next deal.

The upshot is that, even though advertised costs are higher, the overall costs come down.

“Today’s customer, because of residual values, has more equity in their vehicle than they did three years ago when part-exchanging a 2017 car,” says Todd at VW.

**Battery or fuel-burner?**

The burning question for anyone seeking a new model is whether to embrace the forthcoming electric era or have another round in an engine-powered car — petrol, diesel or, increasingly, hybrid. New electric cars’ sticker prices are expensive, but finance deals can bring better value.

EVs are cheaper to run, with lower (though not zero) refuelling costs and less expensive maintenance. Most new cars come with an eight-year battery warranty.

While the UK’s “plug in car grant”, has been scrapped, there are still subsidies if you know where to look.

Top of this pile is for employees who can persuade their companies to open salary sacrifice schemes so a car can be paid for out of pre-tax

income, thus lowering an employee’s tax bill. The current system heavily incentivises electric vehicles.

“It’s still the case that salary sacrifice is cheaper when getting an EV compared to a petrol car,” says Fiona Howarth, chief executive of Octopus EV, an electric vehicle leasing group.

According to Octopus’s online calculator, an electric Renault Zoe is £409.30 a month, compared with £287.32 for its petrol cousin, the Clio. But the Clio has higher costs once maintenance, servicing and — importantly — fuel costs are lumped in.

Octopus expects that, for a basic rate taxpayer, the electric could be almost £250 a year cheaper. Higher up the tax brackets, the gap widens.

When purchased by a 40 per cent higher rate taxpayer, a Tesla Model Y has almost £2,000 a year saving over an Audi Q3, despite both cars being

near-identical in their £449-a-month lease payments, the calculator says.

For someone paying income tax at 45 per cent, Audi’s electric e-tron GT — an £85,000 sports car — saves £5,000 a year compared with the high-powered Audi RS4.

“Electrification will actually be acting as an accelerator of the [leasing] trend,” says Annie Pin, chief commercial officer of leasing company ALD.

“Today an electric vehicle is quite expensive so actually people will have a tendency to lease it.”

Four times as many people in the UK buy used cars rather than new. The first wave of mass-market long-range EVs, sold around the turn of the decade as new emissions rules kicked in, are just starting to come into the second-hand market.

Used EV prices across the board have fallen steadily for eight months, as the supply of second-hand models floods a market that is still, broadly, wary of the new technology.

“It feels like there has never been a better time to buy a used EV,” says Lauren Pamma, director at the Green Finance Institute.

A three-year-old electric Jaguar I-Pace is cheaper than the brand’s engine-version F-Pace; a three-year-old battery Renault Zoe is cheaper than its petrol Clio cousin, while a Tesla Model 3 and a BMW 3 series —

once separated by £22,000 — are now only £3,000 apart, she says.

“There is a massive need to develop a [functioning] used market for electric vehicles,” says Toby Poston, head of policy at the British Van and Rental Leasing Association, the trade body for fleet buyers.

Slowly, education and experience is helping to assuage buyers’ concerns over EVs. One early fear was that batteries would smoke out after only a handful of years. Yet a study by telematics company Geotab found that a fleet of 6,000 EVs, running millions of miles between them, suffered only 2 per cent degradation per year.

Evidence from the US shows that EVs with a “battery certificate” to quantify their health status fetched better prices than those without.

The EV shift also loosens the ties that customers have to traditional brands and even brings premium and mass market segments closer together. If every vehicle accelerates like a sports car, then consumers may be less willing to pay more simply for nicer interiors.

“Consumers are hopping from looking at an Audi to a car from Škoda to a car from Kia,” says Ginny Buckley, director at consumer advice website Electrifyng.com. “Five years ago that was unthinkable. But electrification has really opened that up.”

Sales of used cars	
By fuel type, 2022	
Petrol	3,903,587
Diesel	2,691,293
Hybrid	155,055
Electric	71,071
Plug-in hybrid electric	55,053

Source: SMMT



## INSIGHT

## Lex populi

Financial commentary and investment insight

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## Energy stocks: first, select your shade of green

The energy may be renewable. That does not always seem to apply to investor enthusiasm.

Green energy stocks have swung from high to low like the tip of a wind turbine blade. Even so, they play a growing role in the portfolios of private investors.

But what is the best way to participate? Through "pure green" energy groups? Or via businesses in the process of transformation?

Two years ago investor enthusiasm for companies pursuing climate-friendly policies reached feverish levels. The problem was that too much capital chasing too few big businesses pushed shares too high. Stocks such as Denmark's Ørsted tumbled when their energy output was disappointing.

Ørsted sold its oil and gas operations to become the world's largest wind farm operator. Its shares trade at what green investors would see as a depressed level.

The stock of UK energy group SSE is even cheaper. This is because it is exposed to the old energy economy as well as the new one. The FTSE 100 company builds and operates renewable energy infrastructure such as offshore wind farms in the UK. It also owns electricity grids in Britain. Its thermal business runs gas-fired power plants and methane storage facilities.

A pure-play renewables group such as Ørsted is easy to understand at an operational and ethical level. But its shares – and its cost of capital – are likely to be volatile. A mixed energy company such as SSE is more opaque but is also a steadier proposition.

SSE resisted pressure from US activist Elliott to spin off its renewables arm in hopes of a value pop. Longstanding boss Alistair Phillips-Davies can now feel justifiably smug for holding out.

SSE's diversified structure helped it during 2022 as Russia's invasion of Ukraine shook up energy markets, its full-year results this week showed.

Its thermal generation business contributed most to adjusted annual pre-tax profits, up 89 per cent to £2.2bn. Gas-fired power plants help to meet electricity demand in Britain when renewables such as wind and solar units cannot.

Last year, gas-fired stations accounted for 38.5 per cent of Britain's electricity generation mix.

Profits growth at SSE's renewables business was ironically damped by

## Powering on SSE relies on diversification to get through the energy crisis

## SSE's ebitda by division

Adjusted operating profit (£mn)

■ 2023 ■ 2022



FT graphic. Source: SSE/FT research

## SSE has an £18bn plan to expand renewables capacity

Renewable capacity Gigawatts



Source: company

## SSE has had a good year

Share prices\* (rebased)



Source: Capital IQ

\* In local currency

insufficiently blustery weather conditions last year. A UK windfall tax on low carbon electricity generators cost it £43mn.

SSE wants to expand all three of its units. It upgraded investment plans to spend £18bn by 2026-27, half of which will go towards networks. Previously SSE had targeted £12.5bn of investment by 2025-26. Last year's strong performance also means SSE will no longer have to sell a stake in its electricity distribution network business to fund its investments.

Yet SSE must also cope with rising supply chain costs. Wind turbine makers have increased their average selling prices by more than 33 per cent since the end of 2021. Indeed, £2bn of SSE's upgrade to its investment plan accounts for supply



SSE plans to expand its renewables division

chain cost increases. New energy projects in the UK also face lengthy hold-ups in securing grid connections.

The shares have fared well this year, rising 12 per cent. They trade on a forward earnings multiple of more than 12.5 times, cheaper than some European peers such as Iberdrola on 16 times, as well as National Grid at 15.7 times. The chill wind of break-up calls could return. But for now SSE has done enough to silence its critics.

## Drahi dials up more shares in BT

There is interference on the line at BT. Israeli tycoon Patrick Drahi – owner of auction house Sotheby's – has increased his holding in the group to 24.5 per cent. A 30 per cent mandatory bid trigger – according to the UK's Takeover Panel – is in view.

But Drahi's holding company Altice could not easily acquire BT. Has the wheeler dealer – who favours using debt for acquisitions – mellowed into a middle-aged rentier, content to collect the UK telecoms group's 5 per cent annual dividend yield?

Altice argues BT offers long-term value. It says it has no plans to bid for BT – with some exceptions. These include a board recommendation or a third-party offer.

UK officials approved an increase in Drahi's shareholding to 18 per cent. His interest is now just under the 25 per cent threshold that would trigger another review. The UK would probably block the full purchase of

BT by a debt-heavy foreign buyer, even if BT directors agreed and Drahi could finance the deal. The UK would hardly be keener on Drahi buying BT's broadband unit Openreach.

Altice says Openreach's fibre buildout attracts Drahi. But with 37,000 employees, many in the BT pension scheme, Openreach looks doubly difficult to prise away. BT only expects its pension scheme to be fully funded by 2034. Trustees there have influence and can demand deficit reduction in the event of a takeover. That would raise the cost of buying any part of BT.

Drahi's shareholding amounts to a blocking stake. But it is hard to see how he could sell it without a viable alternative bid. It mostly consists of cash equities, some acquired during hectic trading after BT presented mixed full-year results last week.

Add Drahi's stake to the holding in BT of Germany's Deutsche Telekom and you get to a 37 per cent overhang, New Street Research notes. Neither side can easily sell to the other.

In philosophy, Occam's razor insists the simplest solution is often right. That would mean Drahi simply expects BT to roll out fibre rapidly and profitably, boosting its share price, but the tantalising possibility remains that he has a side bet on mergers and acquisitions activity.



Lex online  
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stories go to [FT.com/lex](https://ft.com/lex)

## YOUR QUESTIONS

## How can I check that I'm compliant with IR35?

I have worked as an IT contractor for many years. I received a letter from HM Revenue & Customs suggesting I may not have complied with IR35 tax rules on off-payroll employment. I'm confident I have, as I've received tax advice from my client, but I worry about signing the enclosed certificate of my tax position. How can I check I'm fully compliant?

Karim Oualman, partner in the London office of JMW Solicitors, says IR35 rules are relevant if a contractor or "self-employed" worker provides services through their limited company or intermediary to a client. If the contract falls inside IR35, the individual will be considered as an employee for tax purposes and must pay national insurance contributions and income tax to HMRC.

You should not rely on your client's determination of your IR35 status. Whether innocently or intentionally, your client may incorrectly state your position, and ultimately you are responsible for your own tax.

It is vital that you keep detailed records of your income and expenses to ensure you pay the correct tax.

HMRC "nudge letters" were introduced to combat tax avoidance, reminding recipients to review their tax affairs. Given that you received one, it is likely HMRC suspects you have incorrectly completed a tax return or fall within IR35 legislation.

A certificate of tax position allows recipients to declare that their tax affairs are incorrect, correct, covered by allowances or reliefs, or not liable for UK tax. This gives individuals the chance to rectify issues with HMRC before it brings an official inquiry.

Determining whether your working arrangement falls inside or outside IR35 is complex. Review the criteria on HMRC's website. They include factors such as control, whether you can be substituted, any obligation to give work and any subsequent obligation to do the work.

The consequences of incorrectly completing the certificate can be significant, including penalties, interest and even legal action, including civil or criminal investigations. If you are not sure, it may be better not to sign the certificate and consider seeking professional advice from a specialist.

The opinions in this column are intended for general information purposes only and should not be used as a substitute for professional advice. The Financial Times Ltd and the authors are not responsible for any direct or indirect result arising from any reliance placed on replies, including any loss, and exclude liability to the full extent.

Lucy Warwick-Ching



## OPINION

## Should I cut back on my holiday spending?

## RICH PEOPLE'S PROBLEMS

James Max



Holidays are essential, not a luxury. And a bit of luxury is also essential. Not that my bank account would agree. So is it even a good idea to consider booking a hotel where it costs over £1 a minute to stay?

It's not as if I can't escape the Big Smoke. I have a second home nestled on England's Gold Coast, Frinton-on-Sea in God's own county, Essex. I love it there. The beaches have glorious golden sand, I love my beach hut — a brilliant spot for lunch — and the wonderful lawn tennis courts at my local club. If the sun is shining, I'll get a Frin-tan. Why go abroad?

I should make as much use of the house as possible. It costs a fortune to run and now the pool is on, energy bills are



Room with a view: The Hotel Cipriani, Venice

burning through my cash as fast as the muntjacs eat my roses. Staying there, I won't have the expense of dog kennels nor suffer airport queues or be squeezed into an airline seat eating food I'd normally turn my nose up at. On my last flight, the best thing on the menu was a Marks and Spencer sarnie and a bag of M&Ms.

Nowadays, researching holidays online unleashes spam hell. Type "holiday", "flight", "hotel" or any holiday destination into your search engine and prepare to be inundated with targeted advertisements by operators. But images of five-star hotels with pools, sumptuous loungers, endless cocktails and delicious chéféry are rarely matched by reality.

Years ago, when I didn't own a second home, holidays were the escape. Working for an

investment bank, it was important to fly as far away as possible from the office. Not to show off but to be unreachable for whatever catastrophe a jealous colleague manufactured to see if they could drag you back from your travels.

These days, communications make contact easy. One can work from pretty much anywhere if there's WiFi. Anyway, I'm freelance. Holidays mean money lost, not freedom gained. And recently that means even more money — whether it's food, liquid refreshment or the power to get us to where we want to be.

Forget the Covid era holiday bargains. Air travel was up 44.1 per cent in the year to December 2022 before easing this year, the Office for National Statistics found. High season holiday prices were up 51 per cent on average, according to consumer group Which? International travel is back. Problem is, no one told the bank account.

When it comes to holidays, other than the occasional Club Med break, I'm looking for luxury. Following my grandfather's advice, I want the hotel to be nicer than my home. The service must be exemplary and the culinary experiences should be beyond anything I could find around the corner. I'm not interested in slumming it for "the experience".

So given the cash crunch and sheer expense, why did I buckle last week and go full tilt in booking an expensive getaway? And with my mother? I'm 53 and surely over the need for a family holiday.

Over lunch we'd concocted a plan to revisit Venice, her favourite destination. There's only one place to stay if you're planning a trip: Hotel Cipriani. It's more money per night than many package holidays are for a week, with room rates in June starting at around €1,700 a night.

That's not the point, though. This place is luxury personified. It's not the smartest hotel I've visited. But it's about coming back to a place that holds special memories.

Some may argue that a Bellini at €29 a pop is pushing it. You could go for a glass of Ruinart for €50 instead — or blow the budget and buy a bottle for a cool €200. But it's the location and ambience you're paying for.

If I'm going to take time off work and forgo the income, I don't want to live like a student

just to save cash. I've already convinced myself I'm economising by opting for a four-night stay. Anyway, I need to buy new shoes, and, following Brexit, I can buy them in Venice and claim back the VAT.

Fly off-season, you can grab an easyJet flight for £30-£40 each way. High season, it's

more expensive. On the face of it, BA looks pricier at a couple of hundred quid. But by the time you've realised you might want to take luggage, it's not financially damaging. Booking with my Amex Centurion credit card means they provide "free" airport transfers. And if you travel

midweek, the costs are lower. The hotel will have you howling in financial agony. Again, I got Amex to make the booking. There's no saving, but you'll receive a daily room credit, enough for a few glasses of fizz, a "free" room upgrade and a late checkout.

There is another reason for

this pilgrimage. We're all getting older, and it could be the last time we're able to go together. Time spent together making memories is priceless.

James Max is a broadcaster on TV and radio and a property expert. The views expressed are personal. Twitter: @thejamesmax

BAIN &amp; COMPANY

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# Investors' Chronicle

Highlights from this week's issue

## Real estate

### Big Yellow (BYG)

BUY

The self-storage operator has posted strong results, but its value has not been recognised by the market

It is a sign of the strength of Big Yellow's margins that, despite taking a £299m valuation hit, the self-storage landlord and operator was still able to post £75.3m in pre-tax profit from £189m in revenue in its results for the year to March 31.

Other real estate investment trusts (REITs) have not been so lucky. The "mini" Budget-driven interest rate spike reduced buyers' budgets overnight and led to a bruising revaluation for REITs across the board. Most have posted pre-tax losses in the months since, but not Big Yellow.

The pre-tax figure is heavily down on last year due to the revaluation, but future earnings potential looks good. Operating

profit before value changes was up 12.6 per cent due to a 9 per cent bump in net rent per square foot. Even as Big Yellow expands its portfolio, there is an increase in demand for its services which it can use to drive up rents.

Meanwhile, the increased efficiency from having a larger portfolio means it has been able steadily to increase its operating margin from an already high 60.3 per cent in full-year 2021 to 63.6 per cent in this year's results. Such high margins will hit a ceiling eventually but, for now, shareholders are benefitting from dividends increasing by a further 8 per cent.

Such performance from Big Yellow is not new, but in the past shareholders typically had to pay a large premium to net asset value (NAV) for this stock. Now, however, the wider misfortunes of the property sector mean that investors can buy into Big Yellow at a marginal discount to NAV. For that reason and others, we reiterate our call. *Mitchell Labiak*

## Utilities

### Severn Trent (SVT)

HOLD

An inflation-linked dividend is an appealing feature for the water company amid negative headlines for the sector

Severn Trent, along with the rest of the privatised utilities, has long been cast in the role of "vital, but unloved" for investors who look to the company for its gold-plated, inflation-linked dividends, and campaigners, consumers and politicians who line up to give water utility companies a good kicking.

Much of the past two years has seen the industry headlines dominated by the dumping of raw sewage — a topic Severn Trent did well to mention only three times in its recent results statement. Still, a private member's bill in parliament that would impose mandatory targets for sewage dumping suggests a darkening

of the political mood. To be fair to Severn Trent, the company does not appear to be the worst offender when it comes to unwanted effusions, but the situation underlines how another round of major capital investment by the water industry looks certain.

This had already crept up, with cash capex in these results nearly £100m higher at £687m, which was still below the company's operational cash flow of £713m.

Meanwhile, operating profits at Severn's core water business were lower at £468m, offset by a strong performance at business services, where profits were more than 30 per cent higher at £49.2m.

Overall, you cannot argue with the dividend, but on a price/earnings ratio of 32 times consensus forecasts for next year, the business looks fully valued by inflation chasers bidding up the shares.

*Julian Hofmann*

## General retailers

### Victorian Plumbing (VIC)

HOLD

The bathroom products retailer is growing. But not fast enough to justify its price just yet

Victorian Plumbing more than doubled its pre-tax profits for the six months to March 31. This sounds impressive, but there is a caveat.

The increase of £29m is not insignificant, but it needs to be seen in context, specifically with reference to the anaemic pre-tax margin of 3.81 per cent.

To a certain extent, the bathroom product retailer's tight margins are to be expected. The company only listed in 2021 and so it is in growth mode, which means costs are going up.

As it scales up, investors would expect that margin to increase. So far, however, the opposite has happened. Its pre-tax margin has shrunk from

11.4 per cent in its results for full-year 2020 to 4.38 per cent in last year's preliminary figures. Its most recent results continue the trend.

The company pins some of this on inflation. It said staffing costs were up 18 per cent which it said was "slightly higher than anticipated owing to continuing inflationary pressures, and our commitment to attracting and retaining talent".

Meanwhile, it says that its 61 per cent increase in property costs was from "increasing its warehouse capacity on a more expensive short-term basis to support the growth of the business".

To its credit, the company remains in a net cash position and has no bank borrowings whatsoever, which is a big plus in an era of relatively high interest rates. Still, at a price of 20 times earnings, the pace of growth for this company and its decreasing margin do not yet warrant a rating upgrade. We stick with our neutral position. *ML*

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## DIRECTORS' DEALS

	Director	Date	Price (p)	Aggregate Value (£)
<b>BUY</b>				
Carr's	Tim Jones (ch)	15 May 23	135	200,087
CLS	Anna Seeley*	16 May 23	133	1,337,503
Experian	Jonathan Howell	15 May 23	2661	133,026
Experian	Alison Brittain*	18 May 23	2,795	139,735
Future	Jon Steinberg (ce)	18 May 23	886	802,948
IOE	Americo Lemos (ce)**	18 May 23	20	1,500,000
IOE	Dr Andrew Nelson**	18 May 23	20	1,000,000
Lords	Shanker Patel (ce)*	18 May 23	65	350,000
Lords	Andrew Harrison*	18 May 23	65	150,001
Luceco	James Hall	12-15 May 23	110	99,689
Luceco	Wayne Hill	17 May 23	114	114,000
Melrose Industries	David Lis	18 May 23	483	96,661
Prudential	Anil Wadhvani (ce)	12 May 23	1,183*	111,254*
Superdry	Julian Dunkerton (ce)	17 May 23	79	734,600
<b>SELL</b>				
Auction Technology	Tom Hargreaves (cfo)	18 May 23	689	1,634,224
Coca-Cola Europacific Partners	Stephen Moorhouse	16 May 23	5,333*	533,346
Georgia Capital	Giorgi Alpaidze (cfo)	17-19 May 23	837	418,623
S4 Capital	Christopher Martin (coo)	12 May 23	134	2,797,063

\* Spouse/family/close associate \*\* Placing/open offer \* Converted from £/\$/HK\$ Source: Investors' Chronicle

The chief operating officer of **S4 Capital** has sold almost a quarter of his stake in the advertising group "to cover tax, estate and personal financial obligations". Christopher Martin disposed of over 2m shares on May 12 for a total of £2.8m. He now owns 6.5m shares, representing about 1.13 per cent of the issued share capital.

S4 Capital's share price is down by 55 per cent year-on-year and is 85 per cent lower than the highs seen in September 2021.

Investors started to get anxious early last year, when the group twice delayed publication of its 2021 results. Nerves were settled when the figures eventually emerged last May. Its 2022 annual report was published this spring on time.

However, the report was preceded by a profit warning and revealed a statutory operating loss of £135m. Acquisitions were partly to blame, and staff costs were high too, following a hiring spree. *Jemma Slingo, Investors' Chronicle*

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• Brokers' share tips  
• Daily investment emails, with latest news and ideas  
• Trader updates  
• Economic analysis  
• Chronic investor blog  
• Daily share tip updates



DATABANK

SAVINGS

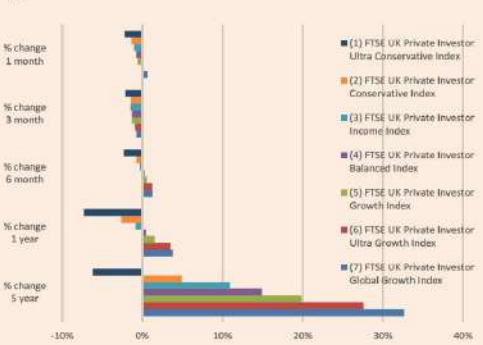
	Account	Notice	Deposit	AER*	Int paid
<b>NO NOTICE up to £100</b>					
Principality BS principality.co.uk	Online Double Access (Issue 7)	None	£1	3.88%	Yy
Chip via app	Instant Access powered by ClearBankNone		£1	3.82%	Yy
Yorkshire Building Society ybs.co.uk	Online Raily Day Account Issue 2	None	£1	3.85%	Yy
<b>NO NOTICE £5,000</b>					
Shawbrook Bank shawbrook.co.uk	Easy Access Issue 35	None	£1,000	3.75%	Yy
Chip via app	Instant Access powered by ClearBankNone		£1	3.82%	Yy
Hanley Economic BS via branch	Branch Saver Account	None	£1,000	4.25%	Yy
<b>NO NOTICE £10,000</b>					
Shawbrook Bank shawbrook.co.uk	Easy Access Issue 35	None	£1,000	3.75%	Yy
Chip via app	Instant Access powered by ClearBankNone		£1	3.82%	Yy
Hanley Economic BS via branch	Branch Saver Account	None	£1,000	4.25%	Yy
<b>NO NOTICE £50,000</b>					
Shawbrook Bank shawbrook.co.uk	Easy Access Issue 35	None	£1,000	3.75%	Yy
Chip via app	Instant Access powered by ClearBankNone		£1	3.82%	Yy
Hanley Economic BS via branch	Branch Saver Account	None	£1,000	4.25%	Yy
<b>NO NOTICE £100,000</b>					
Charter Savings Bank chartersavingsbank.co.uk	Easy Access - Issue 38	None	£5,000	3.88%	Yy
Charley Building Society charleybs.co.uk	Easy Access Saver (2 Withdrawals)	None	£500	3.70%	Yy
Chip via app	Instant Access powered by ClearBankNone		£1	3.82%	Yy
<b>UP TO 90 DAYS NOTICE £1,000</b>					
Shawbrook Bank shawbrook.co.uk	90 Day Notice Account - Issue 2	90 Day	£1,000	4.00%	Mly
Octury Bank octury.com	Personal 90 Day Notice - Issue 6	90 Day	£1,000	4.01%	Mly
FirstSave firstsave.co.uk	90 Day Notice Account (May/23)	90 Day	£100	4.25%	Yy
<b>UP TO 90 DAYS NOTICE £5,000</b>					
Octury Bank octury.com	Personal 90 Day Notice - Issue 6	90 Day	£1,000	4.01%	Mly
Investec Bank plc investec.com	90 Day Notice Saver	90 Day	£5,000	4.25%	Mly
FirstSave firstsave.co.uk	90 Day Notice Account (May/23)	90 Day	£100	4.25%	Yy
<b>UP TO 90 DAYS NOTICE £10,000</b>					
BLME Ulme.com A	90 Day Notice Account (Issue 5)	90 Day	£10,000	4.11%	Gly
Investec Bank plc investec.com	90 Day Notice Saver	90 Day	£5,000	4.25%	Mly
FirstSave firstsave.co.uk	90 Day Notice Account (May/23)	90 Day	£100	4.25%	Yy
<b>UP TO 90 DAYS NOTICE £50,000</b>					
BLME Ulme.com A	90 Day Notice Account (Issue 5)	90 Day	£10,000	4.11%	Gly
Investec Bank plc investec.com	90 Day Notice Saver	90 Day	£5,000	4.25%	Mly
FirstSave firstsave.co.uk	90 Day Notice Account (May/23)	90 Day	£100	4.25%	Yy
<b>UP TO 90 DAYS NOTICE £100,000</b>					
BLME Ulme.com A	90 Day Notice Account (Issue 5)	90 Day	£10,000	4.11%	Gly
Investec Bank plc investec.com	90 Day Notice Saver	90 Day	£5,000	4.25%	Mly
FirstSave firstsave.co.uk	90 Day Notice Account (May/23)	90 Day	£100	4.25%	Yy
<b>MONTHLY INTEREST UP TO £5,000</b>					
NorthBank northbank.co.uk	Notice Savings Account	90 Day	£1	3.95%	Mly
StreamBank streambank.co.uk	90 Day Notice Account - Issue 2	90 Day	£1,000	4.00%	Mly
Octury Bank octury.com	Personal 90 Day Notice - Issue 6	90 Day	£1,000	4.01%	Mly
<b>MONTHLY INTEREST £5,000</b>					
Octury Bank octury.com	Personal 90 Day Notice - Issue 6	90 Day	£1,000	4.01%	Mly
Investec Bank plc investec.com	90 Day Notice Saver	90 Day	£5,000	4.25%	Mly
FirstSave firstsave.co.uk	90 Day Notice Account (May/23)	90 Day	£100	4.25%	Yy
<b>MONTHLY INTEREST £10,000</b>					
Octury Bank octury.com	Personal 90 Day Notice - Issue 6	90 Day	£1,000	4.01%	Mly
Investec Bank plc investec.com	90 Day Notice Saver	90 Day	£5,000	4.25%	Mly
FirstSave firstsave.co.uk	90 Day Notice Account (May/23)	90 Day	£100	4.25%	Yy
<b>MONTHLY INTEREST £50,000</b>					
Octury Bank octury.com	Personal 90 Day Notice - Issue 6	90 Day	£1,000	4.01%	Mly
Investec Bank plc investec.com	90 Day Notice Saver	90 Day	£5,000	4.25%	Mly
FirstSave firstsave.co.uk	90 Day Notice Account (May/23)	90 Day	£100	4.25%	Yy
<b>OFFSHORE ACCOUNTS £10,000</b>					
Standard Bank international.standardbank.com	Offshore Reserve Savings Account	None	£5,000	2.25%	10 Yy
Standard Bank international.standardbank.com	International Saver 36 Account	36 Day	£10,000	2.27%	Mly
<b>ACCOUNTS WITH INTRODUCTORY BONUS</b>					
AA thea.com	Easy Saver - Issue 24	None	£100	2.05%	Yy
TSB tsub.co.uk	Savings Pot	None	£1	2.52%	Yy
Post Office Money® via branch	Instant Saver (Issue 23)	None	£100	2.65%	Yy
Manfield BS via post	Postal Savings Notice (2nd Issue)	35 Day	£1,000	3.00%	Yy
Manfield BS via post	Postal Savings Notice (3rd Issue)	90 Day	£1,000	3.35%	Yy
Tesco Bank tescobank.co.uk	Instant Saver	None	£1	3.45%	Yy
Post Office Money® postoffice.co.uk	Online Saver Issue 64	None	£1	3.47%	Yy

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FTSE Private Investor Index Series

	25 May	1 mth	3 mth	1 yr	5 yrs
(1) FTSE UK Private Investor Ultra Conservative Index	1038.79	-2.22	-2.11	-7.28	-6.17
(2) FTSE UK Private Investor Conservative Index	1334.98	-1.31	-1.36	-2.59	4.93
(3) FTSE UK Private Investor Income Index	3432.94	-1.04	-1.41	-0.87	10.80
(4) FTSE UK Private Investor Balanced Index	4900.74	-0.75	-1.26	0.46	14.90
(5) FTSE UK Private Investor Growth Index	6069.16	-0.56	-1.24	1.50	19.85
(6) FTSE UK Private Investor Ultra Growth Index	2210.43	0.64	-0.92	3.49	27.57
(7) FTSE UK Private Investor Global Growth Index	2243.20	0.68	-0.72	3.81	32.82
(8) FTSE All-Share Index	4128.33	-3.88	-3.98	-0.45	-2.98
(9) FTSE All-World Ex UK Index	537.56	1.05	-0.17	4.56	37.36

Numbers next to index name relate to chart below. Chart shows movements of private investor indices (rebased to 5 years ago = 100)



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ISA RATES

	Account	Notice	Deposit	Transfer in	AER*	Int paid
<b>Cash ISAs</b>						
Cnergy Bank cnergybank.co.uk	Online ISA (Issue 37)	None	£1	Yes	3.62%	Yy
Slipstream BS slipstream.co.uk	80 Day Notice Cash ISA Issue 160 Day		£1	Yes	3.85%	Yy
Teachers BS teachersbuildingociety.co.uk	Cash ISA Notice 120 Issue 1120 Day		£1,000	Yes	3.75%	Yy
Manfield BS via branch	Branch Cash ISA 180 Issue 1180 Day		£1,000	Yes	4.00%	Yy
<b>Fixed-Rate Cash ISAs</b>						
NetWest netwest.com	Fixed Rate ISA Issue 322	10.724	£1,000	Yes	4.40%	Yy
Paragon Bank paragonbank.co.uk	1 Year Fixed Rate Cash ISA 1 Year	7.500	£500	Yes	4.40%	Yy
Quam Savings Bank chartersavingsbank.co.uk	1 Year Fixed Rate Cash ISA 1 Year	65.000	£5,000	Yes	4.41%	Yy
Shawbrook Bank shawbrook.co.uk	Fixed Rate ISA Bond Issue 731 Year		£1,000	Yes	4.43%	Yy

A - Introductory rate for a limited period. B - Provider operates under Islamic finance principles, rate shown is expected profit rate. All rates shown as AER variable unless otherwise stated. Methods of opening and operating accounts vary. All rates and terms subject to change without notice and should be checked before finalising any arrangement. No liability can be accepted for any direct or consequential loss arising from the use of, or reliance upon, this information. Readers who are not financial professionals should seek expert advice. Figures compiled on 25 May. Source: Moneyfacts.co.uk - Helping you make better financial decisions

RETIREMENT INCOME SNAPSHOT

	Ranking	Income pa
<b>Age 55 single life</b>		
Scottish Widows	1	5824.16
Just	2	5777.08
Legal & General	3	5382.12
Aviva	4	5476.44
Movement since 17/05/2023		
		0.00%
<b>Age 60 single life</b>		
Scottish Widows	1	8173.28
Just	2	8083.04
Legal & General	3	8073.80
Aviva	4	8596.20
Movement since 17/05/2023		
		0.00%
<b>Age 65 single life</b>		
Scottish Widows	1	7021.08
Just	2	6763.60
Aviva	3	6705.04
Legal & General	4	6807.56
Movement since 17/05/2023		
		0.00%
<b>Male 60 / Wife 57 joint life</b>		
Scottish Widows	1	5880.08
Just	2	5750.04
Legal & General	3	5577.48
Canada Life	4	5560.36
Movement since 17/05/2023		
		0.00%
<b>Male 65 / Wife 62 joint life</b>		
Scottish Widows	1	8449.16
Just	2	8251.88
Canada Life	3	8156.06
Aviva	4	8066.60
Movement since 17/05/2023		
		-0.00%

All payments are monthly in arrears, without a guarantee period and without escalation, with a spouse's benefit of 50% where applicable. Gender neutral rates. Figures assume an annuity purchase price of £100,000 and are shown gross. LSI Postcode. A company appearing top for one set of benefits or age may be poor for a different set of benefits (for example, an index-linked annuity) or a different age. It is therefore imperative that you shop around for an annuity suited to your own circumstances. The tables do not include enhanced annuity rates for smokers or those in ill health, nor for companies that provide annuities only for a specific group of retirees. The lower-paying providers have not been shown. The ranking column shows the position of the provider in relation to the top-paying annuity provider. Figures supplied by JLT Pension Decision. A trading name of JLT Wealth Management Limited, The St Botolph Building, 138 Houndsditch, London EC3A 7AW. www.jlwealthmanagement.co.uk/what-we-do/wealth-management. An annuity provides a guaranteed income for life in return for a lump sum investment. The bulk of the fund built up by many types of pension plans are used in this way. Annuity income is fully taxable. This week's table shows the best rate for PERSONAL PENSION ANNUITIES which are used for personal pension plans and retirement annuity contracts. The rates in the chart do not include inflation proofing. The movement shown is in the rate of the leading provider.

Data compiled on 24 May

OUR DATA

If you have any queries regarding the data provided please email [database@ft.com](mailto:database@ft.com)

MORTGAGE RATES

	Rate	Mod.TV	Fee	ERC period
<b>Short Term Fixed Rates</b>				
first direct 0800 480448	4.39% for 2 years	80%	£490	1st 2 yrs
first direct 0800 480448	4.44% for 2 years	75%	£490	1st 2 yrs
HSBC 0808 256 6876	4.39% to 31.8.26	75%	£999	To 31.8.26
HSBC 0808 256 6876	4.79% to 31.8.26	80%	£999	To 31.8.26
<b>Longer Term Fixed Rates</b>				
first direct 0800 480448	4.60% for 5 years	80%	£490	1st 5 yrs
first direct 0800 480448	4.44% for 5 years	80%	£490	1st 5 yrs
first direct 0800 480448	4.04% for 10 years	80%	£490	1st 10 yrs
first direct 0800 480448	4.09% for 10 years	75%	£490	1st 10 yrs
<b>Remortgages</b>				
first direct 0800 480448	4.39% for 2 years	80%	£490	1st 2 yrs
first direct 0800 480448	4.44% for 2 years	75%	£490	1st 2 yrs
first direct 0800 480448	4.09% for 5 years	75%	£490	1st 2 yrs
first direct 0800 480448	4.29% for 5 years	85%	£490	1st 5 yrs
<b>First Time Buyers (variable unless shown)</b>				
Leeds BS 0345 045 4049	5.29% to 30.9.25	95%	£999	To 30.9.25
Covary BS 0800 121 8899	5.81% to 31.10.25	95%	-	To 31.10.25
Hanley Economic BS 01782 253000	4.89% to 31.12.26	95%	-	To 31.12.26
Cumberland BS 01228 403141	4.83% to 1.7.28	95%	-	To 1.7.28
<b>Discounted Variable Rates</b>				
Leak Building Society 0800 169 6880	4.35% for 2 years	80%	£995	1st 2 yrs
Principality BS 0330 330 4032	4.60% to 31.8.25	85%	£999	To 31.8.25
Newbury BS 01835 535777	4.24% for 3 years	75%	£500	1st 3 yrs
Tipston & Cooley BS 0800 833862	4.74% to 31.7.26	90%	£999	To 31.7.26
<b>Flexible Variable Rates</b>				
Barclays BS 0330 202 7380	4.65% for 2 years	80%	£999	None
Leeds BS 0345 045 4049	4.80% to 31.8.25	75%	£999	None
The Co-operative Bank 0800 288 288	5.64% for 2 years	90%	-	1st 2 yrs
first direct 0800 480448	6.44% for term	75%	£490	None
<b>Buy-to-Let Variable Rates</b>				
Principality BS 0330 330 4032	4.50% to 31.8.25	80%	-	To 31.8.25
Loughborough BS 01509 631950	4.69% to 2 years	80%	-	1st 2 yrs
Leeds BS 0345 045 4049	5.40% to 30.9.25	75%	£999	None
<b>Buy-to-Let Fixed Rates</b>				
Northern 0800 587 6599	4.81% to 30.9.25	75%	£995	To 30.9.25
Principality BS	4.20% to 31.8.28	80%	£1,395	To 31.8.28
HSBC 0808 256 6876	4.41% to 31.8.28	75%	£1,999	To 31.8.28

D = Discounted rate. F = Fixed rate. V = Variable rate. Terms and conditions may apply when you repay your mortgage. All rates and terms subject to change without notice and should be checked before finalising any arrangement. No liability can be accepted for any direct or consequential loss arising from the use of, or reliance upon, this information. Readers who are not financial professionals should seek expert advice. Figures compiled on 25 May. Source: Moneyfacts.co.uk - Helping you make better financial decisions

PERMANENT INTEREST BEARING SHARES

	Coupon (Gross) %	Issue price (p)	Minimum ID	Price (p)	Yield (gross) %	Yield (if called)
<b>PiBS &amp; Former PiBS</b>						
Bank of Ireland 13 3/4% Perp. Sub Bonds	13.375%	100	1000	177	7.96	-
Cheltenham & Gloucester 11 3/4% Perp. Bonds	11.750%	100	50000	215	5.47	-
Co-operative Group 11% Final Repayment Notes 20/12/2025	11.000%	100	1 share	106.25	10.16	7.25
Co-operative Group Instantant Repayment Notes (RPI) 20/12/2025	12.125%	12	1 share	2.75	42.41	5.77
Coventry 12 1/8% PiBS	12.125%	100	1000	158	7.67	-
Halifax 8 3/4% Perp. Sub Bonds (call 14/6/2030 @ 100p)	8.750%	100	50000	120	7.29	-45.38
Halifax 9 3/8% Perp. Sub Bonds	9.375%	100	1000	155.5	6.03	-
Halifax 13 5/8% Perp. Sub Bonds	13.625%	100	1000	229	6.19	-
Leeds 13 3/8% PiBS	13.375%	100	1000	180	7.43	-
Manchester 6 3/4% PiBS (call 13/4/2030 @ 100p)	6.750%	100	1000	101	6.68	6.32
Manchester 8% PiBS	8.000%	100	250 shares+1	111	7.21	-
Natwide CCS (paying 10.25% coupon)	10.250%	100	1000	128	8.13	-
Natwide Floating rate PiBS (pay 2 month LIBOR + 2.4%)	6.250%	100	1000	104.5	6.84	-
Natwide 5 1/4% PiBS (call 22/10/2024 @ 100p)	6.250%	100	100000	101.5	6.85	5.07
Natwide 7 3/8% PiBS Receipts (call 13/3/2030 @ 100p)	7.625%	100	1000	135	5.62	2.28
Norwich 10 3/4% PiBS	10.625%	100	1000	151	7.12	-
Newcastle 12 5/8% PiBS	12.625%	100	5000	175.5	7.19	-
Nottingham 7 7/8% PiBS	7.875%	100	1000	104	7.57	-
OneSavings Bank Floating Rate Sub (reset call 27/8/2024)	8.500%	100	2500	96	4.74	7.98
Scitron 8 1/2% PiBS	8.500%	100	1000	119	7.19	-
Scitron 12 7/8% PiBS	12.875%	100	1000	185	7.80	-
Ulster Bank 11 3/4% Sub Bonds	11.750%	100	500 shares+1	167	6.87	-
West Bromwich CCDS	0.000%	100	1000	41	10.96	-
West Bromwich 6 1/5% PiBS (call 5/4/2021 @ 100p)	6.150%	100	1+100 shares	65	22.68	0.00
West Bromwich 11% Sub (call 12/4/2030 @ 100p)	11.000%	100	500 shares	123	8.94	8.09
New text: X = Floating rate (3 month LIBOR + 3.56%). N = The next interest payment is not expected to be made. X = Pays the lower of 6.15% and the coupon rate attributable to the Profit Participating Deferred Shares (PDSh). Y = Callable on any interest payment date. Data compiled on 25 May Source: CANACCORD Genulity						



ORDER BOOK FOR RETAIL BOND								DIVIDENDS DECLARED				
TIDM	Name	Coupon	Mat Date	Price	Wk Chng	Yield	Gross Red/Yld	Period	Company	Type	Amount	Paydate
A2D2	A2Dominion	4.5%	30/09/26	99.825	-0.13	4.52	4.63	6 mth	Amer Minerals Corp		0.016	14-Jun
40LV	Anglian Water Services	6.875%	21/08/23	100.875	-0.70	6.82	3.18	12 mth	Analog Devices Inc		0.860	14-Jun
AE57	Aurea	6.125%	14/01/36	98.950	-2.18	6.20	6.29	12 mth	AvalonBay Communities Inc		1.850	17-Jul
AA18	Barclays Bank	5.75%	14/09/26	99.200	-1.90	5.80	0.64	12 mth	Bank of Montreal		1.470	28-Aug
72NS	British Telecom	5.75%	17/12/28	99.700	-2.75	5.77	5.82	12 mth	Bank of Nova Scotia		1.060	27-Jul
AG99	GlaxoSmithKline	5.25%	19/12/33	100.525	-4.72	5.21	5.13	6 mth	BlackRock Inc		5.000	23-Jun
72VH	Hammerston	6%	23/02/26	92.500	-0.08	6.48	9.43	6 mth	BN Offshore Ltd		0.362	06-Jun
35LS	HSBC Bank	5.375%	22/09/33	98.950	-1.95	5.43	5.54	6 mth	Camping World Holdings Inc Class A		0.825	29-Jun
BR06	HSBC Bank	6.5%	07/07/23	100.225	-0.58	6.48	4.53	6 mth	Empire State Property PLC		0.088	23-Jun
17JL	Nestle Finance International	2.25%	30/11/23	99.100	0.25	2.27	4.03	6 mth	Envirol Energy PLC		0.150	15-Jun
41NW	Severn Trent	6.25%	07/06/29	101.825	-6.45	6.14	5.84	6 mth	Great Portland Estates PLC		0.079	10-Jul
V032	Vodafone	5.9%	26/11/32	100.950	-4.02	5.84	5.75	12 mth	Helical PLC		0.067	28-Jul
Data compiled on 25 May								Data compiled on 25 May				0.026
Source: Morningstar								Source: Morningstar				0.286
												0.080
												0.045
												0.541
												0.877
												0.012
												0.650
												0.044

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RESULTS DUE			Type	Date
Company				
Data compiled on 25 May				
Source: Morningstar				
INVESTMENT TRUST DATA				
Company	NAV	EPS	DPS	
abrdn Property Income Trust Ord	1.38	42.00	0.02	
Albion Development VCT Ord	0.77	1.00	0.00	
Balanced Commercial Property Ord	1.42	16.00	0.01	
Bankers Ord	10.14	-14.00	0.12	
BlackRock World Mining Trust Ord	2.19	6.00	0.02	
City of London Ord	0.68	14.00	0.02	
Custodian Property Income REIT Ord	6.79	0.00	0.04	
Diverse Income Trust Ord	2.71	55.00	0.03	
Dunedin Income Growth Ord	1.30	-10.00	0.00	
Ecofin Global Utilities & Infra Ord	1.13	1.00	0.02	
Ediston Property Investment Company	3.32	0.00	0.02	
ELF Investments Ord	0.71	6.00	0.01	
ForeSight Solar Ord	1.55	3.00	0.01	
Global Opportunities Trust Ord	3.67	5.00	0.08	
Headspring International Income Ord	0.80	5.00	0.00	
JPMorgan American Ord	1.49	4.00	0.01	
JPMorgan China Growth & Income Ord	1.77	20.00	0.01	
JPMorgan Global Core Real Assets Ord	3.60	9.00	0.02	
Pembroke VCT B	1.76	19.00	0.03	
UK Commercial Property REIT Ord	1.15	2.00	0.02	
Data compiled on 25 May				
Source: Morningstar				
Data provided by Morningstar				

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Data collated by Morningstar. Telephone + 44 (0)20 3194 1455. For other queries [reader.enquiries@ft.com](mailto:reader.enquiries@ft.com).

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change, if shown, is the change on the previously quoted figure (not all funds update prices daily). Those designated \$ with no prefix refer to US dollars. Yield percentage figures (in Tuesday to Saturday papers) allow for buying expenses. Prices of certain older insurance linked plans might be subject to capital gains tax on sales.

**Guide to pricing of Authorised Investment Funds** (Compiled with the assistance of the IMA. The Investment Management Association, 65 Kingsway, London WC2B 6TD. Tel: +44 (0)20 7831 0898.)

**OEIC:** Open-Ended Investment Company. Similar to a unit trust but using a company rather than a trust structure.

**Share Classes:** Separate classes of share are denoted by a letter or number after the name of the fund. Different classes are issued to reflect a different currency, charging structure or type of holder.

**Buying price:** Also called offer price. The price at which units in a unit trust are bought by investors. Includes manager's initial charge.

**Selling price:** Also called bid price. The price at which

units in a unit trust are sold by investors.

**Single price:** Based on a mid-market valuation of the underlying investments. The buying and selling price for shares of an OEIC and units of a single priced unit trust are the same.

**Exit Charges:** The letter E denotes that an exit charge may be made when you sell units, contact the manager/operator for full details.

**Time:** Some funds give information about the timing of price quotes. The time shown alongside the fund manager's/operator's name is the valuation point for their unit trusts/OEICs, unless another time is indicated by the symbol alongside the individual unit trust/OEIC name.

**The symbols are as follows:** ✕ 0001 to 1100 hours; ♦ 1101 to 1400 hours; ▲ 1401 to 1700 hours; # 1701 to midnight. Daily dealing prices are set on the basis of the valuation point, a short period of time may elapse before prices become available.

**Historic pricing:** The letter H denotes that the manager/operators will normally deal on the price set at the most recent valuation. The prices shown are the

latest available before publication and may not be the current dealing levels because of an intervening portfolio revaluation or a switch to a forward pricing basis.

The managers/operators must deal at a forward price on request, and may move to forward pricing at any time.

**Forward pricing:** The letter F denotes that that managers/operators deal at the price to be set at the next valuation.

Investors can be given no definite price in advance of the purchase or sale being carried out. The prices appearing in the newspaper are the most recent provided by the managers/operators.

Scheme particulars, prospectus, key features and reports: The most recent particulars and documents may be obtained free of charge from fund managers/operators.

\* Indicates funds which do not price on Fridays.

Charges for this advertising service are based on the number of lines published and the classification of the fund.

Please contact [datag@ft.com](mailto:datag@ft.com) or call +44 (0)20 7873 3132 for further information.

Fund Bid Offer D4% Yield Fund Bid Offer D4% Yield Fund Bid Offer D4% Yield Fund Bid Offer D4% Yield Fund Bid Offer D4% Yield Fund Bid Offer D4% Yield

**abrdn Capital (CI) Limited** (LBR)  
PO Box 100, St Helier, Jersey, JE1 9BQ 01534 709139  
**FCA Recognised**  
**abrdn Capital Offshore Strategy Fund Limited**

Bridge Fund	£2.1817	-	0.00	2.31
Global Equity Fund	£3.3594	-	0.00	1.38
Global Fixed Interest Fund	£0.7332	-	0.00	6.45
Income Fund	£0.8271	-	0.00	3.15
Sterling Fixed Interest Fund	£0.8554	-	0.00	4.59
UK Equity Fund	£1.3066	-	0.00	3.70

**ARTEMIS**  
The Profit Hunter

**Atlantis Sicav** (LUX)  
Regulated  
American Dynamic \$958.01 - 0.02 0.00  
American One \$703.62 - 0.04 -  
Bond Global \$1034.86 - 0.28 0.00  
EuroInvestment \$1416.86 - 0.07 0.00  
Far East \$1027.58 - 0.82 0.00

**Brown Advisory**  
Thoughtful Investing.

**Canab Asset Management Ltd** (UK)  
01223 522000  
[www.canab.com](http://www.canab.com)  
**FCA Recognised**

VT Canab Balanced A GBP Acc	£ 1.06	-	0.00	1.24
VT Canab Moderate A GBP Acc	£ 1.08	-	0.00	1.40
VT Canab Sustainable ESG A GBP Acc	£ 1.27	-	0.01	0.98

**DWS**

**Algebris Investments** (IRL)  
Regulated

Algebris Financial Credit I EUR	£ 172.33	-	0.01	0.00
Algebris Financial Credit II EUR	£ 167.78	-	0.01	0.00
Algebris Financial Credit III EUR	£ 87.78	-	0.01	6.13
Algebris Financial Income I EUR	£ 178.73	-	0.14	-
Algebris Financial Income II EUR	£ 161.36	-	0.13	-
Algebris Financial Income III EUR	£ 96.99	-	0.00	-
Algebris Financial Equity I EUR	£ 164.78	-	0.00	0.00
Algebris Financial Equity II EUR	£ 137.51	-	0.00	0.00
Algebris Financial Credit I EUR	£ 96.39	-	0.00	0.00
Algebris Financial Credit II EUR	£ 94.98	-	0.00	0.00
Algebris Global Credit Opportunities I EUR	£ 126.33	-	0.00	0.00
Algebris Global Credit Opportunities II EUR	£ 123.56	-	0.00	0.00
Algebris Global Credit Opportunities III EUR	£ 106.67	-	0.00	0.00
Algebris Core Italy I EUR	£ 146.58	-	0.00	0.00
Algebris Core Italy II EUR	£ 138.64	-	0.00	0.00
Algebris Sust. World I	£ 104.55	-	0.00	0.00
Algebris Sust. World II	£ 103.75	-	0.00	0.00

**Antares Fund Managers Ltd (1200)F** (UK)  
51 St. James's Street, London SW1A 1LD 0800 092 2951

Antares Strategic Bond I Acc	282.67	-	0.28	0.06
Antares Corporate Bond I Acc	35.79	-	0.06	3.81
Antares SmartGAP Eur Eq I Acc	443.93	-	0.17	-
Antares European Opps I Acc	129.23	-	0.47	-
Antares SmartGAP Gld Eq I Acc	185.16	-	0.27	-
Antares SmartGAP Gld Eq I Acc	373.39	-	0.69	-
Antares Global Income I Inc	103.98	-	0.50	4.50
Antares Global Select I Acc	164.17	-	0.76	0.55
Antares High Income I G Inc	98.30	-	0.17	-
Antares Income I Inc	245.30	-	0.61	3.06
Antares Monthly Dist I Inc	67.46	-	0.32	4.70
Antares Positive Future Fund	98.44	-	0.25	-
Antares Strategic Assets I Acc	100.53	-	0.25	-
Antares Strategic Bond I G Acc	190.20	-	0.17	4.18
Antares Target Return Bond I Acc	196.23	-	0.37	3.77
Antares UK Select Fund Class I Acc	803.23	-	0.41	-
Antares UK Smaller Cos I Acc	185.00	-	0.48	-
Antares UK Special Strm I Acc	779.96	-	0.87	-
Antares US Asia Region I Hly Acc	113.82	-	0.13	0.24
Antares US Extended Alpha I Acc	397.02	-	0.96	-
Antares US Select I Acc	298.06	-	1.82	-
Antares US Small Cos I Acc	285.19	-	0.36	0.09

**BLUE WHALE GROWTH FUND**

**Blue Whale Investment Funds ICAV** (IRE)  
[www.bluewhale.co.uk](http://www.bluewhale.co.uk), [info@bluewhale.co.uk](mailto:info@bluewhale.co.uk)  
**FCA Recognised - Ireland UCITS**  
Blue Whale Growth USD T \$ 9.71 - 0.15 -

**BROOKS MACDONALD**

**Brooks Macdonald International Fund Managers Limited (LBR)**  
5 Argyll Street, St Helier, Jersey, JE2 3ZE  
+44 (0) 1534 700 104 (Int), +44 (0) 1622 725 8000 (UK)  
**Brooks Macdonald International Investment Funds Limited**  
Euro High Income £1.2042 - 0.07 2.50  
High Income £0.8905 - 0.02 3.77  
Sterling Bond £1.2103 - 0.00 2.06  
**Brooks Macdonald International Multi Strategy Fund Limited**  
Balanced Strategy A £0.8253 - 0.07 0.57  
Balanced Strategy £0.8232 - 0.07 0.59  
Cautious Balanced Strategy A £0.8888 - 0.07 1.31  
Growth Strategy A £0.3989 - 0.00 0.49  
High Growth Strategy A £0.8941 - 0.00 0.12  
Cautious Balanced Strategy £1.2479 - 0.02 0.00  
Growth Strategy £1.3540 - 0.07 0.00  
High Growth Strategy £2.2280 - 0.02 0.00  
US Growth Strategy £1.7135 - 0.00 0.00  
Dealing Daily. Initial Charge 8% for All clients and up to 2% for other clients

**Brown Advisory Funds plc** (IRL)  
<http://www.brownadvisory.com> Tel: 020 3381 8130

US Small Cap Blend Fund USD B	\$ 20.75	-	0.00	0.00
US Flexible Equity Fund USD B	\$ 24.32	-	0.16	0.00
Global Leaders Fund USD C	\$ 21.71	-	0.79	0.00
US Sustainable Growth Fund USD C	\$ 24.86	-	0.66	0.00
Global Leaders Sustainable Fund USD C	\$ 13.12	-	0.16	0.00
US Equity Growth Fund USD B	\$ 48.79	-	0.74	0.00
US Smaller Companies Fund USD B	\$ 34.25	-	0.29	0.00
US Mid-Cap Growth Fund USD C	\$ 18.76	-	0.01	0.00
Global Sustainable Total Return Fund USD B	\$ 9.30	-	0.04	0.09

**CG Asset Management Limited** (IRL)  
25 Moorgate, London, EC2P 6AY  
Trading: Tel: +353 1 524 5000 Fax: +353 1 542 2059

CG Portfolio Fund Plc				
Absolute Return Cds M Inc	£133.28	133.89	0.46	1.67
Capital Gearing Portfolio GBP P	£380.29	380.23	0.02	1.09
Capital Gearing Portfolio GBP V	£178.12	179.10	0.60	1.69
Dollar Fund Cds D Inc	£104.05	104.44	0.60	1.24
Dollar Hedged GBP Inc	£ 93.63	94.11	0.25	1.19
Real Return Cds A Inc	£197.15	197.74	0.31	1.73

**CANDRIAM**  
A NEW YORK LIFE INVESTMENTS COMPANY

**Candriam Investors Group** (LUX)  
**FCA Recognised**  
Candriam Elys I Australia Cap £158.62 - 3.10 0.00

**Candriam Investors Group**  
**Other International Funds**  
Candriam Elys I Emerging Mkts Cap £836.02 - 6.61 0.00

**Chartered Asset Management Pte Ltd**  
**Other International Funds**

CAM-GTF VCC	\$200.6	201.6	0.23	-
US Equity Growth Fund USD B	\$ 780.49	-	0.35	-
CAM-GTI VCC	\$ 1.84	1.84	0.02	2.06

**Consistent Unit Trst Mgt Co Ltd (1200)F** (UK)  
Stuart House, St John's Street, Peterborough, PE1 5DD  
Dealing & Client Services 0345 850 8818

Consistent LT Inc	58.89	58.90	-0.35	1.05
Consistent LT Acc	159.70	159.70	-1.00	1.00
Practical Investment Inc	228.40	228.40	-1.00	3.82
Practical Investment Acc	125.08	125.08	-4.00	3.82

**CP Global Asset Management**

**CP Global Asset Management Pte. Ltd.**  
[www.cpglobal.com.sg](http://www.cpglobal.com.sg), Email: [customer\\_support@cpglobal.com.sg](mailto:customer_support@cpglobal.com.sg)  
**International Mutual Funds**  
CP Multi Strategy Fund \$315.06 - 0.27 -

**CP Capital Asset Management Limited**  
[www.cpglobal.com](http://www.cpglobal.com), email: [fundservices@cpglobal.com](mailto:fundservices@cpglobal.com)  
**International Mutual Funds**  
CPS Master Private Fund \$430.01 - 0.71 -  
CP Global Alpha Fund \$353.16 - 0.12 -

**DODGE & COX**  
WORLDWIDE FUNDS

**Dodge & Cox Worldwide Funds** (IRL)  
40-48 Pall Mall, London W1Y 5AG  
[www.dodgeandcox.com](http://www.dodgeandcox.com) [www.worldwideweb.com](http://www.worldwideweb.com) 020 3713 7064

Dodge & Cox Worldwide Funds plc - Global Bond Fund				
EUR Accumulating Class	£ 15.01	-	0.00	0.00
EUR Accumulating Class (H)	£ 10.53	-	0.00	0.00
EUR Distributing Class (H)	£ 11.44	-	0.00	3.42
EUR Distributing Class (H)	£ 7.47	-	0.00	3.39
GBP Distributing Class	£ 12.23	-	0.00	4.18
GBP Distributing Class (H)	£ 8.05	-	0.00	3.47
USD Accumulating Class	£ 12.38	-	0.04	0.00
Dodge & Cox Worldwide Funds plc - Global Stock Fund				
USD Accumulating Share Class	£ 29.22	-	0.12	0.00
GBP Accumulating Share Class	£ 35.15	-	0.00	0.00
EUR Distributing Share Class	£ 25.28	-	0.00	0.00
EUR Accumulating Share Class	£ 41.00	-	0.00	0.00
GBP Distributing Class (H)	£ 13.49	-	0.06	0.16
Dodge & Cox Worldwide Funds plc - U.S. Stock Fund				
USD Accumulating Share Class	£ 37.23	-	0.04	0.00
GBP Accumulating Share Class	£ 47.02	-	0.00	0.00
EUR Distributing Share Class	£ 26.11	-	0.17	0.17
EUR Accumulating Share Class	£ 45.03	-	0.17	0.00
GBP Distributing Class (H)	£ 14.87	-	0.00	0.36



## MANAGED FUNDS SERVICE

Fund Bid Offer Div. Yield

Global High Yield Fund W-ACC-GBP £ 13.68 - -0.02 8.10  
Japan Fund W-ACC-GBP £ 5.94 - -0.03 9.03  
Asian Smaller Companies Fund W-ACC-GBP £ 3.80 - -0.29 8.03

Sector 50 Balanced Fund W-ACC-GBP £ 1.14 - -0.03 -  
Special Situations Fund W-ACC-GBP £ 42.55 - -0.50 3.20

Quintessential Capital Fund W-ACC-GBP £ 10.51 - -0.01 3.76  
Sustainable Water & Waste W-ACC-GBP £ 1.13 - -0.01 0.54

UK Select Fund W-ACC-GBP £ 3.00 - -0.01 2.40  
Global Dividend Fund W-ACC-GBP £ 3.00 - -0.00 2.85

Global Enhanced Income W-ACC-GBP £ 2.38 - -0.00 4.30  
Global Property Fund W-ACC-GBP £ 1.78 - -0.01 2.05

Global Special Sit. W-ACC-GBP £ 55.12 - -0.04 -  
Index Emerging Markets P-ACC-GBP £ 1.64 - -0.00 2.39

Index Europe ex UK P-ACC-GBP £ 2.00 - -0.00 -  
Index Japan P-ACC-GBP £ 1.98 - -0.01 -

Index Pacific ex Japan P-ACC-GBP £ 1.84 - -0.00 -  
Index UK F&D P-ACC-GBP £ 0.71 - -0.00 2.02

Index UK F&D-GBP £ 1.90 - -0.01 -  
Index US F&D-GBP £ 3.51 - -0.01 -

Index World P-ACC-GBP £ 2.74 - -0.01 1.70  
Monthly Income Fund W-ACC-GBP £ 0.99 - -0.00 3.18

Monthly Income Fund W-ACC-GBP £ 1.27 - -0.01 4.00  
Monthly Income Fund W-ACC-GBP £ 11.88 - -0.01 -

Multi Asset Income Fund W-ACC-GBP £ 2.12 - -0.00 1.05  
Multi Asset Income Fund W-ACC-GBP £ 1.30 - -0.00 1.80

Multi Asset Income Fund W-ACC-GBP £ 0.98 - -0.01 1.60  
Multi Asset Income Fund W-ACC-GBP £ 0.95 - -0.00 1.40

Multi Asset Income Fund W-ACC-GBP £ 1.80 - -0.01 1.03  
Multi Asset Income Fund W-ACC-GBP £ 0.86 - -0.00 4.70

Multi Asset Income Fund W-ACC-GBP £ 1.57 - -0.01 -  
Multi Asset Income Fund W-ACC-GBP £ 1.74 - -0.01 1.51

Multi Asset Income Fund W-ACC-GBP £ 1.33 - -0.00 2.64  
Multi Asset Income Fund W-ACC-GBP £ 1.66 - -0.00 1.88

Multi Asset Income Fund W-ACC-GBP £ 1.50 - -0.00 1.80  
Multi Asset Income Fund W-ACC-GBP £ 2.29 - -0.00 -

Strategic Bond Fund W-ACC-GBP £ 1.17 - -0.00 3.46  
UK Opportunities Fund W-ACC-GBP £ 242.40 - -1.30 1.25

UK Smaller Companies W-ACC-GBP £ 3.63 - -0.02 -

EdenTree Investment Management Ltd (UK)  
PO Box 2723, Swindon, Wiltshire SN4 4BL, UK 01635 35010

Authorized Inv Funds

EdenTree UK Equity Div A Inc 210.20 - -0.80 1.53  
EdenTree UK Equity Div B Inc 217.80 - -0.80 2.36

EdenTree Managed Income Div A Inc 120.00 - -0.70 4.07  
EdenTree Managed Income Div B Inc 120.20 - -0.60 4.87

EdenTree UK Equity Opps Div A Inc 269.00 - -1.40 1.16  
EdenTree UK Equity Opps Div B Inc 274.50 - -1.50 1.72

EdenTree Short Duration Bond Div B 82.06 - -0.60 1.63  
Amity Balanced For Charities A Inc 98.13 - -0.70 5.71

EdenTree European Equity Div A Inc 322.80 - -0.60 1.91  
EdenTree European Equity Div B Inc 325.40 - -0.70 2.40

Amity Global Equity Inc for Devleto A Inc 154.00 - -0.60 -  
EdenTree Global Equity Div A Inc 335.90 - -1.20 0.53

EdenTree Global Equity Div B Inc 339.00 - -1.10 1.04  
EdenTree Global Impact Bond B 84.54 - -0.14 3.14

EdenTree Smart Return B Net Inc 99.10 - -0.60 0.48  
EdenTree Sterling Bond Div A Inc 82.40 - -0.60 1.13

EdenTree Sterling Bond Div B Inc 83.28 - -0.60 1.13

Euronova Asset Management UK LLP (CVM)  
Regulated

Smaller Cos Div One Shares £ 55.33 - -0.60 0.00  
Smaller Cos Div Two Shares £ 35.23 - -0.60 0.00

Smaller Cos Div Three Shares £ 17.56 - -0.60 0.00  
Smaller Cos Div Four Shares £ 23.16 - -0.60 0.00

Fidelity Investments International  
Other International Funds

Emerging Mkts NAV £ 7.21 - -0.15 2.04



FIL Investment Services (UK) Limited (1200/F) (UK)  
Beach Gate, Millwall Lane, Lower Greenway, Towerh, E7 2BP

Crutcher, Private Clients 0800 414161  
Broker Dealings 0800 414161

OEIC Funds

Index Developing Countries Fund W-ACC-GBP £ 0.01 - -0.60 2.85  
Sustainable Mkt Asia Balanced Fund W-ACC-GBP £ 0.93 - -0.60 1.57

Alamco World Fund W-ACC-GBP £ 2.65 - -0.60 -  
American Fund W-ACC-GBP £ 50.20 - -0.61 -

American Special Sit W-ACC-GBP £ 21.18 - -0.29 -  
Asia Pacific Div W-ACC-GBP £ 2.82 - -0.60 -

Asian Dividend Fund W-ACC-GBP £ 2.26 - -0.01 3.03  
China Consumer Fund W-ACC-GBP £ 2.42 - -0.61 -

Emerging Asia Fund W-ACC-GBP £ 1.83 - -0.61 -  
Enhanced Income Fund W-ACC-GBP £ 0.85 - -0.60 6.46

European Fund W-ACC-GBP £ 25.41 - -0.10 1.86  
Extra Income Fund W-ACC-GBP £ 1.24 - -0.60 4.64

Asia Fund W-ACC-GBP £ 14.86 - -0.10 -  
Cash Fund W-ACC-GBP £ 1.04 - -0.60 -

Global Emerging Mkts Equity Fund W-ACC-GBP £ 1.52 - -0.60 4.74  
Sustainable Europe Equity Fund W-ACC-GBP £ 5.75 - -0.60 0.97

Sustainable Global Equity Fund W-ACC-GBP £ 33.36 - -0.60 0.42

Fund Bid Offer Div. Yield

Global High Yield Fund W-ACC-GBP £ 13.68 - -0.02 8.10  
Japan Fund W-ACC-GBP £ 5.94 - -0.03 9.03  
Asian Smaller Companies Fund W-ACC-GBP £ 3.80 - -0.29 8.03

Sector 50 Balanced Fund W-ACC-GBP £ 1.14 - -0.03 -  
Special Situations Fund W-ACC-GBP £ 42.55 - -0.50 3.20

Quintessential Capital Fund W-ACC-GBP £ 10.51 - -0.01 3.76  
Sustainable Water & Waste W-ACC-GBP £ 1.13 - -0.01 0.54

UK Select Fund W-ACC-GBP £ 3.00 - -0.01 2.40  
Global Dividend Fund W-ACC-GBP £ 3.00 - -0.00 2.85

Global Enhanced Income W-ACC-GBP £ 2.38 - -0.00 4.30  
Global Property Fund W-ACC-GBP £ 1.78 - -0.01 2.05

Global Special Sit. W-ACC-GBP £ 55.12 - -0.04 -  
Index Emerging Markets P-ACC-GBP £ 1.64 - -0.00 2.39

Index Europe ex UK P-ACC-GBP £ 2.00 - -0.00 -  
Index Japan P-ACC-GBP £ 1.98 - -0.01 -

Index Pacific ex Japan P-ACC-GBP £ 1.84 - -0.00 -  
Index UK F&D P-ACC-GBP £ 0.71 - -0.00 2.02

Index UK F&D-GBP £ 1.90 - -0.01 -  
Index US F&D-GBP £ 3.51 - -0.01 -

Index World P-ACC-GBP £ 2.74 - -0.01 1.70  
Monthly Income Fund W-ACC-GBP £ 0.99 - -0.00 3.18

Monthly Income Fund W-ACC-GBP £ 1.27 - -0.01 4.00  
Monthly Income Fund W-ACC-GBP £ 11.88 - -0.01 -

Multi Asset Income Fund W-ACC-GBP £ 2.12 - -0.00 1.05  
Multi Asset Income Fund W-ACC-GBP £ 1.30 - -0.00 1.80

Multi Asset Income Fund W-ACC-GBP £ 0.98 - -0.01 1.60  
Multi Asset Income Fund W-ACC-GBP £ 0.95 - -0.00 1.40

Multi Asset Income Fund W-ACC-GBP £ 1.80 - -0.01 1.03  
Multi Asset Income Fund W-ACC-GBP £ 0.86 - -0.00 4.70

Multi Asset Income Fund W-ACC-GBP £ 1.57 - -0.01 -  
Multi Asset Income Fund W-ACC-GBP £ 1.74 - -0.01 1.51

Multi Asset Income Fund W-ACC-GBP £ 1.33 - -0.00 2.64  
Multi Asset Income Fund W-ACC-GBP £ 1.66 - -0.00 1.88

Multi Asset Income Fund W-ACC-GBP £ 1.50 - -0.00 1.80  
Multi Asset Income Fund W-ACC-GBP £ 2.29 - -0.00 -

Strategic Bond Fund W-ACC-GBP £ 1.17 - -0.00 3.46  
UK Opportunities Fund W-ACC-GBP £ 242.40 - -1.30 1.25

UK Smaller Companies W-ACC-GBP £ 3.63 - -0.02 -

EdenTree Investment Management Ltd (UK)  
PO Box 2723, Swindon, Wiltshire SN4 4BL, UK 01635 35010

Authorized Inv Funds

EdenTree UK Equity Div A Inc 210.20 - -0.80 1.53  
EdenTree UK Equity Div B Inc 217.80 - -0.80 2.36

EdenTree Managed Income Div A Inc 120.00 - -0.70 4.07  
EdenTree Managed Income Div B Inc 120.20 - -0.60 4.87

EdenTree UK Equity Opps Div A Inc 269.00 - -1.40 1.16  
EdenTree UK Equity Opps Div B Inc 274.50 - -1.50 1.72

EdenTree Short Duration Bond Div B 82.06 - -0.60 1.63  
Amity Balanced For Charities A Inc 98.13 - -0.70 5.71

EdenTree European Equity Div A Inc 322.80 - -0.60 1.91  
EdenTree European Equity Div B Inc 325.40 - -0.70 2.40

Amity Global Equity Inc for Devleto A Inc 154.00 - -0.60 -  
EdenTree Global Equity Div A Inc 335.90 - -1.20 0.53

EdenTree Global Equity Div B Inc 339.00 - -1.10 1.04  
EdenTree Global Impact Bond B 84.54 - -0.14 3.14

EdenTree Smart Return B Net Inc 99.10 - -0.60 0.48  
EdenTree Sterling Bond Div A Inc 82.40 - -0.60 1.13

EdenTree Sterling Bond Div B Inc 83.28 - -0.60 1.13

Findlay Park Funds Plc (IRL)  
30 Herbert Street, Dublin 2, Ireland Tel: 020 7995 4909

FCA Recognised

American EUR Unhedged Class £ 105.84 - -1.50 0.00  
American Fund USD Class £ 167.02 - -1.15 -

American Fund GBP Hedged £ 81.59 - -0.50 0.00  
American Fund GBP Unhedged £ 135.39 - -1.27 0.00



Food Asset Management  
Website: www.food.com Email: info@food.com

FCA Recognised - Luxembourg UCITS

Food International Fund (IR) £ 48.79 - -0.56 0.00  
Food Global Equity Fund (UK) (IR) £ 16.23 - -0.12 0.00

Regulated

Food Global Equity Fund (Sing) £ 19.40 - -0.15 0.00  
Food International Trust (Sey) £ 47.56 - -0.54 0.00

## Fundsmith Equity Fund

Fundsmith LLP (1200/F) (UK)  
PO Box 10386, Chesnut, Essex, CM30 2BW 0200 123 8805

www.fundsmith.co.uk enquiries@fundsmith.co.uk

Authorized Inv Funds

Fundsmith Equity T Acc 618.24 - -0.23 0.16  
Fundsmith Equity T Inc 953.45 - -0.60 0.16

Fund Bid Offer Div. Yield

Global High Yield Fund W-ACC-GBP £ 13.68 - -0.02 8.10  
Japan Fund W-ACC-GBP £ 5.94 - -0.03 9.03  
Asian Smaller Companies Fund W-ACC-GBP £ 3.80 - -0.29 8.03

Sector 50 Balanced Fund W-ACC-GBP £ 1.14 - -0.03 -  
Special Situations Fund W-ACC-GBP £ 42.55 - -0.50 3.20

Quintessential Capital Fund W-ACC-GBP £ 10.51 - -0.01 3.76  
Sustainable Water & Waste W-ACC-GBP £ 1.13 - -0.01 0.54

UK Select Fund W-ACC-GBP £ 3.00 - -0.01 2.40  
Global Dividend Fund W-ACC-GBP £ 3.00 - -0.00 2.85

Global Enhanced Income W-ACC-GBP £ 2.38 - -0.00 4.30  
Global Property Fund W-ACC-GBP £ 1.78 - -0.01 2.05

Global Special Sit. W-ACC-GBP £ 55.12 - -0.04 -  
Index Emerging Markets P-ACC-GBP £ 1.64 - -0.00 2.39

Index Europe ex UK P-ACC-GBP £ 2.00 - -0.00 -  
Index Japan P-ACC-GBP £ 1.98 - -0.01 -

Index Pacific ex Japan P-ACC-GBP £ 1.84 - -0.00 -  
Index UK F&D P-ACC-GBP £ 0.71 - -0.00 2.02

Index UK F&D-GBP £ 1.90 - -0.01 -  
Index US F&D-GBP £ 3.51 - -0.01 -

Index World P-ACC-GBP £ 2.74 - -0.01 1.70  
Monthly Income Fund W-ACC-GBP £ 0.99 - -0.00 3.18

Monthly Income Fund W-ACC-GBP £ 1.27 - -0.01 4.00  
Monthly Income Fund W-ACC-GBP £ 11.88 - -0.01 -

Multi Asset Income Fund W-ACC-GBP £ 2.12 - -0.00 1.05  
Multi Asset Income Fund W-ACC-GBP £ 1.30 - -0.00 1.80

Multi Asset Income Fund W-ACC-GBP £ 0.98 - -0.01 1.60  
Multi Asset Income Fund W-ACC-GBP £ 0.95 - -0.00 1.40

Multi Asset Income Fund W-ACC-GBP £ 1.80 - -0.01 1.03  
Multi Asset Income Fund W-ACC-GBP £ 0.86 - -0.00 4.70

Multi Asset Income Fund W-ACC-GBP £ 1.57 - -0.01 -  
Multi Asset Income Fund W-ACC-GBP £ 1.74 - -0.01 1.51

Multi Asset Income Fund W-ACC-GBP £ 1.33 - -0.00 2.64  
Multi Asset Income Fund W-ACC-GBP £ 1.66 - -0.00 1.88

Multi Asset Income Fund W-ACC-GBP £ 1.50 - -0.00 1.80  
Multi Asset Income Fund W-ACC-GBP £ 2.29 - -0.00 -

Strategic Bond Fund W-ACC-GBP £ 1.17 - -0.00 3.46  
UK Opportunities Fund W-ACC-GBP £ 242.40 - -1.30 1.25

UK Smaller Companies W-ACC-GBP £ 3.63 - -0.02 -

EdenTree Investment Management Ltd (UK)  
PO Box 2723, Swindon, Wiltshire SN4 4BL, UK 01635 35010

Authorized Inv Funds

EdenTree UK Equity Div A Inc 210.20 - -0.80 1.53  
EdenTree UK Equity Div B Inc 217.80 - -0.80 2.36

EdenTree Managed Income Div A Inc 120.00 - -0.70 4.07  
EdenTree Managed Income Div B Inc 120.20 - -0.60 4.87

EdenTree UK Equity Opps Div A Inc 269.00 - -1.40 1.16  
EdenTree UK Equity Opps Div B Inc 274.50 - -1.50 1.72

EdenTree Short Duration Bond Div B 82.06 - -0.60 1.63  
Amity Balanced For Charities A Inc 98.13 - -0.70 5.71

EdenTree European Equity Div A Inc 322.80 - -0.60 1.91  
EdenTree European Equity Div B Inc 325.40 - -0.70 2.40

Amity Global Equity Inc for Devleto A Inc 154.00 - -0.60 -  
EdenTree Global Equity Div A Inc 335.90 - -1.20 0.53

EdenTree Global Equity Div B Inc 339.00 - -1.10 1.04  
EdenTree Global Impact Bond B 84.54 - -0.14 3.14

EdenTree Smart Return B Net Inc 99.10 - -0.60 0.48  
EdenTree Sterling Bond Div A Inc 82.40 - -0.60 1.13

EdenTree Sterling Bond Div B Inc 83.28 - -0.60 1.13

Findlay Park Funds Plc (IRL)  
30 Herbert Street, Dublin 2, Ireland Tel: 020 7995 4909

FCA Recognised

American EUR Unhedged Class £ 105.84 - -1.50 0.00  
American Fund USD Class £ 167.02 - -1.15 -

American Fund GBP Hedged £ 81.59 - -0.50 0.00  
American Fund GBP Unhedged £ 135.39 - -1.27 0.00

Janus Henderson Investors  
PO Box 9023, Chesnut, Essex, CM30 2BW Enquiries: 0800 832 032

www.janus-henderson.com

Authorized Inv Funds

Janus Henderson Asia Pacific Capital Growth Fund A Inc 1113.00 - -7.40 -

Janus Henderson Asia Pacific Capital Growth Fund B Inc 718.18 - -0.50 6.00

Janus Henderson Canadian Managed Fund A Inc 280.10 - -1.40 -

Janus Henderson Canadian Managed Fund B Inc 136.90 - -0.70 -

Janus Henderson China Opportunities Fund A Inc 1030.00 - -1.60 0.28

Janus Henderson China Opportunities Fund B Inc 191.00 - -1.10 0.76

Janus Henderson Emerging Markets Growth Fund A Inc 200.30 - -0.90 1.15

Janus Henderson Emerging Markets Growth Fund B Inc 255.00 - -0.90 1.15

Janus Henderson Europe Global Opportunities Fund A Inc 17.02 - -0.66 4.92

Janus Henderson Europe Global Opportunities Fund B Inc 4148.00 - -1.60 0.00

Janus Henderson Global Equity Fund A Inc 665.00 - -0.19 3.28

Janus Henderson Global Equity Fund B Inc 400.10 - -0.50 0.00

Janus Henderson India Emerging Markets Fund A Inc 254.00 - -0.60 0.00

Janus Henderson India Emerging Markets Fund B Inc 1.14 - -0.61 2.67

Janus Henderson M&A Emerging Markets Fund A Inc 162.00 - -0.70 0.81

Janus Henderson M&A Emerging Markets Fund B Inc 255.00 - -0.50 -

Janus Henderson M&A Emerging Markets Fund C Inc 123.00 - -0.40 2.58

Janus Henderson M&A Emerging Markets Fund D Inc 312.30 - -0.30 0.00

Janus Henderson M&A Emerging Markets Fund E Inc 195.20 - -0.60 -

Janus Henderson M&A Emerging Markets Fund F Inc 143.00 - -0.50 2.74

Janus Henderson M&A Emerging Markets Fund G Inc 312.50 - -0.50 0.21

Janus Henderson M&A Emerging Markets Fund H Inc 391.30 - -0.40 0.31

Janus Henderson M&A Emerging Markets Fund I Inc 197.20 - -0.40 1.02

Janus Henderson M&A Emerging Markets Fund J Inc 53.50 - -0.10 1.84

Janus Henderson M&A Emerging Markets Fund K Inc 180.20 - -0.60 3



## MANAGED FUNDS SERVICE

Fund	Bid	Offer	Dy/Y	Yield	Fund	Bid	Offer	Dy/Y	Yield	Fund	Bid	Offer	Dy/Y	Yield	Fund	Bid	Offer	Dy/Y	Yield
NAM Systematic European Eq	€ 520.99	520.99	-3.18	-	Scottish Friendly Asset Managers Ltd (UK)					Toscalfund Asset Management LLP									
NAM Systematic Euro Sustainable Invest	€ 146.67	146.67	-1.08	0.00	South Pacific Inv. 100% Overseas St. (US)	414.25	414.25	25.53	0.00	www.toscalfund.com									
NAM Systematic Long Short European Eq	€ 146.77	146.77	-1.00	-	<b>Authorized Inv Funds</b>					Tosca A USD	\$ 453.98	-	-17.99	0.00					
NAM Systematic US Sustainable Eq	\$ 338.95	338.95	0.95	-	Managed Growth	344.00	-	-0.10	0.00	Tosca Mid Cap GBP	€ 190.51	-	-17.80	0.00					
NAM Tactical Global Bond Total Return	€ 138.46	138.46	-0.57	-	UK Growth	409.90	-	-1.00	0.00	Tosca Opportunity B USD	\$ 262.81	-	-16.30	0.00					
NAM Tactical Asia Bond Total Return	€ 145.32	145.32	-0.25	-						Pegasus Fund Ltd A-1 GBP	€ 35.81	-	-4.10	0.00					

**Royal London**  
55 Gresham Street, London, EC2V 7ND  
**Authorized Inv Funds**

Royal London Sustainable Diversified A Inc	€ 2.33	-	0.00	0.06
Royal London Sustainable World A Inc	350.70	-	-7.50	-
Royal London Corporate Bond Mid Income	73.11	-	-0.12	4.26
Royal London European Growth Trust	211.80	-	0.70	1.30
Royal London Sustainable Leaders A Inc	205.50	-	-0.50	1.15
Royal London UK Growth Trust	622.70	-	-0.50	2.04
Royal London UK Income With Growth Trust	209.20	-	-1.30	5.09
Royal London US Growth Trust	384.90	-	-4.80	-

Additional Funds Available  
Please see www.royallondon.com for details



**Ruffer LLP (1000F)**  
65 Gresham Street, London, EC2V 7ND  
Order Desk and Enquiries: 02045 601 9610  
**Authorized Inv Funds**

LF Ruffer Diversified Pfm C Acc	900.22	-	-0.20	1.89
LF Ruffer Diversified Pfm D Inc	180.39	-	-0.20	1.39
LF Ruffer European C Acc	779.52	-	-3.78	0.91
LF Ruffer European C Inc	138.48	-	-0.30	-
LF Ruffer Equity & General C Acc	513.71	-	-0.30	0.76
LF Ruffer Equity & General C Inc	517.86	-	-0.30	0.76
LF Ruffer Gold C Acc	254.79	-	-0.01	0.00
LF Ruffer Gold C Inc	154.21	-	-0.64	0.00
LF Ruffer Japanese C Inc	167.24	-	0.79	-
LF Ruffer Japanese C Acc	360.29	-	1.70	0.23
LF Ruffer Total Return C Acc	544.05	-	-0.30	2.82
LF Ruffer Total Return C Inc	334.86	-	-0.94	2.99



**Rubrics Global UCITS Funds Pte**  
www.rubrics.com  
**Regulated**

Rubrics Emerging Markets Resilience UCITS Fund	\$ 138.99	-	-0.41	0.00
Rubrics Global Growth UCITS Fund	\$ 16.87	-	-0.03	0.00
Rubrics Global Resilience UCITS Fund	\$ 170.94	-	-0.64	0.00

## Slater Investments

**Slater Investments Ltd**  
www.slaterinvestments.com, Tel: 0207 226 9460  
**FCA Recognised**

Slater Growth A Acc	601.37	601.37	-2.46	0.00
Slater Income A Acc	130.62	130.62	-0.70	5.22
Slater Recovery A Acc	314.37	314.37	-1.27	0.00
Slater Antarius	271.51	271.51	-7.00	0.54

## Stewart Investors

**Stewart Investors**  
23 St Andrew Square, Edinburgh, EH2 1BB  
enquiries@stewartinvestors.com  
Client Services: 0800 567 4141  
Dealing Line: 0800 567 2388  
**Authorized Funds**

SI Asia Pacific A Acc	1594.36	-	5.07	0.00
SI Asia Pacific A Inc	€ 2.82	-	0.01	0.00
SI Asia Pacific Leaders A Acc	860.36	-	6.52	-
SI Asia Pacific Leaders A Inc	€ 2.95	-	0.02	-
SI Asia Sustainability A Acc	740.01	-	8.91	-
SI Global Emerging Mkts A Acc	607.09	-	5.42	1.79
SI Global Emerging Mkts Leaders A Acc	597.34	-	6.99	1.08
SI Global Emerging Mkts S&P A Acc	369.25	-	2.40	0.00
SI Indian Sub-Cont A Acc	789.66	-	7.38	-
SI Latin America A Acc	€ 2.18	-	-0.01	2.87
SI Worldwide Equity A Acc	€ 2.36	-	0.35	-
SI Worldwide Equity A Inc	€ 2.39	-	0.35	-
SI Worldwide Leaders A Acc	605.68	-	3.97	-
SI Worldwide S&P A Acc	€ 2.66	-	0.00	0.00
SI Worldwide S&P A Inc	€ 2.58	-	0.01	0.00

## STONEHAGE FLEMING

GLOBAL BEST IDEAS EQUITY FUND

**Stonehage Fleming Investment Management Ltd (UK)**  
www.stonehagefleming.com  
enquiries@stonehagefleming.com  
**Regulated**

SF Global Best Ideas Eq B USD ACC	\$ 241.58	-	2.90	0.00
SF Global Best Ideas Eq D GBP INC	€ 287.14	-	4.30	0.00

## SUPERFUND

INVEST BETTER

**Superfund Asset Management GmbH**  
www.superfund.com, +43 (0) 247 00  
**Other International Funds**

Superfund Green Gold	\$ 1012.70	-	4.67	0.00
Superfund Green Silver	\$ 847.42	-	0.55	0.00

**Regulated**

Superfund Green US\$	\$ 750.82	-	11.38	0.00
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**Thesis Unit Trust Management Limited**  
Exchange Building, St John's Street, Chichester, West Sussex, PO19 1LP  
**Authorized Funds**

TM New Court Fund A 2011 Inc	€ 18.66	-	-0.03	0.00
TM New Court Fund A 2014 Acc	€ 18.82	-	-0.03	-
TM New Court Equity Growth Fund - Inc	€ 20.33	-	-0.04	0.00

## TOSCAFUND

**Toscalfund Asset Management LLP**  
www.toscalfund.com  
**Authorized Funds**

Aptra Global Financials B Acc	€ 5.06	-	0.02	3.35
Aptra Global Financials B Inc	€ 3.23	-	0.01	3.45

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Trojan Ethical D Acc	127.39	-	-0.18	0.07
Trojan Ethical Global Inc D Acc	101.67	-	-0.29	2.56
Trojan Ethical Global Inc D Inc	97.26	-	-0.29	2.59
Trojan Ethical D Inc	127.94	-	-0.18	0.08
Trojan Ethical Income D Acc	139.29	-	-0.74	-
Trojan Ethical Income D Inc	114.96	-	-0.70	-
Trojan Fund D Acc	385.78	-	-0.50	0.25
Trojan Fund D Inc	311.47	-	-0.41	0.75
Trojan Global Equity D Acc	499.22	-	1.36	0.00
Trojan Global Equity D Inc	411.90	-	1.14	0.00
Trojan Global Income D Acc	152.75	-	0.60	-
Trojan Global Income D Inc	125.54	-	-0.49	-
Trojan Income D Acc	343.85	-	-0.62	2.08
Trojan Income D Inc	167.00	-	-0.30	2.93

**Zodig Gestion (Memnon Fund)**  
**FCA Recognised**

Memnon European Fund - Class G2 GBP	€ 280.99	-	-0.30	0.00
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## OPINION

## Weddings and divorce: scourge of investment returns



**Stuart Kirk**  
Skin in the game



It's a fluke that my portfolio (I'm sorry darling, our portfolio) has been performing as well as it has since I've been away

Just as I keep buying Asian stocks despite losing money, a fortnight ago I remarried. No longer is it my skin in the game alone. And while I feel like the luckiest man alive, the risk profile of my portfolio has suddenly jumped inversely with my freedom.

That is because the spread of possible investment returns has widened. Thankfully, the divorce rate in the UK is a tenth lower for second versus first marriages, as opposed to the US, where it is 10 per cent higher (weird, eh?). And two weeks later, we're still speaking.

Statistically, however, there is a one-third chance we will split. In which case half of any gains accrued while I'm married effectively reduce to zero. My wife gets them. In investing terms, this is akin to a rise in implied volatility, the denominator in many risk-adjusted measures.

Sharpe ratios, for example, divide the returns a portfolio makes above a risk-free rate by the standard deviation of those returns. In other words, how much risk or volatility is being used to generate outperformance.

Fund managers love to flaunt their Sharpe ratios. A high number suggests a cool, steady aim when hunting excess returns. Low is firing at anything that moves. Clients too warm to the idea of maximising their gains per unit of risk.

My guess is that few retail punters ever think about risk-adjusted returns. Sure, you can usually find Sharpe ratios for individual funds. But hands up who aggregates them at a portfolio level? I certainly haven't, despite it being easy to do.

In theory, risk-adjusted returns shouldn't matter much for investors with medium to long-term horizons. Indeed, we focus on them at our peril, in my opinion. Provided you don't sell too often — or get divorced — the volatility should come out in the wash.

Beware a fund with a Sharpe ratio of 1.0 compared with another at 0.8. It seems more attractive because its excess return of, say, 7 per cent comes with 7 per cent volatility, compared with a 9 per cent return and a standard deviation of 11 per cent.

But returns pay for your Caribbean cruise, not low Sharpe ratios. The forgone 2 per cent above is almost a third of the real return you would expect from equities each year. Higher returns require more volatility — that's investing 101.

Hence the nightmare of divorce. The risk to your portfolio increases without the concomitant rise in performance. If that sounds unromantic and too close to home, what about the marital status of those managing your money?

Hedge fund titan Paul Tudor Jones once said: "One of my number one rules as an investor is as soon as I find out a manager is going through a divorce, I redeem immediately. Because the emotional distraction is so overwhelming, you can automatically subtract 10 to 20 per cent."

He wasn't exaggerating. In a *Journal of Financial Economics*

paper, Messrs Lu, Ray and Teo found that after adjusting for other factors, hedge fund managers underperform their pre-separation track records by almost 8 per cent a year over the six months straddling a divorce.

What is more, their risk-adjusted returns keep underperforming by more than 2 per cent for a couple of years after that. These numbers were uglier for younger managers and those whose strategies rely on "information networks and interpersonal relationships".

And the paper doesn't only suggest you should stop reading this column when my wife runs off with our nanny. You should ignore my advice now. Incredibly, the event of getting married itself has an even worse effect on investment returns.

The same data shows an average 5 per cent annualised hit over the six months around a manager's wedding day. Similarly, hitched hedges underperform their track records by well over 3 per cent per annum for two years after they say: "I do".

Older managers are distracted

most. Following a month of entertaining family and friends, then partying until sunrise at my wedding, I'm not surprised. This 50-year-old ex-fund manager can barely remember his name, let alone the difference between levered and unlevered cash flow.

Thus it's a fluke that my portfolio (I'm sorry darling, our portfolio) has been performing as well as it has since I've been away. Coincidentally, it is up by almost exactly the amount we paid for booze at our reception. And my friends can drink.

Next week I will go into much more detail on the performance of all seven funds. Another quarter has passed since my last review, and I promised one every three months, both in absolute terms and versus relevant benchmarks.

It is hard to get a read on the last quarter. There was the faff in moving my two employee plans into a self-managed pension, which also resulted in too much cash floating around. I added three new ETFs too.

Still, the pot in total is 7 per cent bigger than it was in January. On one hand, that's depressing. A lot of hard work, thousands of words, scores of spreadsheets. All for a mid-single digit number — barely above inflation in some places.

On the other hand, the annualised rate doesn't stink. And we're 400 basis points clear of the average single manager hedge fund year to date, according to Preqin. Against the average fund of hedge funds, we're 600 basis points ahead.

Not that we're being competitive, but don't forget that many portfolio managers have yet to marry, let alone divorce. I'll be back to picking winners again well before their hearts, and subsequent returns, go pop.

The author is a former portfolio manager. Email: [stuart.kirk@ft.com](mailto:stuart.kirk@ft.com); Twitter: [@stuartkirk\\_](https://twitter.com/stuartkirk_)



### Stuart Kirk's holdings, May 27 2023

	Assets under management (£)	Weighting (%)
Vanguard FTSE 100 ETF	123,384	27
Amundi MSCI Europe Banks ETF	55,100	12
iShares MSCI EM Asia ETF	48,490	11
Vanguard FTSE Japan ETF	52,480	11
Vanguard S&P 500 ETF	52,208	11
iShares \$ Treasury 1-3 Years ETF	97,664	22
iShares \$ TIPS ETF	24,012	5
<b>Total</b>	<b>453,338</b>	

Any trades by Stuart Kirk will not take place within 30 days of being discussed in this column  
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# House & Home

FTWeekend

**Bloom at the top** Homebuyers chuffed with Chelsea — LONDON PROPERTY PAGES 3 & 4

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Don't assume, though, that those with multimillion-dollar homes aren't in financial need, he adds. One penthouse he secured in Manhattan — a process he called "a game of tag and an emotional rollercoaster" — was wired in a divorce; one half of the soon-to-be-ex couple was keen both to improve their bank balance and inconvenience their spouse.

Nick Carr, author of *Scout Stories* and a location scout who has worked in New York and L.A., says many mansions in the Hollywood Hills are owned by cash-poor, asset-rich types who might have inherited the property or bought it before the boom in that area. "The place that's a multimillion-dollar home from the outside but the furniture, everything else, it looks like my mom's kitchen in Massachusetts? They're definitely paying the mortgages with film shoots."

Carr says the issue with any location is rarely centred around the homeowner; rather, it's the director's whims and ego that cause most headaches. "The truth is that every location worth filming has been used dozens if not hundreds of times, and no one cares, but the moment a homeowner says, 'Omigod, we're so excited to see Martin Scorsese in our home, I hope you film here, we loved when *50 Rock* did, I think, 'No, don't say that.'"

Most directors, Carr adds, aren't visualising a location from reality but, rather, something from another movie — one reason so many impoverished

**'It breaks up the monotony of life, an adventure for a week or so that's a party conversation piece forever'**

## Location sensation

Who owns the real-life homes used as sets on TV shows such as *'Succession'*? And how are these homeowners persuaded to open their doors to film crews? **Mark Ellwood** meets the location wranglers

**P**restige TV megahit *Succession* is careening towards its conclusion after five years of satirising the lives and legacy of the Roy media empire family. The show's glimpse into the world of the one per cent has ignited viewers' curiosity around every choice made by the people who could buy anything — would a real-life Shiv really wear a Ted Baker dress, for example? Its locations, though, have arguably become the most

discussed detail of all. Collectively, they're as much a character as any of the Roy scions. Take the Summer Palace, Logan's weekend retreat — in real life, a 20,000 sq ft 1960 mansion built for the grandson of car magnate Henry Ford — which *Succession*'s set-decorating team reconfigured to reflect the taste of a man like Logan, whose first successes came in the late 1950s.

Whatever locations the production team selects, watchers eagerly identify

them: Nan Pierce's mansion, for example, was quickly clocked as a Belle Époque era home in Montecito owned by Google's former chief executive Eric Schmidt. Endless guides offer fans the lowdown for visiting the show's various locales — the Tuscan tourism board couldn't have managed a better bolster than having its countryside act as a backdrop to a *Succession* wedding.

It's a sign of our obsession with the current rash of wealth-spotlighting shows and films — curiosity around the real-life locations is insatiable. And it's up to location wranglers to identify and manage authentic sets for the production: they liaise with creatives such as the director for a brief, then handle admin such as permits and logistics, while also smoothing any ruffled feathers during filming.

For the most impressive houses, daily fees can be up to \$50,000 for filming, with scaled charges for set-up and break-down days, usually 50 per cent of that fee. It's easy to see why a business or a suburban homeowner might welcome the extra income, an unexpected boost to the bottom line. When a shoot requires more highfalutin' homes, though, how do location experts persuade owners to open their doors to productions like *Succession*?

Damon Gordon, a location scout and manager who worked on *Succession* and *Revolutionary Road* among others, says one answer is boredom.

"It breaks up the monotony of life, an adventure for a week or so that's a fun, living testament, a wonderful party conversation piece forever," he says. "And

there's bragging rights, too." If the potential for anecdotes isn't enough, sometimes he offers a different sweetener, as when he worked on a popular turn-of-the-millennium TV show. He was out in Connecticut's waterfront Gold Coast, inspecting high-end homes, when he met one couple who'd responded to the flyers he had hand delivered in the neighbourhood.

"Their daughter was home from college for the summer. She loves the show, they said, and she's been doing summer stock theatre. We'd love to have her in there." The deal was struck, and a small speaking part secured alongside the fee. "A six-figure amount doesn't change their lives, but getting their child a new career — or maybe helping her to learn she hates it? That's priceless," says Gordon.

(Above) Brian Cox as Logan Roy in *'Succession'* at his weekend retreat, the Summer Palace — in real life, a 1960 mansion built for the grandson of Henry Ford; (below) Steve Mortimore location scouting in Wales

Leahurst, Ireland

twenty-something characters in Manhattan live in far larger apartments on screen than they could afford in real life. The boundaries between fact and fiction are blurred further by maps such as the one that Carr consults. It depicts Southern California, but the real names are replaced by the settings that they resemble — the desert portion is labelled the Sahara, for example, and the mountains are the Alps.

He was working with another big-name director to scout a home, and driving in a location van with him around a neighbourhood. Periodically, as the director spotted a home of interest, a scout would be dispatched from the van to knock on the door and inquire if the homeowner was interested. At day's end, the director was delighted to have discovered the perfect place. Or so he thought.

"He didn't find that house. We went out the day before and pre-scouted about 25 homes, and knew that if we told him this was the house, he would never pick it. So we told the van driver to keep taking turns in front of the place; it took 10-12 passes until he lifted his head up and said 'Hey, that looks great. Let's stop here.'"

The other way to ensure that locations are secured smoothly is to use a broker. There are several operations, particularly in the industry's hometown, that specialise in providing high-end homes that are pre-vetted for filming. They handle negotiations with a production company and take a cut, usually around



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## House &amp; Home

## The day the world woke up to my 'sleeper'



Lauren Indvik  
Auction Hunter

Earlier this month, Taylor & Fletcher, a North Cotswolds estate agency that also runs a small saleroom, put up for auction a large, aqua-glazed bowl it described as Art Deco with an estimate of £20-£40.

Only the bowl wasn't Art Deco, and it wasn't worth £20-£40. A photo of the bottom revealed the insignia of the Omega Workshops, a design studio that produced murals, textiles and other homewares by Bloomsbury artists including Duncan Grant and Vanessa Bell for six trying years between 1913 and 1919. It was founded by the artist and critic Roger Fry, and it is likely that he drew the aqua bowl himself sometime between the autumn of 1913 and 1914, when he was learning to pot.

Surviving examples of Omega pottery number in the low hundreds – if that – and tend to command between four and five figures at auction; remnants of textiles and furniture can go for many times that. A rare estate sale of seven ceramics last year fetched from £3,275 (including fees) for a broken and reglazed plate to £26,855 for a small plate painted with red cranes. Other pieces are held by the V&A and the Courtauld Gallery in London.

Hence, all this because I had seen – and written about – a nearly identical bowl for the FT last year. That version is owned by the collector David Herbert and is, he believes, one of those that Virginia Woolf had discussed in her 1940 biography of Fry – “a bowl or two of that turquoise



Illustration

blue that the man from the British Museum so much admired”. This, I thought with a thrill, could be the other bowl. It had the same firing cracks along its twin handles and, like its sister, was rather amateurishly thrown – the shape was a bit wobbly and the bottom did not lie flat.

To find a “sleeper” – an item of significant value that a saleroom has passed over or misidentified – is every auction catalogue traveller's dream. Coming across an Omega sleeper is not something I expected to happen in my lifetime.

And so, two Saturdays ago, I took my grooming partner out of bed at 5am to drive up with our dog to Bourton-on-the-Water. We arrived at the saleroom about an hour before the auction started. We didn't want to alert Taylor & Fletcher that it had a sleeper on its hands in case they would then pull the lot, so we made a show of looking around the entire showroom sitting in discarded armchairs, looking through boxes of glassware, admiring a

Victorian footstool with shredded upholstery. We briefly examined the bowl to see if the insignia and weight were right. They were. No one else showed any interest; the auctioneers were busy examining a clock that had been bid up to £120 before the auction start to see if they'd missed something. Just you wait, I thought.

The first lots moved slowly, with the auctioneers doing their best to drum up £15 for a pair of porcelain Royal Doulton figures, and £30 for a derby quaterfold dish and two matching dessert plates.

“Now this lot has attracted a lot of interest,” one of the two auctioneers on the podium said as the blue bowl flashed up on screen, noting that it had already attracted pre-bids of £50. And then the counter started to fly: £1,000, £2,000, £3,000. There were gasps; the bowl was whisked into a cabinet. When the online bidding started to slow at around £3,600, I raised my paddle.

My partner and I had agreed not to bid past £4,200 – which would amount to £5,250 with the auction's house fees and VAT – but we were so quickly overpowered that we kept raising our number. The auctioneers and the room cheered us on. At £5,800 – £7,250 with fees – we leaved out. The hammer dropped and the room broke into applause.

“We were amazed,” Martin Lambert, who has been working at the auction house for 26 years, said on the phone a few days later. “This doesn't happen very often.”

We'd agreed not to bid past £4,200 but we were so quickly overpowered that we kept raising our number



Omega Workshops bowl described as Art Deco, estimated at £20-£40

He told me the seller had “no clue” the bowl was by Omega Workshops. The team at Taylor & Fletcher has since thoroughly combed the other lots the family had sent over – so far, no sign of another Omega.

As sleepers go, this was not a major one. In the past, UK auction houses have unwittingly sold off a Rembrandt and a Chinese vase estimated at just £100-£150 that hammered down at £200,000 in a small Suffolk saleroom. With the internet opening up country salerooms to global audiences, they are happening more often – or so it seems. It also means that when people like me spot one, they tend not to be the only one. In my case, three other people, including an art dealer, identified it; it went to a collector who did not respond to a request for an interview.

In the end, I'm not sure the bowl went for much less than it would have had the auctioneers identified it correctly. I probably wouldn't have bid such a high number; a big part of the appeal, to me, was to be able to bore people with the story of “my sleeper” for the next five or so decades. And

the bowl is, in a technical sense, not very good; I have a hard time imagining someone from the British Museum had admired its lumpy shape and craggy edges. When I posted it on Instagram, a ceramicist friend wrote back: “lol”. Still, I keep wondering if I should have bid just a bit more.

Lauren Indvik is the FT's fashion editor

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## Location sensation

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30 per cent, of any rental fees paid. Catherine Meyler runs one of them, Meyler & Co.

She's an expat Briton who worked as a nanny in late-1980s Los Angeles; her employer was an architect and he had whose enthusiasm she quickly shared. She began traipsing around the city house-spotting as a hobby. Her knowledge of the town's architectural infrastructure helped her stumble into a job finding locations, initially for fashion shoots, then for film.

Meyler's roster of 2,000 or so properties includes mostly notable homes, such as those designed by Richard Neutra or Greene & Greene. A home by the latter in Pasadena had been painstakingly restored by its owners, and the producers of mini-series *The Romanoffs* were keen to use it. “The owners found a huge, 20 square chandelier during the restoration that had been custom made for the house in a large hallway, and said it couldn't be moved,” Meyler recalls. It was at risk of damage from the equipment so the location manager Chris laugh-suggested a solution: a chandelier halyard, a crew member deployed to sit beneath it at all times. “The owner did agree to it,” Meyler says.

Apart from world-class, other financial upstides are a factor, too – such as the recognition factor in any resale. One home that Meyler wrangled for *Don't Worry Darling* went on the market six months after filming. “Even though it was never discussed... it retrospectively I think... part of the reason the owner let us do it was that he was letting go of the house – he'd restored it to perfection.”

More than just resale value, there are favourable tax terms that incentivise such rentals in the US. Anyone can rent out their home for up to a fortnight per year tax free (hit 15 days or more and tax to due on the entire sum). “It's 14 days of tax-free money, and a lot of wealthy owners look at that as maintenance money,” says Meyler.

In the UK, there's no such loophole, as Steve Mortimore knows. Mortimore is a trier who is also a Hollywood veteran, having worked on the likes of *Wonder Woman 1984* and *World War Z*; much of his work has been in the UK. Coiling the chateaulines of country piles here isn't as hard as it once was, he says, thanks to the likes of *Downton Abbey* and *Harry Potter*. “Everyone wants to be the next Highclere or Alnwick,” he says.



(From top) Shooting a scene from 'The Gilded Age' in Newport, Rhode Island; Noma Dumezweni and Donald Sutherland in 'The Undoing' on the set inspired by the penthouse where the director's grandfather lived; Kaufmann House, one of several homes used in the film 'Don't Worry Darling'; actor Chris Pine (above) and his wife, actress Mia Goth, in 'The Night House' (above) and 'The Night House' (above)



Star power in Britain is of a different wattage: the occupants of one stately home only acceded to Mortimore's request to shoot a commercial there several years ago when they discovered the talent involved. “The secretary had slammed the phone down on me, but when [the lady of the house] read my

fax, she called me straight back. “Did you say ‘Desi Lynam’?” she asked, referring to the long-serving FT sports presenter. “I have a soft spot for him. Let me have a word with my husband.”

The issue with such properties, he says, can be permitlessness over scripts – one stately home Mortimore declines to name allowed the upcoming Ridley Scott film *Napoleon* to shoot there, but restricted to certain rooms its raunchiest scenes. “May be it's somewhere the Queen Mother was seated and they just can't do it.”

Character can be an issue too: in *Kingman: The Secret Service*, Mortimore was tasked with finding a house in London to act as an oligarch's lair. Astonishingly, he found one that would require little to no alteration for use, a rarity for most private homes – what he calls a “very bling house” that was owned by a well-known businessman's ex-wife. “We

offered an awful lot of money, and she agreed only if no one knew that it was her house we'd used.”

The challenge of securing such locations from wealthy homeowners is diminishing, at least according to New York-based Lauri Pitkas. She's worked as a location scout and manager on HBO TV shows such as *The Undoing* and *The Gilded Age*, as well as movies such as *Ocean's Eight* and *The House of the Devil*. Her greatest challenge came when working with Danish director Susanne Bier on *The Undoing*. The director had visited New York as a child, and recalled the spectacular penthouse in which her grandfather had lived. Fine me that, or one like it, she instructed Pitkas, as a

“It's 14 days of tax-free money, and a lot of wealthy owners look at that as maintenance money”

home for Donald Sutherland's ultra-wealthy character.

Pitkas sent her scout tramping up and down the sidewalk in front of the tallest apartment buildings on that stretch of Fifth Avenue; most of the doorkeepers shook him away. Instead, they sent formal requests on headed paper to the co-op presidents of each property. Pitkas was staggered when she received a prompt, positive response from Maureen Sherry, the board president of a building on the Upper East Side, who was unamused to filming in empty apartments. One of them was owned by Sir Howard Stringer, former chair of Sony, but he was about to sell. “He was wonderful, and with his background was a big supporter of the arts, and they made a very fair deal with us,” says Pitkas. Even that private home, though, wasn't quite a fit for Bier's vision, so the production team created a soundstage replica. The hallways and elevator, for example, are exact since those communal elements are irreplaceable to the film. The set, too, is a fiction, mostly because they wanted the ceilings to soar as high as possible – around 20ft, taller than even the finest New York homes.

There's another reason the very wealthy are willing and able to offer up a multimillion-dollar home for a movie or two. “More and more people have more and more money, and so they have more and more homes – which they often don't live in,” says Pitkas. “We talk about how Tribeca has become the land of safety deposit boxes, full of fabulous, decorated apartments that no one lives in.”

Well, until Pitkas and co are tasked with finding a home for the menacing patriarch of the next super-rich, super-dysfunctional family to grace our screens.

## HOUSE MUSEUMS

## AROUND THE WORLD

## #18: Sir John Soane's Museum

There are houses that become museums and there are houses that were museums all along. Architect Sir John Soane's house is one of those. Stuffed with ancient artefacts, medallions, paintings and books, its interior is intense, memorable and enduring. Built over two decades between 1792 and 1812, it consists of three houses in a terrace that Soane demolished and

rebuilt on London's Lincoln's Inn Fields as designer of the Bank of England and Britain's first public art gallery at Dulwich, Soane (1753-1837) was one of the era's most successful architects. But he was a self-made man, son of a bricklayer, who had worked his way up. An avid collector, his house became an incredible cabinet of curiosities, layered with carvings, columns and casts. Running short of wall space for his paintings (by the likes of Hogarth, Canaletto and his good friend J.M.W. Turner), Soane designed a gallery with hinged panels that could be opened up like pages in a book to display further works. The final reveal, beyond the last canvas, is a view of the house itself, a brilliant little touch of architectural vanity, the interior as work of art.

The house's complexity and theatricality – the play of light and shadow, an array of mirrors, windows into mysterious, inaccessible spaces and courtyards – allow you to discover something new on each visit. You may feel that it is too busy, too cluttered, too dense. But it is that one building that is both absolutely of its time – revealing classical taste, Soane's obsessions with possessions, the wunderkammer as personal museum – and also utterly modern in so many surprising ways. Soane composed fantasies about previous inhabitants. Concluding that one was a medieval monk and imagined his house as a future ruin

It is that rare building that is both absolutely of its time and utterly modern in so many surprising ways



excavated by archaeologists in his odd book *Crude Aesthetics: Towards an History of my House in Lincoln's Inn Fields* (1852). It was a seemingly postmodern attempt at storytelling: the house as narrative. And as museums continually update

themselves, shedding layers of presentation and atmosphere, Soane's house, protected by an act of parliament, remains. One of his last modifications to a project that grew as he acquired more property and antiques was the carving out of a small drawing office on the top floor. The house was conceived partly as a display of his architectural brilliance but this room at the top has not previously been accessible to

the public. Now open for small tours and prior reservations, there is a chance to see the brilliantly lit top floor furnished as it was in Soane's time, with the models he used as illustrations for his lectures and fragments of Roman buildings crowding the walls. There are glimpses down into the domestic interior, a nest of an office causing little shafts of light to survey the private world below.

As you reach the top of the stairs you are confronted with five beautifully carved wooden columns, models of the five orders, the basics of all classical architecture, reputed to have belonged to Sir Christopher Wren. They both entice and act as a cage, an apt metaphor for a captivating, strange interior.

soane.org

Edwin Heathcote



# Chelsea's mixed bouquet

**London property** | Even as interest rate rises mean a subdued housing market, buyers are lured by the area's schools, architecture and community feel. By Alexandra Goss

As the great and the good have descended on Chelsea this week for the annual flower show, the streets of this well-heeled south-west London neighbourhood have been transformed by colourful floral displays. The theme of the Chelsea in Bloom festival, now drawing to a close, is "flowers on film". A *Jurassic Park* inspired T-Rex has been planted in Sloane Square, an enormous gold Oscars statuette is on Pavilion Road, and there are floral tributes to *Mary Poppins* and *The Lion King*.

Unlike the plants, however, the housing market in Chelsea has been wilting recently. Rising interest rates have damped activity and the number of property sales in the first three months of this year was 51 per cent below the same period last year, according to

London's, which tracks the prime property market – though it remained 11 per cent up on the average between 2015 and 2019.

Prices in this area, sandwiched between South Kensington and the Thames, are attractive compared with other exclusive parts of the capital. Houses in the Chelsea postcodes of SW3 and SW10 average £1,554 a sq ft, below the £1,740 for prime central London, London's, although this figure masks a significant divergence between flats and houses. The Covid race for space helped drive the value of houses in Chelsea to a new record of £2,005 a sq ft in 2022 (although this has since slipped back to £1,868). Flats average £1,435 a sq ft, 11 per cent below the 2014 peak.

Much of the recent growth in the price of houses has been driven by families as there are excellent schools in the area, says Matthew Morton-Smith, of Savills estate agency. "It also has a village feel in



roof terrace in one of Chelsea's red brick mansion blocks late last year. The couple, who are from New York, rented in Chelsea during the pandemic and benefited from the strength of the dollar against the pound when they bought in the wake of the calamitous "mini" budget last September.

"We didn't buy a bargain," she says. "What attracted us to Chelsea were conveniences such as the King's Road and Battersea Park across the river... It is

also a beautiful neighbourhood architecturally and has a real community, where they know you at the butcher and the fishmonger."

The shops in Chelsea have been steadily improving. Following on from the redevelopment of Duke of York Square, in recent years Cadogan Estates, Chelsea's largest landlord, has embarked on a £500m modernisation project, which includes redeveloping the King's Road – once the epicentre of the Swinging

(Clockwise from above) Classic 19th-century town houses; Chelsea in Bloom's theme this year is 'flowers in film'; chuffed with Chelsea

– once the epicentre of the Swinging Sixties – installing a new Curzon cinema, new shops and a rooftop bar. Cadogan has also created a new shopping street, Pavilion Road – this has a European café culture feel and is home to independent stores such as a butcher, fishmonger, baker, cheesemonger and grocer. In March, the landowner began a £46m, two-year pedestrian-friendly makeover to Sloane Square, which links Sloane Square to Knightsbridge.

British and European buyers have long dominated here, although the weakness of sterling against the dollar prompted a spike in US purchasers, such as the Mullers. Last year, the proportion of sales in SW3 to US buyers by Hamptons estate agency rose by 8 percentage points to 12 per cent, the highest figure since at least 2011, with many Americans looking for second homes. "Demand from buyers dropped at the end of 2022 but we have seen them return this year, keen to buy something at the right price," says Robert Green, of John D Wood & Co estate agency.

Continued on page 4



**'It is a beautiful area architecturally and they know you at the butcher and the fishmonger'**

central London and Covid has highlighted the importance of living in a neighbourhood and having local cafés and shops," he adds.

Chelsea's community feel was key for Cheryl Muller and her fiancé, a bus driver, who bought a duplex flat with a



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House&Home



(Above) The shopping street Pavilion Road has a European café culture feel; (below) Cadogan Square has some of London's most expensive property — *Hughes & Hines, Starchitects.com*

Continued from page 3

Purchasers can find a wide range of property types, from grand crescents and garden squares to old merchants' houses and artists' studios, with prices from £500,000 upwards. Sales to landlords have dropped in recent years and, as interest rates have risen, cash has become king – 75 per cent of the buyers currently looking for homes in Chelsea

**'There's a great lifestyle – you can go for a morning coffee at an outdoor table and still be sitting there at 9pm'**

with estate agency Marsh and Parsons are cash purchasers.

The most desirable flats are closer to Sloane Square in the red brick Cadogan Square and Cadogan Gardens. Markham and Carlyle Squares are popular for family houses, as in Mulford

Street, while Rokstone estate agency recently sold a house in Chelsea Park Gardens for just under £11m and one in Mulberry Walk for £16m – both were bought by European families.

Further west, heading into SW10, you'll find the largest, most prestigious houses on The Boltons, The Little Boltons, Gilston Road and Tregunter Road. Many of these benefitted from the old Kensington & Chelsea planning laws so houses with basements command a premium, with prices ranging from £10m with no basement to around £30m fully dug, according to Henry Sherwood of The Baying Agency.

New-builds are scarce. The most notable are Chelsea Barracks, on the

AT A GLANCE

Chelsea is in the Royal Borough of Kensington & Chelsea, whose council has found it must pay £1422 for the 2023-24 year. So far this year, house sellers in Chelsea's SW5 and SW10 postcodes have accepted offers 4.5 per cent lower than their initial asking price, on average, according to Loxleys. The average discount for flats has been 17 per cent. Flats in SW3 and SW10 are taking an average of 300 days to sell (between launch and exchange), while houses are selling at an average of 203 days, according to Loxleys.

fringes of Chelsea – its latest phase, 9 Mulberry Square, is due to complete in the first quarter of next year – and The Glebe, a former school site just south of the King's Road. Prices for The Glebe's seven luxury apartments and two private villas start at £27.7m and four of the homes have sold, all to Europeans, with the smaller villa going for £7.5m, according to Guy Meacock, of Prime Purchase. "A house going for north of £2,500 per sq ft is not unheard of in Chelsea, but it was still a keynote sale," he says.

Edward Horswell and his wife Nicola moved to a five-bedroom house near Sloane Square in 2001 for the convenient location close to both central London and their daughters' school. "There's a great lifestyle here and some really good restaurants – you can go for a morning coffee at one of the outdoor tables and still be sitting there at 9 o'clock at night," says Horswell, who owns The Sladmore Gallery. "The atmosphere during the flower show is unbeatable."

PROPERTIES FOR SALE

CHELSEA



**Flat, Radnor Walk, £195m**

A two-bedroom second-floor apartment with access to the communal gardens of Tedworth Square, a short walk from the site of the Chelsea Flower Show. The property, which has recently been refurbished, measures 973 sq ft. It is on the market with Strutt and Parker.



**House, Sloane Court East, £6.25m**

A four-bedroom foreclosed house with communal garden access and a self-contained one-bedroom flat on the lower-ground floor. The property, which measures 2,302 sq ft, also has 480 sq ft of undeveloped space in the loft. Available with Strutt and Parker.



**Flat, The Glebe, £27.7m**

An individually designed, four-bedroom apartment with hotel-style amenities in a luxury new development on Glebe Place. The apartment, which measures 3,209 sq ft, is a short walk from the shops and restaurants of the King's Road. For sale through Knight Frank.

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## House &amp; Home

Community gardens can help with conditions from obesity to loneliness.

No wonder more health professionals are 'green prescribing'. By Simon Kuper

Lee Holgate spent the first six months of the pandemic locked up alone. When she was 27, she had been told she had months to live, and though a kidney transplant saved her aged 29 in 1976, in her seventies she remained immunosuppressed. From March through September 2020, she had almost no human contact beyond greeting neighbours from her stoop. She says, "It was a killer for me, because I'm a people person."

When finally allowed out for walks, she discovered her local community garden, Sunnyside in Archway, north London. "It saved my life," she reflects, a mask pulled up almost to her eyes, gazing in the garden's quiet April sun. "I got to know some of the people that volunteer and work here. Then we got the ducks. That really changed my life."

Community gardens are an old phenomenon infused with a new excitement. They seem to have potential to mitigate many problems of our era: loneliness, ageing populations, obesity, poor mental health, lack of exercise, concrete cities and overstrained health services. Especially in the UK, there is a trend to "green prescribing": healthcare professionals advising patients to spend time in nature, whether through woodland walks, wild swimming or gardening. Community gardens cannot replace doctors and pills. But a growing body of research is asking whether they can supplement them.

Community gardens are booming in many places, notably London. Ahead of the city's Olympics in 2012, the Capital Growth project set a target of creating 2032 new food-growing spaces in London. When the target was hit, Capital Growth and other groups bemoaned it. Many gardens sprang up on disused "grass deserts" on council estates, hospitals and schools, says Amber Allcroft of the Social Farms & Gardens charity. Now there's potential to start gardens on former parking spaces.

Sunnyside, which opened in 1978, serves a typically mixed London neighbourhood: the garden's front gate faces council estates with social housing, and nearby are homes worth £1.5m. Sunnyside is open day and night, year-round. On nice evenings, council tenants, who don't have gardens at home, come to barbecue or picnic.

Sunnyside is a rare spot where Londoners' haves and have-nots meet (and the haves take care not to mention fancy holidays). One recent Sunday afternoon, locals of all incomes, ages and ethnicities were chatting in manyfold accents. There was a plant sale, a volunteer bike repairer fixing a wheelbarrow, and a woman with her carer helping make everyone soap and sandwiches in the portable cabin. On the cabin's wall is a group photograph from the funeral of Ron, a longtime regular who could no longer speak but urged on the gardeners wordlessly.



"It's a sphere of voluntary association, like a pub or a church," says Sunnyside's manager Anna Porch. "We all come here to heal. We too. I started coming after my mum died." Eventually the then manager asked her, "You wouldn't like to run this, would you?" Porch says the post-Covid crises of cost-of-living and healthcare have made the garden even more sought after. "People are more anxious now."

Much of her job is fundraising. Most community gardens are forever under financial pressure. When Sunnyside's three-year grant from the National Lottery expires, Porch will again need to find £60,000 or £70,000 a year to run the garden, nature reserve, pond and plant nursery. Four days a week, Sunnyside serves lunch to volunteers, some of whom don't always eat regularly. One famed eater is Jonathan, a smiling middle-aged autistic man in baseball cap and tracksuit, who has been coming here 10 years. "It gets me out of the house, keeps my mind occupied," he says. He never misses a session—or, the others joke, a lunch.

Some people who come here are doing fine. Others are recently retired or bereaved, recovering from illness or in residential care. Dean, a young man who enjoys litter-picking, watering and weeding, says Sunnyside is his favourite place. His Zimbabwean carer, Kingston adds, "The most important thing is it's free. This is one of London's few spots where time is not money, where you can spend hours without buying a £2 tea."

Anyone can drop in for a gardening trial session. If you can't plant, you can chat, make the tea or tend the ducks in their pond. "The first year, the duck had six eggs," says Holgate. "But a human had them—I don't think it was a dog or a cat." Later, the same duck hatched nine ducklings up the road on Highgate Hill, and one Sunday, walked them to Sunnyside. "Unfortunately,



(Top and right) Volunteers and locals at Sunnyside community garden, which has been serving a mixed north London neighbourhood since 1978; (above) Loughborough Farm near Epsom, south London



one died on the way," says Holgate. The family's arrival sparked joy, and Holgate led group discussions on what to feed them (not bread). Esther Coles, a community gardener and beekeeper, walks me around the gardens. There are wild plum trees, celandine and native London weeds. Locals have brought plants from their

own gardens that they can no longer manage roses, fig trees, even an avocado tree. One volunteer has created a fern garden. The cow parsley will flower soon.

Coles, originally from the Midlands, says, "This garden has made me love London more than ever. It's taught me not to judge any person that comes here." There are people here whom you might walk past unthanking on the street. Coles says, "Some people come and pour their hearts out about how they are feeling in their accommodation, and I might never see them again, but we have all stood around supporting them."

Marco, a young man in a beanie hat, began coming here after his mental health deteriorated and he had to stop teaching at a primary school. When a therapist recommended gardening, he googled various community gardens to fill his week.

He says, "It provided a safe space just to be, without judgment, during the day." Nobody at Sunnyside will ask you about your problems, unless you choose to talk about them.

Growing food together, says Marco, "is humankind and humbling. We're just beings who need food, and food needs to be grown. Also, you can see something tangible. I was a teacher, the results are less tangible." Now he works part time, teaching children and teenagers about plants, food and biodiversity.

Nobody pretends that gardening can heal severe depression or bipolar disorder. But then, Marco adds, "The NHS right now doesn't have the capacity to heal. The mental-health system is totally overloaded. It's frightening just to get people functioning and carry on." Gardening hasn't solved all of Marco's problems but, he says, "Connection with nature and connection with people is healing. If people are isolated, healing is difficult." And even

when gardening cannot heal, it can improve a sufferer's wellbeing.

The benefits of community gardens to mental and physical health feel intuitive. Charlotte O'Connor, who manages Loughborough Farm near Epsom, south London, says health providers increasingly refer patients to the farm. Mitigating some forms of depression and other disorders through gardening can save public money: by one estimate, the average nine-minute GP consultation cost the government £42 in 2021-22. GPs, in any case, often cannot help people whose problems might be loneliness, a battle with the benefits system or simply what doctors in deprived areas call "shit life syndrome". The NHS, the Department for Environment, Food and Rural Affairs and other institutions are running a £5.77m project at seven "test and learn" pilot sites to assess the impact of green prescribing on mental health.

For now, evidence for the health benefits remains scarce. An academic team led by Clare Hume of the University of Adelaide published a paper last year called "Community gardens and their effects on diet, health, psychosocial and

**'This garden has made me love London more. It's taught me not to judge any person that comes here'**

community outcomes". It reviewed 53 past studies and concluded: "Effects appeared positive for fruit and vegetable intake, some psychosocial and community outcomes, but mixed for physical health outcomes." However, it added an important caveat: "Evidence quality overall was low."

One problem was that most studies only looked at community gardeners, without comparing them with a control group of similar people who hadn't gardened. That meant that positive findings might stem simply from selection bias. Perhaps community gardening attracts people who were already sociable and interested in nutrition. If so, they might have thrived even without gardening.

This January, The Lancet Planetary Health journal published a groundbreaking study led by Jill Litt of the University of Colorado, Boulder. It followed 145 new community gardeners in Colorado, but also established a control group: 146 people who had been on a waiting list for community gardening but didn't get a place. The findings: the gardeners added about 7 per cent more fibre than the control group, averaged nearly 41 minutes more moderate-to-vigorous physical activity per week, and had greater declines in perceived stress and anxiety.

More evidence of this sort might encourage governments and donors to support community gardens, which for now depend on the willingness of managers like Porch to work for paltry wages even as the cost of living rises. British local councils rarely give grants to community gardens anymore. Worse, authorities will always be tempted to replace these places with homes or roads, which can drive a financial return—as if somewhere like Sunnyside were a luxury rather than one of the last vestiges of community that many people have.

## Can design change reality?

International partnerships at the London Design Biennale sought to address dilemmas such as the war in Ukraine and digital domination. By Louis Wustemann

The London Design Biennale, which opens at Somerset House next week, has sometimes felt like a world's fair of blue-sky ideas, most of them thought provoking but few likely to translate to real-world applications.

This year, in its fourth iteration, a vein of practicality runs through the biennale, balancing the purely conceptual exhibits. Artistic direction is in the hands of the Dutch design centre Het Nieuwe Instituut, led by Aric Chen, who sees a chance to use the showcase to nurture and promote design answers to pressing problems. "We have got very good about posing questions and raising awareness of issues," says Chen. "But at a certain point we have to ask ourselves, 'can we do more?'"

This urge to show solutions rather than just air dilemmas is most obvious in a clutch of installations responding to the war in Ukraine. Poland's Adam Mickiewicz Institute is displaying (and collecting) salvaged window frames, continuing a project in which Polish citizens have donated hundreds of windows removed during building renovations to replace those destroyed by bombing in Ukrainian cities. Japanese architect Shigeru Ban has assembled the Humanitarian pavilion, modelling his Paper Partition System, recently used to create temporary private enclosures from cardboard tubes and deck chairs for refugees in Ukraine's school halls. Ukraine's own room, its windows criss-crossed with the tape used by

citizens to limit flying glass shards, features bold textile hangings and clay vessels in futuristic shapes, to show the resilience of the country's design community. "We had meetings when they said, 'Sorry we couldn't do anything this week because we have been underground in a bunker for three days,'" says biennale director Victoria Brookes of the pavilion's Kyiv-based organisers.

The biennale's storyline is "The global game: remapping collaborations", and design teams worldwide have been encouraged to share ideas and research from the early stages. Brookes says it was an appropriate response to a global drawing in of hearts. "A few years ago one felt that national boundaries were more fluid," she says. "There is a sense in which people are back behind closed walls and doors now."

"In a cheeky way we saw ourselves as like the UN," adds Chen. "All we can do is create frameworks for collaboration."

To promote transnational partnership, the Institut commissioned Amsterdam studio Play the City to design a facility Chen compares to an online dating app, where the design teams post their profiles and interests and search for like-minded to work with. The early successes are reflected in a few joint pavilions. Spain and Peru have combined to highlight shared cultural history by showcasing the *cajón*, a box-shaped drum that originated in Afro-Peruvian music but has been adopted by flamenco musicians. The Danish and Swiss consortiums are exhibiting the model of Blue Nomad, a solar-powered



(Above) Ukraine's room at the biennale at Somerset House has windows criss-crossed with the tape used by citizens to limit flying glass shards (right) Dubai's show-stopping sand dunes



"floating habitat" made of waterproofed flax, which the designers intend to build full scale for a 2,000-mile voyage round Europe's coasts.

Het Nieuwe Instituut has modelled the co-operative spirit in its own Netherlands pavilion, which is built of demountable boxes designed to double as seats and lecterns that can be borrowed by other pavilions to stage talks and happenings, spreading the installation throughout the building.

Many of the Biennale's displays blur the lines between the physical world

**'In a cheeky way we saw ourselves as like the UN. We can create frameworks for collaboration'**

and virtual environments. In the South Korean pavilion, visitors will sit in a traditional timber shcher, don VR goggles and be transported to a 16th-century garden where scholars would once wander to clear their minds.

In the US installation titled "A species between worlds", artist John Mack invites us to be called "the digital takeover of human consciousness" through his spectacular landscape photographs merged with flat renderings of the same spaces by the *Pokémon* Gogame app. Closing (five) epic textile hangings Somerset House's grand Nelson staircase will pick up and react to onlookers' brainwaves via headsets in the Inner

Pence installation by a multidisciplinary group including the Royal College of Art and architect Foster + Partners.

The strong digital presence reflects the zeitgeist, but also hard economic reality. It is often less expensive to exhibit a screen-based installation than to build a room full of fragile objects and ship them halfway around the world. "There's not a lot of money around to do this kind of thing," Brookes admits. "European countries that would have had a budget no longer have one. Sponsorship is harder to come by."

But funding constraints have not ruled the biennale of three-dimensional show stoppers. Dubai's exhibitors have half-filled their room with sand dunes, then added a Mars space probe. In the central courtyard, Open Square Collective has built a maze-matching the layout of a typical Maltese village, made of wooden frames hung with purple drapes, alluding to the highly valued imperial purple dye extracted from sea snails by the Phoenicians.

For all the spectacle, Chen says that the month's exhibits will be just the tip of an iceberg of work between the participants for years to come. Het Nieuwe Instituut will also distill lessons from the collaborative process, expressed to see how it could be improved.

"It's about step by step changing the role of cultural institutions to be more useful," he says. "Can we take some of these ideas and propositions forward and begin to change reality?"

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# Hot property Munich

By Eliza Farr

## Penthouse, Parkstadt Schwabing, €10.89m

Where In the northern borough of Schwabing-Freimuen, which was known for its bohemian scene in the early 1900s. The property is within five minutes' walk of Englisher Garten, which stretches from the city centre to the north-east of the city and is larger than New York's Central Park. What A penthouse on the top three floors of a 1900s apartment block with 1,500 sq ft of living space. The property has three bedrooms, two bathrooms, a private elevator and a garage, with an electric charging station. Why The top-floor position of the apartment gives unobstructed views across Munich from its rooftop terrace, balconies and loggia. Who Christel International Real Estate/Riedel



## House, Bogenhausen, €12.9m

Where In a small residential area, Herzkopk, on the east side of Englisher Garten. In the north of the city. The bank of the river Isar, which has green spaces running along it, is within a 10-minute walk. What A modern villa with five bedrooms, five bathrooms and 6,002 sq ft of living space. There are three above-ground floors, while the basement houses a fitness area and cinema, and a two-car garage adjoins the ground floor. Why The west-facing garden and outdoor terrace, surrounded by greenery, can be accessed directly from the living room via large glass sliding doors. There is also a terrace from the master bedroom, as well as on the roof. Who Dulon & v Wangenheim AG



## House, Seln, €4.95m

Where In a residential area of Munich's southernmost borough and close to the river Isar. Seln train station is less than 10 minutes away on foot, from which the city centre can be reached in 15 minutes. What A four-bedroom, three-bathroom house with 2,539 sq ft of interior space, including a separate apartment which can be used as a guest house or home office. The property has three outdoor terraces and a garden with a hot pond. Why The listed property was built as a coach house in 1900 and was renovated in 2015 to combine its traditional characteristics with modern glass and timber features. Who Engel & Volkers



## Apartment, Neuburg, €485,000

Where In a village in south-west Munich, half an hour from the centre by public transport. The airport is 35 minutes away by car. What A one-bedroom apartment with 807 sq ft of living space. There is underfloor heating throughout the property and parquet flooring in the living room. Why The mezzanine level gives the living room high ceilings, while large latticed glass doors lead out on to a south-west facing roof terrace, and bring light into the apartment. Who Engel & Volkers



## House, Hymmerburg, €8.9m

Where In the north-west of the city, just below the canal leading up to Hymmerburg Palace and its 400-acre park. Marienplatz in the city centre is 20 minutes' drive. The Olympic Park is about 10 minutes. What A 3,425 sq ft house with five bedrooms, a library area, bar and wine cellar. Why The listed property, first built in 1883 in a neo-Renaissance style, has been modernised with features such as skylights, a statement staircase and an underground whirlpool and steam room. Who Christel International Real Estate/Riedel



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## House &amp; Home



# Is it craft or is it art?

This was one of the central questions addressed at the Loewe Foundation Craft Prize in New York. By *Lucy Watson*

in my lifetime there have been numerous announcements: of the death of painting; the death of the novel; the death of drawing; the death of craft," said essayist Fran Lebowitz at the Noguchi Museum in New York last week. "None of these things are true. But the people who said them are dead. And that's a good thing."

Lebowitz was awarding the sixth annual Loewe Foundation Craft Prize to Japanese ceramicist Eriko Inatani – an event which, judging by the size of the crowds, clearly demonstrated that craft is far from dead. In fact, with 2,200 submissions and a prize of £50,000 (the Turner Prize is £25,000, for context), craft might better be described as the life of the party.

Inazaki's winning piece, "Metanoia", took her a year to create and was,

according to the judges, "a distinctive contemporary take on ornamentation in ceramics such as the jury has never seen before". The incredibly intricate piece is displayed in a wood and breeze-block shed adjoining sculptor Isamu Noguchi's former studio.

It's hard to appreciate the minuscule detail, made from layering tiny fragments of clay, without being very close to it. It is "the most dense and intensive piece of all my work", says Inazaki via a translator. But "I'm not sure you could call it a technique per se. It's nothing complicated that I do." The needle and finger-work is what she calls "a primitive process".

Thirty craftspeople from 16 countries, from Argentina to Georgia to Korea, were shortlisted from the thousands of entries, working in fields from furniture

(Clockwise from left) 'The Entropy Reduction of Hundun' by Wanbing Huang; winning work 'Metanoia' by Japanese ceramicist Eriko Inazaki (pictured below); special

From Ilemin, Dominique Zinkpe was awarded one of the special mentions and €5,000 for his large, finely carved wooden piece "The Watchers", based on Yoruba Ifeji dolls, which are created when a twin dies in infancy. Japanese maker Moe Watanabe was awarded the second special mention for "Transfer Surface", an ikebana-style vase made from walnut bark.

Craft's rise in prestige is relatively recent, says Jonathan Anderson, creative director of Spanish fashion brand Loewe, who sees himself himself as a "collector." Before founding the prize in 2016 with the aim of preserving traditional techniques, "I felt that I needed to build a platform to promote [craft] on the global stage ... bringing a bit more of an eye to something that is maybe less supported than contemporary art, for example, which has huge amounts of money and investment put into it."

"For me it was a marketing thing that was wrong," he says. "It wasn't marked right. The work was there but the platform and the way it was spoken about was not there." That, he says, is changing. The first iterations of the

(Clockwise from left) "The Entrophy Reduction of Hundun" by Wanbing Huang; winning work "Metanola" by Japanese ceramicist Eriko Inazaki (pictured below); special mentions "The Watchers" by Dominique Zinkpe; and "Transfer Surface" by Moe Watanabe

prize received applicants who were mostly over 45 – now there are many more applications, and the makers are much younger, particularly since the pandemic. “Something in the pandemic clicked with people. And I think that it’s really important that we have younger people, because if we don’t, then the prize won’t survive and we’ll just be just celebrating dead people,” he says.

Judging is becoming harder. The deliberation was "incredibly difficult," says Loewe Foundation president Sheila Loewe. "It was a privilege and a challenge to make such a hard decision."

'The difference is between useful and uselessness. Most of these are useless, which makes them art'

Inazaki's piece was conceived as a "rag." "I was depressed, I was not in a good place and I said 'I'll just express myself as I am right now,'" she says. "But in the process something transformed and there was a type of sublimation that occurred. The process helped me and saved my emotional state, eventually turning into something beautiful."

"I realize now that I wanted to express types of onomatopoeia, like a 'pop-pop,'" she says, rapidly opening and closing her hands. She describes the

jagged detailing as "coming out of the centre, like firework sparks".

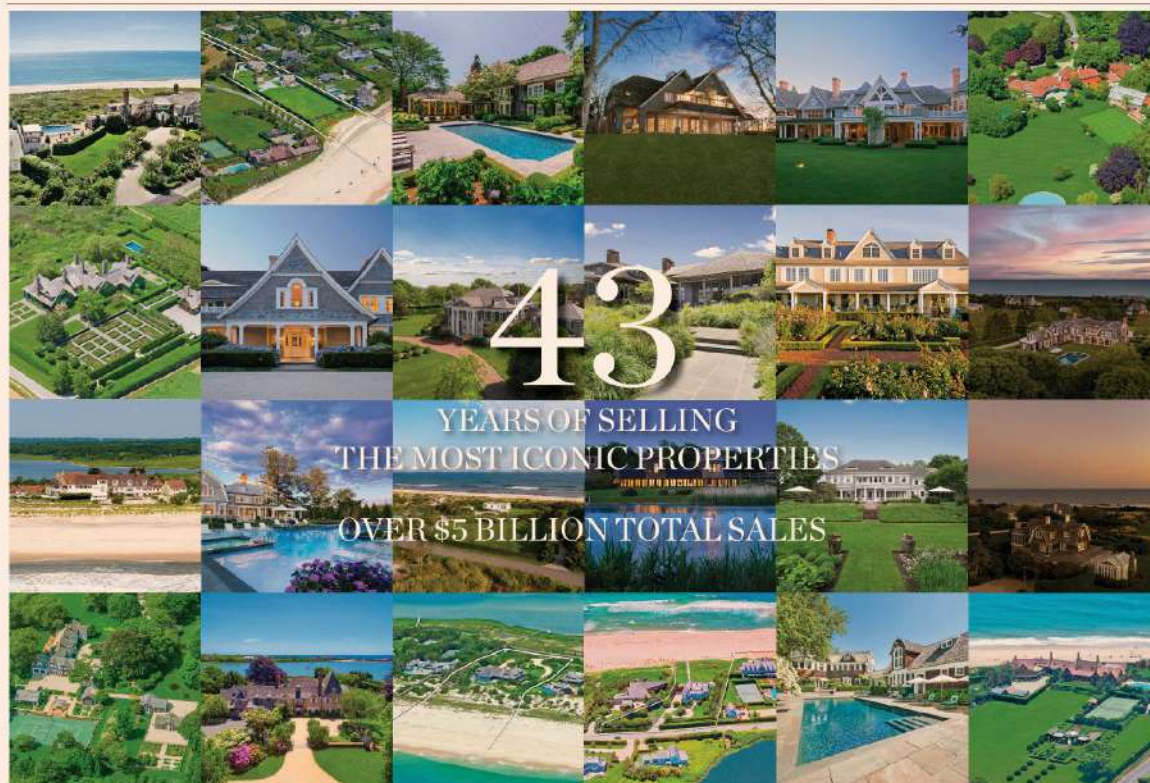
It's that sensory aspect that appeals to Anderson. "It has an incredible depth of field which I think is unusual in ceramics," he says. "It has this sense of anxiety, which makes it quite human somehow. There's something about it, this idea of touching it . . . I like the tactility of things. We're in the Noguchi Museum, all you want to do is touch the sculpture."

But what exactly makes these works craft and not art? The boundary doesn't seem to be a particularly useful one, although the prize's entry requirements stipulate "applied arts".

For Anderson it is the crossing of these boundaries that makes a work by ceramicist Lucie Rie, for example, more valued in the past 15 years. "It is not until now that we realise that those works are sculpture," he says.

"In my opinion the difference really is between useful and uselessness," says Lebowitz. "And most of these things are useless — which makes them art." Inazaki herself is less sure. "I'm not clear about my works, whether it's art, craft or something else," she says. "But I've been working all this time with the belief that what is good — what is good piece of work — goes beyond the boundaries of categories."

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FT SPECIAL REPORT



# The Business of Formula One

**Zhou Guanyu** 'I was suprised how, I was able to make the step' – INTERVIEW, PAGE 2

Saturday May 27 2023

www.ft.com/reports

## Female drivers rev up for fresh push on F1

Stars of women's circuit aim to graduate to main series. By Josh Noble

Formula One's new all-female single-seater racing series is under no immediate pressure to make money, according to its managing director, as it marks just the first phase in a top-to-bottom plan to foster gender equality across motor-sport.

Susie Wolff, who heads up the F1 Academy, says the youth-oriented races are not simply about developing talent in the driver's seat, but will also reach down into youth racing and karting to bring more women and girls into all corners of the sport.

"This is not a woman's thing – we need this to be a journey for the sport because I think, long term, this can add value to the platform of Formula One," she says. "We've got a huge needle to shift but, if you can change perceptions in the short term, then, in the longer term, you can see the results."

The new series got under way at the end of April at the Spielberg track in

Austria, with 15 drivers from five teams taking part. The F1 Academy comprises seven race weekends in total, with the finale coinciding with the F1 race in Austin, Texas, in October.

The last time a female driver came close to taking part in an actual F1 race was 51 years ago, when Giovanna Amati failed to qualify for the Brazilian Grand Prix. However, many in the sport believe more can be done to make it a realistic possibility in the future.

"We're not just providing a platform for 15 young women, the vision is something much, much bigger over the longer term," says Wolff. "We're really creating a nurturing environment for progression. But we're also going deep down into grassroots level to increase the talent pool."

Wolff began competitive racing at the age of eight and was, herself, a development driver for Williams F1 from 2012-15. She later became team principal of Formula E team Venturi Racing, and took up the position of director of the new F1 Academy in March this year.

As Wolff found during her own time in the driver's seat, cost has long been a major deterrent for those looking to race professionally. With the Academy, F1 has tried to lower the financial barriers, while giving young drivers as much time on the track as possible.

To do that, F1 is providing subsidies

This will not fail. It has too many people behind it who want to see it be successful'



F1 Academy drivers, Nerea Marti (far left), Marta Garcia (centre right), Bianca Bustamante (far right) and Susie Wolff, managing director of F1 Academy (centre left) – Adam Pearce/Formula One via Getty Images

for each car of £150,000, which individual drivers must then match with their own funding. The rest of the money comes from the teams. F1 says this represents a significant reduction in driver costs compared with other similar racing series.

The cars themselves are identical and use the same chassis as those on the F4 junior circuit – chosen due to their relatively low cost and ease of maintenance.

The hope is for the top performers in the Academy to move into F3 or more likely F4, where they will compete against their male counterparts.

"We want to make sure that whoever wins this season goes on to the next step in her career," says Wolff, although she admits that the prospect of seeing a female driver reaching the F1 grid remains eight to 10 years away.

But the organisers have drawn flak for deciding not to broadcast the opening races live – instead choosing to post edited highlights of Academy races on F1's main YouTube channel after the event. The package from the inaugural contest has so far garnered roughly 278,000 views.

Once the series aligns with the F1 calendar from 2024 onwards, though, the ambition is for the competition to be showlive.

For now, making money is not a major

Continued on page 2



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## The Business of Formula One

# Teams eye success through cutting-edge facilities

**Infrastructure**  
F1's cost cap does not prevent investment in buildings and engines.  
By Jonathan Noble

The introduction of Formula One's cost cap has helped level the playing field between Grand Prix racing's biggest and smallest teams. But, despite efforts to make things equal, some remain more equal than others.

While all competitors must now operate within the same spending limit of approximately \$135m for a season, that has not stopped many of them additionally investing heavily in their infrastructure, to try to gain an advantage.

It is not a coincidence that the Aston Martin team, whose investment drive has culminated in the construction of a new £200m state-of-the-art factory at Silverstone, has been the surprise of the 2023 season. The team believes its own 37,000-square-metre facility will be the

best in F1, and its imminent opening will be followed by a new wind tunnel, and an employee experience and events space. Aston Martin is convinced the investment will transform what is possible for the squad. Team principal Mike Krack has referred to it as a "game-changer".

But Aston Martin is not alone in committing hundreds of millions of dollars on capital expenditure at a time when teams have to limit their spending on staff and car developments, under cost cap restrictions.

McLaren's own new wind tunnel and simulator should be up and running in the next few weeks, and Alpine has also committed to a new simulator which will come on tap in 2024.

Mercedes has just given the green light to a £100m redevelopment of its Brackley campus in Northamptonshire, and Red Bull Racing has committed hundreds of millions of dollars to the creation of a new Powertrain division to design and manufacture its own engines from 2026.

As Red Bull team principal Christian Horner says about the need to keep investing in the cost cap era: "If you



Red Bull's new Powertrain facility

stand still in this business, or any business, you are just not progressing."

As the cost cap bites, and the F1 field closes up, teams cannot afford to be sub-standard in any area if they want to be successful. McLaren concluded many years ago that not having its own wind tunnel made it impossible to keep up with the developments being achieved by squads such as Mercedes, Red Bull Racing and Ferrari.

McLaren team principal Andrea Stella says: "When we have a design, we produce the parts for the model, then

there's a van that drives to Cologne and we lose a couple of days. Formula One is such a fast business; you can't have this way of operating."

Not all the current investment is so directly related to car parts, though. In a move aimed more at people than machinery, Mercedes Brackley revamp includes pedestrianising the campus as well as adding restaurants, gyms and marketing buildings.

Mercedes team principal Toto Wolff says the changes will ensure that Brackley is a place where people want to work – helping to attract and retain a high calibre of staff. Laytime benefits will be seen in the longer term. "It will become its own little village, with all the amenities and benefits that you would expect from a Silicon Valley style environment," he says.

But perhaps no team has been as ambitious with its investment commitment as Red Bull, which is taking the bold step of becoming an engine manufacturer. The huge sign-off on investment in creating Red Bull Powertrains was certainly not taken lightly, because the way F1's commercial rights income is distributed means it will not earn one

dollar more for winning championships with its own engines than it would if it used anyone else's.

However, the team felt that the benefits of breaking away from the reliance it has had on its engine partners in recent years outweighed the negatives.

"It's hugely ambitious, and I think it is about taking control of our own destiny for the longer term," says Horner, whose team has already agreed a deal with Ford to co-badged the engines and help provide technical support.

"Yes, there's going to be some short-term pain as we are effectively the first start-up engine business for probably 25 years in the UK. But that's part of the excitement of the challenge as well."

While all the investments taking place in F1 are driven by the desire to make cars faster, they also cast another trend in the sport: that the value of teamwork, organisation and efficiency has ramped up as the freedom to spend has been restricted.

As Mercedes' Wolff says: "Technology is something you can acquire, but it is the best organisation that wins. We want to have a superstar team, not a team of superstars."



Susie Wolff heads a female academy aiming to bring more women to F1

## Female drivers rev up for fresh push on F1

*Continued from page 1*  
concern. Last year, the W Series, another all-female racing circuit, was forced to curtail its season after running into financial difficulties. Some of its drivers are now racing in the F1 Academy, while Jamie Chadwick – the three-time W Series champion – has moved to the US to drive in the Indy NXT competition for Andretti Autosport.

Lessons have been learnt from the W Series' troubles, says Wolff, and there is realism about the uphill challenge for a new, all-female racing circuit to fund itself.

Long-term, Wolff believes the Academy can attract commercial partners to help make it a sustainable business. But, with the backing of F1 chief executive Stefano Domenicali and F1 parent company Liberty Media, the immediate focus is on developing the concept and making it work.

<b>31 YEARS</b> Time since a woman came close to being on an F1 grid	<b>278,000</b> Number of views for Academy races on F1 YouTube channel
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"We have the luxury of having the full commitment of F1, Stefano and Liberty, which means we're not under any [commercial] pressure," explains Wolff. "This will not fail. It has too much of a strong foundation and too many people behind it who want to see it be successful."

She adds: "The messaging has been: let's get this right. If that means it requires more investment initially, then that will be because."

In terms of targets, Wolff wants to see the best drivers from the Academy come to progress through the system, but she also wants to see signs that opportunities have opened up off the track.

"We're not here to open the door for every young female trying to enter the sport. We need to get the most talented, and we need to help them rise up through the ranks."

Whether the plan is working should become clear within two to three years, reckons Wolff. "We've obviously seen what's come and not worked, so I think it'll be quite obvious if what we're doing is creating the impact that we all hope [for]," she says.

## 'It surprised me how I was able to make the step up'

**Interview** Rising star Zhou Guanyu on becoming China's first F1 driver.  
By James Allen

Zhou Guanyu enjoys confounding expectations. Kart racer from China, he is not commonplace at elite level but, against all odds, he stepped up from the entry level sport to become China's first Formula One driver last season. He even scored world championship points on his debut, but perhaps nothing sums up the 23-year-old's mould-breaking achievements better than the time, as a child, he stood on the winner's podium at a European championship kart race in France. The organisers did not have a Chinese flag to fly above his head. They hadn't anticipated a Chinese driver winning an elite event.

His journey started early. Typically, when F1 takes its circuit to a new host country, throngs of families attend out of curiosity, among them scores of children, who marvel at the noise, speed and intensity of the action and dream of one day becoming an F1 driver. And that was precisely the experience of Zhou in 2004, when he

attended the first Grand Prix on Chinese soil in Shanghai as a five-year-old with his father, watching Ferrari legend Michael Schumacher battling other international stars.

"At the time, I didn't know anything about racing and Formula One," he recalls. "It was really exciting to see cars and that loud noise. I just wanted to be one day in these F1 cars, driving around the world by myself – that's the dream that started to come to my mind." The following year, father and son returned, this time knowing far more about the drivers and the sport. The idea became cemented in Zhou's mind, but he quickly realised he would have to move to Europe if he wanted to make the dream a reality.

"I just had the eagerness," he recalls. "I wanted to achieve. I had to move out of my hometown to go to the UK. It is the most competitive grid in the junior and karting series. This was the only way for me to improve my driving, compete for race victories and adapt myself into a different environment with European drivers."

Zhou made the unlikely move, aged 12, to Sheffield, the base of the kart team he raced for. He won two major UK karting championships. He sat 60th at a local school. Then, after signing for Ferrari's junior driver Academy, he terminated his A-Level studies and moved to Italy. He made steady progress up the ranks, but took



Zhou Guanyu pictured at the Melbourne track in 2023 before a Formula One race – On James Allen's 2023

the bold decision to leave Ferrari in 2018 for the Renault Alpine driver programme, which offered more opportunities to drive an F1 car in private tests and to work on the simulator – a vital development tool for today's driver.

Zhou was, by now, racing in Formula Two, just one step away from his dream of F1. But this is the largest, most difficult step and one most drivers never get to take. He stayed in F2 for three seasons, trying to earn enough race wins and points to qualify for an FIA Super Licence, without which the door to F1 is closed.

**Scoring points on debut settled the nerves and soon he began to perform well against Bottas**

At the end of relatively successful 2022 season with four wins, he was announced as an F1 driver for 2023 with Alfa Romeo Sauber. His team mate would be Valtteri Bottas, who had been Lewis Hamilton's team mate for

five years at Mercedes, winning 10 Grands Prix. Bottas would serve as an ideal benchmark for the newcomer. But, first, there was the controversy that accompanied the announcement that Zhou – and not the Jovanovic 2022 champion Oscar Piastri – had won the drive.

The incumbent driver at Sauber whom Zhou replaced, Antonio Giovinazzi, posted unapologetic comments on social media about money (especially the pipeline of Chinese sponsors looking to reach a global market) being the sole rationale for Zhou's F1 appointment. However, Piastri defended his fellow driver, calling the criticism "pretty unfair".

Meanwhile, Alfa Romeo Sauber team principal at the time, Fred Vasseur, who in a previous role had masterminded the junior career of Lewis Hamilton, pointed out that the F2 races Zhou had won, in Bahrain, Monaco and Silverstone were "the most demanding tracks in F2". "That first season in F1 for Zhou was a whirlwind, but scoring points on debut settled the nerves and, soon, he began to perform well against Bottas."

By the end of the season, he had beaten the Finn for raw speed in qualifying eight times in 22 Grands Prix – again confounding expectations, given their relative experience.

"I was a bit surprised how I was able to make the steps," he says. "I expected maybe to be scoring points later in the season. But I was able to score points on my race debut. And, then, we continued reducing the gap between me and Valtteri from seven tenths [of a second per lap], then six tenths until I was quicker."

But while he is now settled in F1, and looks like he belongs, his dream of racing in front of Chinese fans at his home Grand Prix will have to wait one more year. The Chinese government cancelled this year's race, scheduled for April, due to lingering Covid concerns. "Racing at home, it's very important for me, for our country, just bringing the popularity of Formula One," he says. "The crowd when we go back next time is going to be fully packed, very exciting. The dream of racing at the same circuit, watching as a child, in front of the home fans, hasn't changed."

## Formula One races towards sustainability goals

**Environment**  
Zero-emission fuels in development for F1 could reach domestic market. By James Allen

The teams on the Formula One grid race 25 times a year. But the sport, as a whole, is in a one-off race of its own to beat zero-carbon emissions by 2030.

Of all the work being done to reach that goal, the vast majority is aimed at reducing outputs from the factories of the 10 teams, as well as the personnel, public and freight travel to race locations around the world. These were estimated in 2018 at 256,551 tonnes of CO<sub>2</sub>.

Four years on, the sport is scything through those numbers. For example, Mercedes cut emissions from race tracks in Europe by about 50 per cent in 2022, by using biofuels and investing in sustainable aviation fuel, among other programmes. There are six years to go to the finish line, when an audit will reveal whether the goal has been reached.

But, despite all these advances, to F1's millions of fans – and its critics – the most visible part of the drive to

sustainability will be what happens with the racing cars on the track. While these account for less than one per cent of all F1's emissions, they are the most visible element of the sport, and the most relevant to the wider industry. Imagine the optics of F1 developing 100 per cent sustainable high-performance engines that power the fastest cars in the world – and betting that technology trickle down to everyday motoring.

F1 and its governing body, the Fédération Internationale de l'Automobile, decided that this could be achieved from 2026 onwards through power units that are a 50-50 combination of a small capacity internal combustion engine with an electric hybrid system, each generating 150kW of power. This is a significantly higher proportion of electric power than the current hybrid engines. And they will run on zero-emission e-fuels. F1 will use its huge global platform to showcase these fuels, which will, in due course, become available at retail pumps around the world.

"It's the same reality for all of us, to stay relevant as a team and relevant as a sport," says Toto Wolff, CEO of Mercedes F1 team. "Sustainability needs to be all encompassing. Our technologies need to be utilised for the good of the

world. The plan is to make an efficient, yet high performance fuel available at the pump stations, not a few litres of rocket fuel for F1 engines."

On the face of it, this runs counter to the direction of travel. Governments are mandating the abolition of internal combustion engines in new vehicles – some, by as soon as 2030. But Wolff says that the technology being developed in F1 should bridge the gap while the volume of electric vehicles on the road and the infrastructure to charge them reach critical mass.

"The world's moving towards electric mobility and there is no doubt about it. We will soon see all of us travelling electric. That will eventually expand all over the world. In between, there's probably a transition period of 20 years, where cars will still be powered by combustion engines. Our calculation is, in 2038, there will be one and a half billion pure combustion engines around the world. If we can participate in that energy transition by providing hybrid technology and fuel technology for this huge mass market, that is beneficial."

Formula 1 chief technical officer Pat Symonds says: "The advanced sustainable fuel for 2026 has deliberately been designed to be 'drop-in', meaning it can



Audi has bought the Sauber team and is now making its own engines

be used in a standard road car. By using our platform to accelerate the development of advanced sustainable fuels, proving their effectiveness and that production can be done at scale, we believe we can have an impact far beyond our paddock, a term used to describe F1."

The FIA published the regulations for the 2026 engines last August. The goal was to encourage new manufacturers to enter by making power units cheaper to design and build. At the same time, they levelled the playing field by simplifying the current engines, so new entrants could be competitive from 2026

onwards. This was achieved by removing the complex heat regeneration units currently in use. It has attracted one of Mercedes' main automotive rivals, Audi, to enter in 2026. It has also led to Honda reversing an earlier decision to withdraw. And it has brought back Ford – a long-time F1 competitor from the 1960s to the 2000s – which will put its blue oval badge on the Red Bull Powertrains, built in Milton Keynes, that power the reigning champion team.

If Ford is taking the F1-lite approach, Audi is going all in by buying the Swiss-based Sauber team, rebranding it as Audi, and making its own engine.

"The key to getting involved in the world's most popular racing series is the clear plan to become more sustainable and cost-efficient," explains Oliver Hoffmann, chief technical officer of Audi AG.

"Formula One has set itself the goal of being carbon-neutral as a racing series by 2030. I see an ideal fit with Audi. Formula One is both a global stage for our brand and a highly challenging development laboratory. The combination of high performance and competition is driving a driver of innovation and technology transfer in our industry."

"With the new regulations as of 2026, now is the time for us to get involved."

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## The Business of Formula One

## F1 steers fans towards online subscription apps

**Broadcasting Take-up of F1 TV and F1 TV Pro boosting media rights strategy. By Sam Agini**

Neff's Drive to Survive is typically credited with catalysing the boom in Formula One's popularity. But it is the racing series' in-house streaming experiment that is quietly building traction and increasing revenues for the sport.

Five years since the launch of F1 TV, the sport's direct-to-consumer broadcast product is boosting its media rights revenues by attracting millions of subscribers eager to keep up with events throughout the season.

F1 TV has increased its global reach by expanding into 186 markets. But the Pro version, which carries live race streams, is available in just 72.

It represents a shift from traditional broadcasting models, forming a key component of the sport's growth strategy under US owners Liberty Media, which took control of F1 in an \$8bn deal in 2017.

Major markets such as Brazil, Mexico and the US are among countries where fans can watch races live with F1 TV Pro. It's also available in the Netherlands, home of F1 champion Max Verstappen, whose orange-clad fans follow his every turn. "It gave us, for the first time, a direct relationship with the fan," says Ian Holmes, director of media rights at F1. "I had a concern as to how it would sit alongside third party rights deals."

Originally, the interest primarily came from F1's "more avid fans," who wanted to watch more content in addition to the traditional broadcast. But F1's thinking has evolved as new audiences have flocked to the sport. "It's not just the avid fan," says Holmes. "The younger fan is the most data-comfortable, interactive demographic out there."

Holmes says F1 must be flexible in its approach. In some markets, such as Brazil and Mexico, F1 partners with telecom companies and broadcasters,



F1 TV has expanded its reach to 119 countries, including markets such as Brazil, Mexico and the US where fans can watch races live



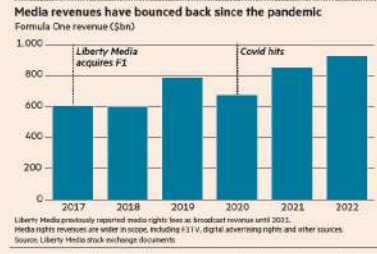
making them vital distributors of F1 TV, in addition to Apple and Android, where F1 sells the app subscription. In some cases, F1 and traditional broadcasters or networks also share revenues from distributing F1 TV Pro.

"We're also looking at how to better distribute F1 TV rather than just go through the Apple Store or the Android equivalent," says Holmes. "You start looking at direct billing relationships. Sometimes it's more difficult – it's probably the most frustrating thing in business if someone wants to give you

money and you can't take it from them.

"In some cases, it didn't make business sense to force it into a market if it was going to cannibalise or overly cannibalise a third party licensing deal."

Accounts for Formula One Digital Media, the entity that houses F1 TV, reveal that the service made more than \$47m in revenues in 2022. That was an increase of nearly 150 per cent on the \$39m figure in 2020, mostly driven by subscriptions to the Pro product.



In 2021, F1's total media rights revenue totalled \$860m. Last year, that increased to \$956m – just over 40 per cent of the sport's more than \$2.4bn revenue total. It stood at roughly \$670m in 2020, when the sport's season was postponed due to the pandemic.

Formula One Digital Media is yet to publish its accounts for 2022. However, Liberty Media said in its annual report for 2022 that F1 TV was one of the reasons for increased media rights revenues that year. F1 TV Pro's strong cost markets include the US, Mexico,

and Foxtel in Australia would help increase media rights revenues this year by 15 per cent.

Mike Kerr, managing director for Asia Pacific at beIN Sports, says he is not worried about the rise of F1 TV Pro because traditional broadcasters can aggregate a variety of sports and bundle them with entertainment and news channels.

F1 TV Pro is not available in beIN Sport's markets – which include Hong Kong, Singapore, Malaysia, the Philippines and Thailand – as beIN has an exclusive deal to show races live on its 'over the top' streaming service, so fans can expect to "watch all of our content at any time, in any place on any screen."

"I don't think there is any sport that is big enough to go direct to the size of audience that we can," and we can only address the audience because we've got different sport on our own channels," says Kerr. "The first three races of this year have been the most watched content on our networks except for the Liverpool Real Madrid Champions League final in 2021."

The UK, Italy and Germany are also among the countries where F1 TV Pro is not available, as Sky pays for exclusive rights to screen live sessions and racing. The broadcaster has a dedicated F1 channel and is a key partner to F1.

But, ahead of this season, the F1 TV product has launched in India – giving F1 a presence in a market where it has not signed a traditional broadcast deal because, as Holmes explains, "the offers that were made, we didn't think represented a fair valuation... people spent all their money on cricket."

Next in line might be the Middle East, where the sport is negotiating with broadcasters, says Holmes.

F1 has been consistently trying to improve its media technology, as well. It's no longer confined to smartphones – users can now "cast" the stream to their television screens. The next step could be to allow fans to engage onscreen with friends watching at the same time online, says Holmes. F1 is also "working hard" to make the Pro service available at circuits without a 20-50 second time delay. "It's a continual evolution," he says.

## Asia – the missing part of Formula One expansion plan

**Global reach Reviving races is key to gaining billions of potential fans. By Sam Agini**

Under US ownership for more than six years, Formula One has revived up in North America and the Middle East, but with no races in China since before the pandemic, and India long out of the picture, can F1 catch up in Asia?

Since taking over the sport in 2017, Liberty Media has added races in Qatar and Saudi Arabia to its calendar. In November, F1 will head to Las Vegas, another new destination in the critical US market, following its return to Miami. However, F1 has struggled to enjoy the same success in Asia, despite a long history in the region and the new owners' ambitions to grow in the area.

Japan, which hosted the first Grand Prix in the region in 1966, was home to the Suzuka track, where French driver Alain Prost battled Brazilian great Ayrton Senna for world titles in the 1990s. China first hosted a race in 2004. And Singapore joined the calendar in 2008.

In total, there were six races in Asia a decade ago. Today, there are two, not counting China, which has been off limits since the last Shanghai Grand Prix in 2019, before the pandemic. South Korea hasn't hosted races since 2013. The same goes for India, where F1 no longer has a broadcast deal and instead uses its own platform, F1 TV, to screen live races. The Malaysian Grand Prix last took place in 2017, with falling ticket sales and prohibitive promoter fees ending a run going back to 1999.

Liberty Media's first attempt to bring a new race to Asia fell through. The US group had selected Hanoi as F1's first new "destination city" to host a Grand Prix but the race never took place.

"It's every marketer's dream that Formula One reaches out to Asia," says David DeBartolotto, head of marketing at HCL Software, which has a partnership with Ferrari. "Why? Because you simply put China and India together, and you will immediately increase your reach by billions, not millions, of people, so it's massively important for us."

"In our case, it was a bet that China will come back to the calendar... I

hope that it's just temporary and, next year, China will come back to the circuit," he says. "India has a deep tradition in Formula One with teams and drivers that made it into the category years ago, and I'll be shocked if India is not back in the next few years."

Asia remains a top priority for F1. Three of the 20 F1 drivers are of Asian heritage, including Thai-British Williams driver Alex Albon. The other two – Japan-born Scuderia AlphaTauri racer Yuki Tsunoda and Zhou Guanyu, the first Chinese driver to compete in F1 – are among the youngest on the grid.

In China, more than a third of fans began following the sport in the past four years, with more than half being under the age of 35, according to F1. Reaching that audience is vital for commercial partners. Cature co-founder Tom Beahon says the premium sports-wear company's tie-ups with Red Bull and McLaren have been "transformational" for its brand awareness in Asia.

"There is no amount of marketing that can replicate what our F1 partnerships do in terms of brand credibility," Beahon says. "We believe there is significant further potential in Asia, through additional races which may come in the future, more Asian drivers on the grid and the proliferation of F1 content through new media channels."

"I think they do need to have more races in Asia, there's certainly the appetite for that."

China is also a key territory for F1's autosport participants: the world's biggest car market, in which they need to defend their market share. Ola Kallenius, chief executive of Mercedes-Benz, has warned of the risks to German industry of cutting ties with China, while Volkswagen, which is entering F1 with its Audi brand, plans to spend \$1bn on an innovation centre in the country.

F1 is planning to return to Shanghai next year, while South Korea is on a list of potential targets for a new Grand Prix, according to a person close to F1. Attendance in Japan and Singapore soared when the sport returned last year after a pandemic-enforced absence, beating 2019 levels.



The most recent Grand Prix to take place in China was in 2019

"This year has been even stronger," says Singapore GP director Jonathan Hallett. "Given some of the new races that are coming – Miami, Las Vegas – this year, we have to stay relevant and we have to make sure we're still offering something unique."

When explaining its decision to shoulder 60 per cent of the annual \$835m (\$101m) to \$814m (\$105m) bill for organising the Grand Prix to 2025, Singapore's government said the projected economic benefits "outweigh" the cost. The Singapore GP generates increased tourism spending, acts as a "strong focal point" for business conferences, and brings "global branding benefits" to the country.

F1 has a string of deals with broadcasters in Asia, as well – ranging from JAXN in Singapore, Malaysia, Brunei, Indonesia, Timor-Leste, Thailand, Laos, Cambodia and the Philippines.

"I think they do need to have more races in Asia, there's certainly the appetite for that," says Mike Kerr, managing director for Asia Pacific at beIN Sports. "Formula One is an incredible property for nations to profile themselves."

"The real sweet spot for us is probably the European race at Silverstone on a Sunday," says Kerr. "That means the kids have gone to bed. Teenagers and parents can therefore sit down and spend two hours watching a race."

F1 plans to target regional commercial partners in Asia, too, says its commercial managing director Brandon Snow. New technology will allow the sport to vary its live broadcast feeds to showcase different sponsors to different markets, the sport potentially allows F1 to cash in as it grows in popularity across Asia.

"We're just getting started," says Snow. "Just popping up with offices in China to create a commercial opportunity, the success is mixed. You've got to be committed to a much longer term strategy – we need to have patience."

## Ford's new focus: electric shift sparks Red Bull partnership

**Partnerships Tie-in accelerates carmaker's return to Grand Prix. By Peter Campbell**

In some ways, it was Jim Farley's choice of hat that did it.

The Ford chief executive had convinced Christian Horner, the head of the Red Bull racing team, to drop into Detroit on the way to the Brazilian Grand Prix. His ambition was to forge a partnership that would allow the US carmaker back into top-flight racing.

Yet there was high demand for the world champions, who were searching for a new partner from 2026. Talks with Volkswagen's Porsche had already lasted for months.

"When Jim walked in, in a [Red Bull driver] Sergio Perez cap, to the first meeting, I felt like it was going to go to a good start," recalls Horner. After that, "everything happened very quickly," he told the FT's Future of the Car summit earlier this month. "Sometimes, you can tell just from the get go if the feeling is right."

Since the deal was announced in February, work has begun quickly. On Red Bull's campus, just outside Milton Keynes, decorators have already replaced the gold and red charging bull emblems outside its engine building with a new, blue moniker: Red Bull Ford Powertrains.

From 2026, Ford and Red Bull will collaborate on power units for F1 cars for both Red Bull teams, including the Scuderia AlphaTauri.

Ford will deal with the battery cell technology and, in return, will get Adrian Newey, Red Bull's chief technical officer, to help with the aerodynamics on its future vehicles, something that could save the carmaker thousands of dollars on each model. "The battery's a expensive that aerodynamics turns out to be a primary capability in this new world of electric vehicles," notes Farley.

Ford was once among the most successful racing teams in the sport, with 11 constructors' championships and 11 drivers' titles under its belt when it quit in 2004.

And it already has significant racing programmes with other models, from Mustang track racing to the off-road "King of the Hammers" series in the US and its World Rally Championship team with Puma.

But the brand, under Farley's leadership, has been eyeing some sort of return to Formula driving for the past two and a half years.

"With a focus on full electric vehicles, we wanted to make sure our racing was aligned to that," says Mark Rushbrook, head of Ford's motorsport unit. Yet the options for full electric racing, such as Formula E, were "too limited" in terms of what Ford could learn about batteries and power units, he explains.

However, new F1 rules from 2026 will require full the power for the car to come from a battery within a hybrid system. "Making a bespoke combustion engine under Formula One regulations with fully sustainable fuel" is something that Red Bull can handle, says Horner, "but the cell technology which is going to represent 50 per cent of the power of these cars going forward, is something that we have very little knowledge of."

**"There is more opportunity for technology transfer than there is in any electric racing series"**

These, along with other changes, open the door to Ford, and others, to make real world technological advancements on the racetrack – skin to the development of drive brakes for racing in the 1950s that eventually fed into cars on the road.

"There is as much, or more, opportunity for innovation and technology transfer in F1 than there is in any electric racing series," says Rushbrook. "There is real technology and innovation as we're



Jim Farley with Christian Horner

learning about electric cars on road vehicles, to test it [on racing cars], try it out, and bring that improved knowledge on to our road cars."

Unlike other carmakers, such as Audi, Ford has not been driven back to the sport by the growing US audience for the Netflix TV series, *Drive to Survive*. "We are not entering for brand awareness, we are entering to tell people about the electric products that we can do," stresses Rushbrook.

The 2026 rule changes have also seen a flurry of other manufacturers re-enter. And Ford's arch-rival General Motors is looking at wrestling its way back to the grid. A deal between GM's Cadillac brand and Andretti Autosport was announced in January, aimed in part at helping the latter with its, so far, unsuccessful bid to join F1 as an 11th team. Rushbrook insists that Ford's moves were "well in advance" of that by its historic nemesis.

Ford had considered owning a team outright, as it had in the past, but the costs of doing so meant partnering was far more attractive. The collaboration on the projects is not yet clear cut, more like a sausage machine approach, than a traditional driver of 10 years.

While the "high level" shape of the agreement is set out, the teams are coming up with "new projects every day," says Rushbrook. "We even found some money yesterday."

So, as race fans look forward to the return of Ford to the track, the partners may explore the potential for collaborations that apply to both worlds.

Red Bull's Farley has long harboured ambitions of making a hypercar for the road, something Ford doubled in with the GT40 in 1960s.

The Aston Martin Valkyrie was designed by Newey as part of a Red Bull partnership with the UK sports-car maker. But, in 2020, Red Bull left the partnership and, although Newey has since designed a Red Bull track car, the RB17, it is widely believed he wishes to renege that deal.

Horner diplomatically called the Aston Martin episode "a learning experience". "It was an interesting insight and one that the advanced technology side of our business has learned a huge amount from and I think will stand us in good stead for the future," he says.

Rushbrook indicates that plans beyond racing may grow into full projects. "It's still early days of the relationship," he says. "Every time we talk, we identify new projects to work on, even opportunities beyond that."



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FORMULA 1  
GRAND PRIX  
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